



City of Raleigh

Recovery Plan

State and Local Fiscal Recovery Funds 2023 Report



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Raleigh City Council



Mary-Ann Baldwin
MAYOR



Corey D. Branch
MAYOR PRO TEM
DISTRICT C



Stormie Forte
AT LARGE



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GENERAL OVERVIEW

Executive Summary

The U.S. Treasury's State and Local Fiscal Recovery Fund (SLFRF) has presented a phenomenal opportunity for the City of Raleigh to address the disparate and disproportionate effects of the coronavirus on our communities. Our primary goal is to ensure an equitable, strategic, and lasting recovery, benefiting all residents.

This report provides a comprehensive overview of Raleigh's plan and progress in utilizing the allocated funds to address both immediate and ongoing needs while keeping an eye on long-term opportunities. The focus of our efforts includes supporting public health initiatives to combat the impact of COVID-19 and improve outcomes for those affected. Additionally, we aim to provide critical resources to families, children, and businesses who have faced economic hardships due to the pandemic.

The City of Raleigh is committed to investing in the City's operations and infrastructure, aiming to sustain Raleigh as a high-quality community of choice in North Carolina for both current and future generations.

Throughout the pandemic, the City has remained dedicated to helping constituents survive and navigate the challenges presented by the crisis. The American Rescue Plan Act (ARPA), signed into law on March 11, 2021, has been instrumental in providing financial aid to support various aspects of the pandemic response. With total funding of \$73.2 million, ARPA has bolstered support to historically underserved communities, aided small businesses, and offered support to individuals and families of Raleigh.

With over 472,540 residents within its 147.6 square mile jurisdiction, Raleigh has experienced unprecedented impacts due to COVID-19. The funds provided by the U.S. Department of Treasury represent a once-in-a-generation opportunity for us to create an inclusive and robust recovery strategy.

Our commitment to ensuring an equitable, strategic, and lasting recovery remains unwavering as we move forward. We are determined to make the best use of these funds to uplift our communities and build a resilient future for Raleigh.

For the City of Raleigh, ARPA funding represented an excellent opportunity to support the local community in its recovery from the pandemic. The City was allocated \$73.2 million through ARPA, which must be fully encumbered by December 31, 2024, and spent by December 31, 2026. The City's ARPA funding was disbursed in two equal installments over the past two years, and a list of all current ARPA projects can be found on the City's website at [American Rescue Plan Act \(ARPA\) Funding | Raleighnc.gov](https://www.raleighnc.gov/american-rescue-plan-act-arpa-funding). ARPA funding was used to support public health efforts related to the pandemic, including Community Health initiatives, Housing and Homelessness, Transit, and Infrastructure Improvements. Additionally, ARPA funds were used to support the City's ongoing efforts to address the economic impacts of the pandemic, including assistance to small businesses and non-profits.

ARPA funding also presents an opportunity for the City to invest in long-term infrastructure and community projects, including funding for transportation improvements, affordable housing, and environmental sustainability initiatives. As the City of Raleigh developed and continues to develop its final plans for the use of ARPA funding, it is important that the City considers the unique needs and priorities of the local community. This includes continuing to engage with community members and stakeholders to identify areas of greatest need and ensure that funds are allocated in a way that maximizes their impact. The City used a Phased Approach:

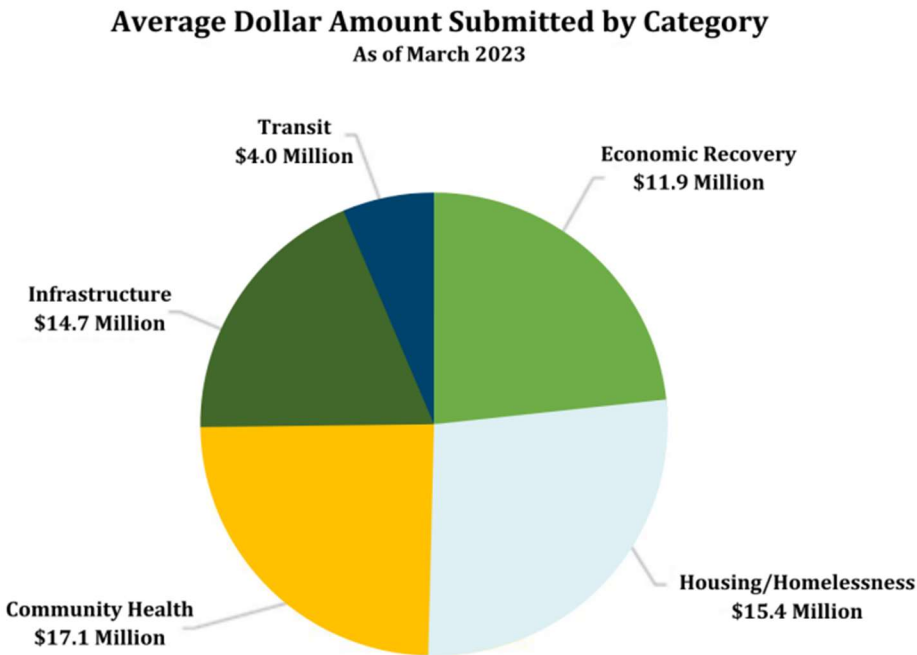
Phase 1 started: In August 2021; the primary objective of the first phase was to offer prompt relief to counteract the adverse effects of the COVID-19 pandemic. The City is now focused on providing aid to organizations that serve communities disproportionately affected by the pandemic, supporting small businesses and the hospitality industry, which includes revitalizing downtown areas, identifying revenue deficits, and determining suitable ways to use the funding.

Phase 2: September 2021 - July 2022 aligned funding with identified City Council and community goals. This phase involved aligning conversations with the council and community and funding projects that were important to the recovery efforts in the community.

During Phase 3, which began in July 2022 and will continue through December 2024, the City will reassess community needs as part of the FY24 budget process to ensure funding is fully appropriated by December 2024. The City will have until 2026 to fully spend down appropriated funding.

From the very beginning of this pandemic, the City of Raleigh has been focused on doing everything in its power to help constituents. The City has allocated over \$33.0 million – of ARPA funding -- directly back to the community in the form of small business capacity-building grants, non-profit technical assistance rental support, eviction prevention assistance, housing, and homelessness initiatives, reinvestments in community engagement activities, and downtown activation events. This was not an accident - it was designed to maximize impact in helping our constituents weather hardships from the pandemic.

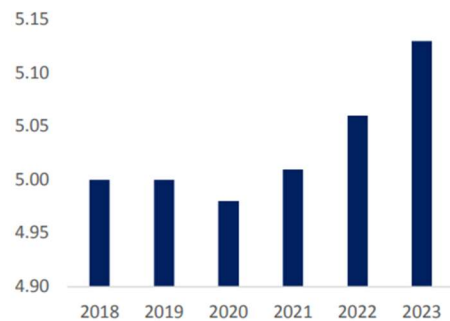
With our people and our community in the forefront, our first step was to solicit community input from a variety of stakeholders in the jurisdiction including residents, non-profit and community organizations, and businesses. This feedback, coupled with the City’s overarching strategic goals and the priorities of its elected leaders, resulted in the following strategic areas for ARPA investment:



Urban Measures

Raleigh, North Carolina is one of the fastest-growing cities in the nation. Known as the "City of Oaks" for its tree-lined streets, the City is home to a growing and diverse population of approximately 472,540 residents. Urban system measures help to gauge the quality of life of residents in the community. In many instances, the city does not have total control over the results of these performance measures, but City policies and actions can affect the outcomes.

POPULATION DENSITY

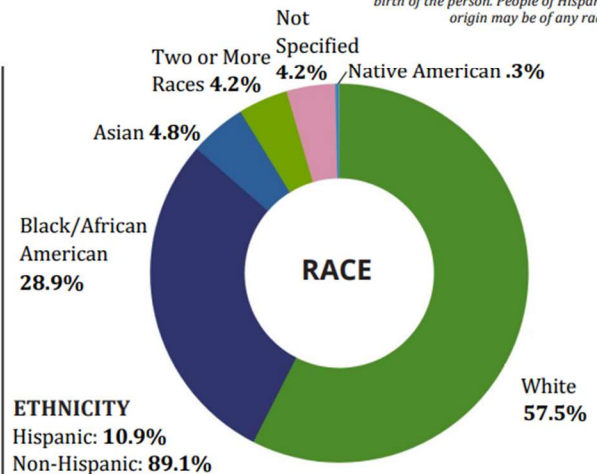


Population Density: The total population of the city divided by the total acres within the city limits. Acreage as of January 1 of each year.

Gender, Race, and Ethnicity:
Data from the World Population Review.
The US Census Bureau and the World Population Review recognize race and ethnicity to be two separate and distinct concepts. Race is a person's self-identification with one or more social groups. Ethnicity determines whether a person is of Hispanic origin or not. Hispanic origin may be viewed as the heritage, nationality, lineage, or country of birth of the person. People of Hispanic origin may be of any race.

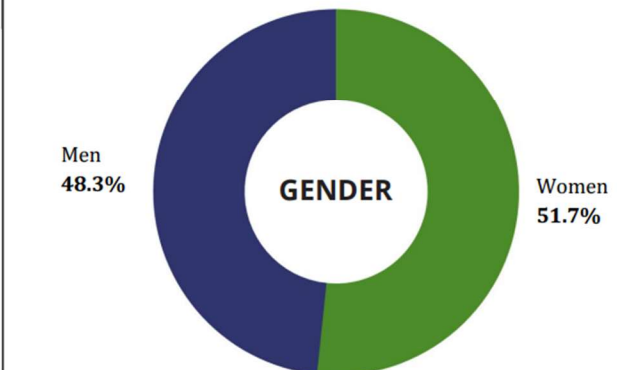
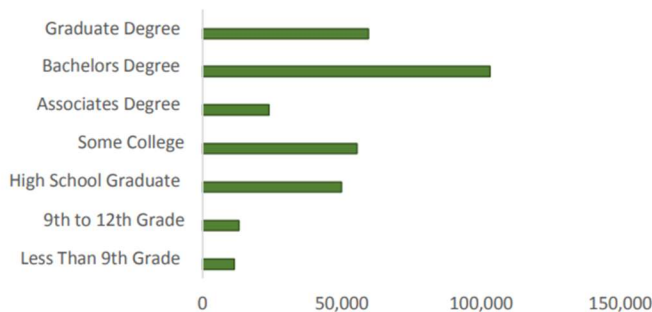
POPULATION AND GROWTH RATE

Population Within the City Limits and Population Growth Rate: Based on 2020 ACS Five-Year Estimates. 2023 is a projection.



EDUCATION

Educational Attainment: Educational attainment by number of individuals in Raleigh, NC. Data from the World Population Review.



Promoting Equitable Outcomes

The City of Raleigh is firmly committed to promoting equity and ensuring that historically underserved, marginalized, or adversely affected groups receive the support they need. Our goal is to dismantle policies and systems that perpetuate inequities, with a strong focus on racial equity. Our decision-making processes encompass an equity lens to address disparities and foster an inclusive community.

Raleigh is home to vibrant and diverse communities, including 10.9% Hispanic or Latino, 28.9% Black or African American, 4.8% Asian, .3% Native American, and 4.2% of mixed-race residents. Approximately 11.8% of families live at or below the federal poverty line, and we have nearly 20,085 veterans. To level the playing field for these populations, the city works diligently to provide intentional services, support, and access.

Recognizing the costly effects of inequities in our systems and policies, we aspire to achieve racial equity for the benefit of all residents. As a model for equity in local government, Raleigh is dedicated to embedding equity throughout our organization, programs, and communities. Our Equity and Inclusion department oversees issues related to disabilities, gender identity, race, ethnicity, community health, and social justice.

In our second annual Recovery Plan, we outlined our initial efforts and intentions to promote equity in the allocation of funds. Going forward, all RFPs and contracts associated with the City of Raleigh will include language targeting underserved populations and historically marginalized communities. Each funded project will utilize an equity lens to determine the most effective focus for spending and impact.

To assess progress, program measures will capture demographic information for each project quarterly. This data will inform our ongoing evaluation of whether we are meeting the objectives outlined in our equity action plan and effectively reaching the desired populations.

Through continuous commitment and proactive efforts, Raleigh aims to create a fair and just community that benefits all its residents. We believe that by advancing equity, we can achieve a more prosperous and inclusive future for the City of Raleigh.

Through intentional actions, we strive to create an inclusive and just environment, ensuring that all residents have equitable access to services and opportunities.

Efforts to Design SLFRF Program and Projects with Equity in Mind:

a. Goals:

Our primary goal is to identify and serve historically underserved, marginalized, or adversely affected groups within our jurisdiction. By setting clear goals, we ensure that our initiatives target those in need, bridging existing gaps in service provision.

b. Awareness:

Equitable and practical awareness is critical to connect residents and businesses with services funded by the SLFRF. We prioritize clear and accessible communication to ensure that all eligible individuals and organizations are informed about available assistance.

c. Access and Distribution:

We diligently assess and address differences in access to benefits and services across various groups. By tackling administrative requirements that may result in disparities, we strive to create equal opportunities for all to access and benefit from SLFRF-funded programs.

d. Outcomes:

Our intended outcomes are focused on closing gaps and achieving universal levels of service. We diligently disaggregate outcomes by race, ethnicity, and other equity dimensions where relevant, allowing us to assess and ensure equitable progress toward our policy objectives.

Efforts to Implement SLFRF Program and Projects with Equity in Mind:

a. Goals and Targets:

Racial and economic equity are prioritized as fundamental goals in the planned and current use of SLFRF funds. We have identified specific targets to achieve meaningful equity results at scale, complemented by strategic initiatives to attain these targets effectively.

b. Project Implementation:

Our overall equity strategy guides our focus areas for SLFRF projects, particularly within the Negative Economic Impacts Expenditure Category. Assistance is specifically directed towards households, small businesses, and non-profits most severely affected by the pandemic, with a special emphasis on those residing in low-income neighborhoods, minorities, and other vulnerable populations.

[Review our Raleigh Racial Equity Action Plan](#)

Community Engagement

The City of Raleigh places a strong emphasis on community engagement as an integral part of our decision-making and problem-solving processes. We define community engagement as an open and two-way dialogue that involves the input of community members in city affairs. This process is crucial in making sustainable decisions that reflect the needs and aspirations of our residents.

To ensure meaningful community engagement, we employ a variety of strategies, such as moderated forums, focus groups, listening sessions, and participatory budgeting. These platforms provide opportunities for residents to actively participate in shaping our policies and processes.

Community input has been a pivotal factor in the development of the City's initial SLFRF recovery plan, and it will continue to guide our decision-making throughout the award's duration. In support of our commitment to community engagement, during FY 22, the City established the Office of Community Engagement. This office is dedicated to reimagining and enhancing our engagement efforts, fostering a collaborative environment for constructive public dialogue.

Our community engagement initiatives are designed to capture diverse feedback, especially from communities that have historically faced significant barriers to services, including people of color, those with low incomes, limited English proficiency, and other traditionally underserved groups. The engagement process aims to increase the collective capacity of our community, leading to positive and long-term systematic change.

To ensure a wide range of community input, we developed an outreach plan for the SLFRF funding. This plan included the ARPA Community Survey, an online survey that openly receives input and feedback from the broader community on the prioritization of SLFRF funding. The survey was promoted through various channels, including the City's homepage, press releases, and social media accounts.

In July 2021, City Council Approved ARPA funding for a community engagement mobile bus. Funding for a Mobile Community Engagement bus allows staff to meet our community where they are available and continue to advance City Council's commitment to reaching those that are traditionally underserved and underrepresented in our city. City Council Meetings and work sessions also provided opportunities for open discussions and public comment on the development of the funding plan. We recognize that SLFRF funding is fueled by taxpayer dollars for the benefit of the taxpayers, and all decisions are made with our community's interests at heart.

As we progress with our ARPA strategy, community engagement remains a top priority, and we continue to seek active participation from our residents in shaping the future of Raleigh. By leveraging the collective wisdom and insights of our diverse community, we aim to ensure that our recovery plan aligns with the needs and aspirations of all our constituents.

Labor Practices

As all our infrastructure projects and capital expenditures have been categorized as Revenue Replacement, we are committed to upholding strong labor standards that promote effective and efficient delivery of high-quality infrastructure projects while fostering robust employment opportunities for workers in our community. Our workforce practices on these projects are governed by the City of Raleigh's Procurement Division's [Federal Procurement Procedures Manual](#). The primary focus of our procurement process is to ensure open and free competition, providing all suppliers with an opportunity to bid on goods, services, and construction projects.

To promote effective and efficient delivery of high-quality infrastructure projects while supporting economic recovery through strong employment opportunities, the City of Raleigh follows a rigorous and objective contractor selection process. Our procurement practices emphasize contractor integrity, ethical standards of conduct, compliance with public policy and federal contract provisions, and a positive record of past performance. We also consider the financial, technical, and human capital capacity of contractors to ensure they can successfully perform under the terms and conditions of the solicitation.

In line with our dedication to fair and equitable practices, the City of Raleigh's Procurement Division ensures that workforce considerations play a vital role in our contractor selection process. While specific practices such as project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring are not explicitly mentioned in our procurement process, we recognize their significance in supporting labor and economic goals.

We strive to attract contractors who adhere to labor practices that prioritize worker well-being, fair compensation, and job security. Our procurement guidelines emphasize the consideration of contractor integrity, ethical standards of conduct, and compliance with labor laws and regulations. Contractors with a track record of valuing their workforce and fostering positive labor relations are given due consideration in our selection process. Our procurement practices prioritize the selection of responsible and capable contractors, we understand the importance of incorporating explicit labor standards and workforce considerations into future procurement policies. As we move forward, we are committed to exploring and implementing practices such as project labor agreements and community benefits agreements that can strengthen labor protections and opportunities for workers while supporting our infrastructure and capital projects. While specific practices such as project labor agreements, community benefits agreements,

prevailing wage requirements, and local hiring are not explicitly mentioned in our procurement process, we remain dedicated to conducting fair and equitable procurements that adhere to the standards outlined in 2 CFR 200.319. Our focus is on promoting competition and ensuring that the selected contractors possess the ability to perform successfully.

We seek to eliminate barriers and ensure equal opportunities for workers from historically underserved populations, including people of color, those with low incomes, limited English proficiency, and other marginalized groups. We encourage contractors to adopt inclusive practices that promote diversity, equity, and inclusion within their workforce. The City encourages and provides equal opportunity for Certified Minority and Women-Owned Business Enterprises (MWBE) to participate in all aspects of the City's contracting and procurement programs.

Furthermore, as part of our responsible contracting approach, we review all federal grant purchases to verify that contracts are not awarded to contractors on any Debarment or Suspension lists supplied by the North Carolina or Federal Governments. Contractors are required to certify in writing that they have not been suspended or disbarred from doing business with any federal agency.

Performance Report

The City of Raleigh incorporates performance management into its SLFRF program through regular meetings with staff who oversee funded projects and track milestones. ARPA staff meets quarterly with all projects, including those with Expenditure Categories and those funded by Revenue Replacement. Subrecipients submit Progress and Expenditure reports each quarter for transparent project advancement and fund utilization. Additionally, our performance management policies outline the procedures for data collection, analysis, and reporting. This ensures consistency and accuracy in our performance measurement efforts. Through continuous data monitoring and analysis, we can identify any deviations or challenges that may arise during project implementation and take timely corrective actions.

Subrecipients' quarterly Progress and Expenditure reports offer insights into project performance and expenditure utilization. The City's commitment to effective performance management ensures accountability and optimized program impact. Data-driven decisions further support equitable and sustainable recovery efforts within Raleigh.

The performance management approach centers on achieving milestones and fostering equitable recovery. The City's comprehensive performance management approach effectively tracks and measures progress toward jurisdictional goals. Transparency and accountability are prioritized throughout the program, with a focus on individual project-level progress and indicators for overall impact assessment. Regular meetings with funded projects ensure project updates and the project continues to be in alignment with program goals. Performance management dashboards accessible to the public provide real-time data on project status, expenditure tracking, and overall performance. The dashboard facilitates stakeholder engagement and public awareness of the program's achievements and impact. Performance management practices guide data collection, analysis, and reporting to ensure accuracy and consistency.

The information listed in the column "Cumulative expenditures to date (\$)" shows allocated spending through June 30, 2023.

Expenditure Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Quarterly Report
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination		
1.2	COVID-19 Testing		
1.3	COVID-19 Contact Tracing		
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)		
1.5	Personal Protective Equipment		
1.6	Medical Expenses (including Alternative Care Facilities)		
1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)		
1.8	COVID-19 Assistance to Small Businesses		
1.9	COVID-19 Assistance to Non-Profits		
1.10	COVID-19 Aid to Impacted Industries		
Community Violence Interventions			
1.11	Community Violence Interventions		
Behavioral Health			
1.12	Mental Health Services		
1.13	Substance Use Services		
Other			
1.14	Other Public Health Services	\$ 3,464,827.08	\$ 715,699.00
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health Emergency		
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	\$ 7,167.58	\$ 7,167.58
2.2	Household Assistance: Rent, Mortgage, and Utility Aid		
2.3	Household Assistance: Cash Transfers		
2.4	Household Assistance: Internet Access Programs	\$ 20,957.63	\$ 20,957.63
2.5	Household Assistance: Paid Sick and Medical Leave		
2.6	Household Assistance: Health Insurance		
2.7	Household Assistance: Services for Un/Unbanked		
2.8	Household Assistance: Survivor's Benefits		
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers		
2.10	Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)		
2.11	Healthy Childhood Environments: Child Care		
2.12	Healthy Childhood Environments: Home Visiting		
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System		
2.14	Healthy Childhood Environments: Early Learning		
2.15	Long-term Housing Security: Affordable Housing	\$ 7,990,349.83	\$ 74,992.04
2.16	Long-term Housing Security: Services for Unhoused Persons		

Expenditure Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Quarterly Report
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	\$ 181,375.00	\$ 128,250.00
2.18	Housing Support: Other Housing Assistance	\$100,000.00	\$0.00
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators	\$48,433.48	\$11,938.69
2.20	Social Determinants of Health: Lead Remediation		
2.21	Medical Facilities for Disproportionately Impacted Communities		
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety		
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties		
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts		
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services		
2.26	Addressing Educational Disparities: Mental Health Services		
2.27	Addressing Impacts of Lost Instructional Time		
2.28	Contributions to UI Trust Funds		
Assistance to Small Businesses			
2.29	Loans or Grants to Mitigate Financial Hardship		
2.30	Technical Assistance, Counseling, or Business Planning		
2.31	Rehabilitation of Commercial Properties or Other Improvements		
2.32	Business Incubators and Start-Up or Expansion Assistance		
2.33	Enhanced Support to Microbusinesses	\$ 2,460,307.02	\$ 1,082,012.91
Assistance to Non-Profits			
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	\$ 13,293.06	\$ 0.00
Aid to Impacted Industries			
2.35	Aid to Tourism, Travel, or Hospitality	\$ 436,923.64	\$ 22,000.00
2.36	Aid to Other Impacted Industries		
Other			
2.37	Economic Impact Assistance: Other	\$ 933,561.51	\$ 6,332.15
3	Expenditure Category: Public Health-Negative Economic Impact: Public Sector Capacity		
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers		
3.2	Public Sector Workforce: Rehiring Public Sector Staff		
3.3	Public Sector Workforce: Other		
3.4	Public Sector Capacity: Effective Service Delivery		
3.5	Public Sector Capacity: Administrative Needs Other		
4	Premium Pay		
4.1	Public Sector Employees		
4.2	Private Sector: Grants to Other Employers		
5	Infrastructure		
Water and Sewer			
5.1	Clean Water: Centralized Wastewater Treatment		
5.2	Clean Water: Centralized Wastewater Collection and Conveyance		

Expenditure Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Quarterly Report
5.3	Clean Water: Decentralized Wastewater		
5.4	Clean Water: Combined Sewer Overflows		
5.5	Clean Water: Other Sewer Infrastructure		
5.6	Clean Water: Stormwater		
5.7	Clean Water: Energy Conservation		
5.8	Clean Water: Water Conservation		
5.9	Clean Water: Nonpoint Source		
5.10	Drinking water: Treatment		
5.11	Drinking water: Transmission & Distribution		
5.12	Drinking water: Transmission & Distribution: Lead Remediation		
5.13	Drinking water: Source		
5.14	Drinking water: Storage		
5.15	Drinking water: Other water infrastructure		
Broadband			
5.20	Broadband: "Last Mile" projects		
5.21	Broadband: Other projects		
6	Revenue Replacement		
6.1	Provision of Government Services	\$ 4,067,498.05	\$ 3,834,883.94
7	Administrative		
7.1	Administrative Expenses	\$ 242,860.64	\$ 60,357.39
7.2	Evaluation and Data Analysis		
7.3	Transfers to Other Units of Government		
7.4	Transfers to Non-entitlement Units (States and territories only)		

PROJECT INVENTORY

Economic Recovery

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
<p>2.35 Aid to Tourism, Travel, or Hospitality</p> <p>Downtown Activation/Hospitality Support</p>	<p>The Raleigh Downtown Activation grant provided funding to Raleigh-based organizations to put on special events and activations that enhance the overall cultural environment and supports the City's economy. The grant process was administered by the City in partnership with the Downtown Raleigh Alliance (DRA)</p>	\$200,000.00	July 6, 2021	<p>1. Economic Impact Index (EII):</p> <ul style="list-style-type: none"> - Increase in Foot Traffic <p>2. Cultural Engagement Rate (CER):</p> <ul style="list-style-type: none"> - Number of Attendees
<p>6.1 Provision of Government Services</p> <p>Downtown Economic Development Study</p>	<p>The Downtown Economic Development Study will focus on key areas of Fayetteville St. to determine optimal retail strategy and office market positioning, and catalytic opportunities to support diversity and equity initiatives.</p>	\$250,000.00	July 6, 2021	NA-Revenue Replacement
<p>2.33 Enhanced Support to Micro Businesses</p> <p>Small Business Support</p>	<p>In partnership with the Carolina Small Business Development, Oak City Biz Labs was established as a response to help small businesses within the City of Raleigh that have been adversely impacted by the</p>	\$5,000,000.00	September 21, 2021	<p>1. Small Business Recovery Rate:</p> <ul style="list-style-type: none"> - The percentage of small businesses assisted by Oak City Biz Labs. <p>2. Job Retention/Creation:</p> <ul style="list-style-type: none"> - The number of jobs retained or created within the City of Raleigh as a direct result of the assistance provided by Oak City Biz Labs to

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
	COVID-19 pandemic.			small businesses affected by the COVID-19 pandemic.
2.32 Business Incubators and Start-Up or Expansion Assistance: Upfit Raleigh Main Street Program	Raleigh will provide funding to a Main Street Incubator Program to diversify and provide greater opportunities for entrepreneurs of color.	\$584,965.00	October 19, 2021	Not Started
2.34 Aid to Non-Profit Organizations Nonprofit Technical Assistance and Capacity Building Support Program	In partnership with the Executive Service Corps of the Triangle (ESC), a Nonprofit Technical Assistance and Capacity Building Support Program was established to support nonprofits. The funding provides technical and capacity-building training for local non-profit organizations to prepare for, apply and properly manage federal grant funding thereby strengthening their presence in the community, supporting their mission, building collaborative networks, and fostering non-profit sustainability within the City	\$1,000,000.00	Agreement effective date -June 23, 2022	1. Number of Nonprofits Completed Training: - The total count of local nonprofit organizations that have successfully completed the technical assistance and capacity-building training provided by the program.

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
(TBD) Arts Recovery Program	<p>In 2023, the Arts Commission created an American Rescue Plan Act (ARPA) Arts Recovery Program to support local nonprofit arts and cultural organizations by investing \$1 million of federal ARPA funds to address significant arts community issues impacting these organizations' ability to rebuild after the COVID-19 Pandemic.</p> <p>In the first phase of the ARPA Art Recovery Program, the Raleigh Arts Commission will allocate ARPA funds for the Venue Reactivation Support Initiative, an initiative that will make it easier for Raleigh nonprofit arts and cultural organizations to produce events at City-owned venues.</p>	\$1,000,000.00	Applicant notifications will be emailed by Friday, June 23. Phase 1 will support arts programming from July 1, 2023, to June 30, 2024.	<p>1. Number of Events Supported:</p> <ul style="list-style-type: none"> - The total number of events organized and produced by Raleigh nonprofit arts and cultural organizations at City-owned venues with the support of the Venue Reactivation Support Initiative.
2.35 Aid to Tourism, Travel, or Hospitality ARPA Hotel Industry Workforce Development Project	Partnership with Wake County to engage with Capital Area Workforce to develop a new program that would assist the hotel community in recruiting staff, preparing current workers for new roles, and mitigating hiring and training costs.	\$437,500.00	May 17, 2022	<p>1. Cost Savings on Hiring and Training:</p> <ul style="list-style-type: none"> - The total amount of money saved by the hotel community in recruitment, hiring, and training costs as a direct result of the new program.
2.35 Aid to Tourism, Travel, or Hospitality	The City has budgeted \$500,000 to construct	\$500,000.00	December 21, 2022	<p>1. Number of Streeteries Installed- The # of streeteries constructed in City rights-of-way.</p>

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
Outdoor Seating Initiative	“streeteries” in City rights-of-way, where patrons can enjoy their meals outdoors as a precaution against COVID-19. This will convert public spaces into vibrant community spaces.			2. Public Satisfaction Rating:
6.1 Provision of Government Services Downtown Economic Development Study	In partnership with the Downtown Raleigh Alliance (DRA), the City is funding an Economic Development Study to develop a retail strategy, and office market positioning, explore ways to increase diversity and equity initiatives, and identify catalytic opportunities.	\$250,000.00	October 21, 2022	NA-Revenue Replacement
2.35 Aid to Tourism, Travel, or Hospitality Downtown Activation and Special Event Funding	The Raleigh Downtown Activation grant will provide \$160,000 in funding to Raleigh-based organizations to put on special events and activations that enhance the overall cultural environment and supports the City's economy. The grant process is managed by the Office of Emergency Management and Special Events. Downtown Raleigh Alliance receives \$40,000 in funding for events to activate downtown spaces to support the area's economy.	\$160,000.00	October 21, 2022	1. Economic Impact Index (EII): This indicator will measure the economic impact of the funded events on the downtown area. downtown Raleigh as a vibrant and culturally rich area.

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
2.19 Social Determinants of Health: Community Health Workers or Benefits Social Services Ambassador	The Social Service Ambassador is responsible for circulating throughout the Downtown District identifying and building positive relationships with persons on the street in need of services. Some of the key duties and responsibilities include building rapport with persons encountered on the street with the goal of understanding their situation and being able to refer them to the appropriate resources; tracking referrals and outcomes; attending meetings with service providers and city departments with the purpose of sharing information and learning what services are available.	\$119,972.00	October 21, 2022	1. Referral Success Rate 2. Client Satisfaction
2.30 Technical Assistance, counseling, or Business Planning ARPA Business Alliance Funding	The City of Raleigh will fund ideas submitted by business alliances to help with the creation of new resources and tools for the businesses and communities they serve. The selected ideas will be funded and administered by the City of Raleigh using funding available through the federal government ARPA allocation.	\$500,000.00	December 4, 2022	1. Number of new business alliances created. 2. Number of existing business alliances expanded services
6.1 Provision of Government Services RCC Improvements	\$250,000 in ARPA funding will be used for improvements at	\$250,000	December 21, 2022	NA-Revenue Replacement

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
	the Raleigh Convention Center			
2.33 Enhanced Support to Micro Businesses Small Business Support to enhance support to micro businesses	The City, in conjunction with the Carolina Small Business Development Fund, developed Oak City Biz Labs, a program to financially assist small businesses within the City of Raleigh adversely impacted by the COVID-19 pandemic. The goal of the program is to provide a holistic array of services to a small business that includes financial capital as well as knowledge capital. The financial capital component of the program consists of grant awards to small businesses.	\$5,000,000	December 21, 2022	1. Number of small businesses who successfully complete the Oak City Biz Labs, training program.
6.1 Provision of Government Services City Plaza Improvements	Revenue replacement to support the hospitality industry and mitigate experienced negative economic impacts. Funding was approved for building environment improvements at City Plaza to include lighting and sound system upgrades and shade structures. These investments will promote safe physical distancing by allowing more events in an outdoor public space.	\$400,000	January 9, 2023	NA-Revenue Replacement
2.35 Aid to Tourism, Travel, or Hospitality Downtown Activation and Hospitality Support	The City engages with the Downtown Raleigh Alliance (DRA) to program events to activate	\$40,000	January 18, 2023 contract expensed	1. Number of new events hosted in Downtown

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
	downtown late summer through the end of 2021. These events will enhance the overall cultural environment and support the City's return to economic prosperity.			
2.32 Business Incubators and Start-Up or Expansion Assistance: Upfit Raleigh Main Street Program	Raleigh will provide \$584,965 in funding to a Main Street Incubator Program which is a startup program for early-stage food and beverage and retail entrepreneurs and is designed to empower local business leaders of color and those impacted by the COVID-19 pandemic. The Program proposes to offer resources, mentorship, and support to early-stage business owners from idea exploration to growing and scaling their businesses. Program participants would be able to participate in pre- and post-accelerator programming and would have the opportunity to be connected to test kitchen space, fundraising platforms and funds, pop-up shop opportunities, and business support resources.	\$584,965	January 18, 2023,	1. Number of Supported Entrepreneurs 2. Business Growth indicators

Housing Homelessness

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
<p>2.15 Long-term Housing Security: Affordable Housing</p> <p>Hotel Brentwood (Affordable Housing)</p>	<p>Raleigh acquired a hotel to ensure residents with barriers to housing could remain stably housed during the pandemic. Future plans for the hotel include mixed occupancy, combining the existing extended-stay model with opportunities to provide permanent supportive housing and other types of affordable housing.</p> <p>CASA, an experienced non-profit affordable housing developer, will manage the property and coordinate the delivery of services to both existing guests and new guests who will occupy the permanent supportive housing units.</p> <p>Through this project, individuals and families faced with economic challenges during Covid were able to obtain or maintain affordable housing.</p>	\$10 million	<p>Council approved - Sept. 21, 2021,</p> <p>The City closed on the hotel on Sept. 24, 2021</p>	<p>1. Affordable Housing Units Occupancy</p> <p>2. Tenant Satisfaction</p>
<p>2.18 Housing Support Other Housing Assistance</p> <p>ARPA Housing Justice Project</p>	<p>The contractual relationship with Campbell Law School for eviction legal representation for Raleigh residents and to work with Campbell Law School to create an appropriate funding structure consistent with the Rules of Professional Conduct of the North Carolina State Bar for tenant lawsuit settlement assistance</p>	\$500,000	May 3, 2022	<p>1. Eviction Legal Representation Number</p> <p>2. Tenant Lawsuit Settlement Assistance Fund</p>

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
2.17 Housing Support: Housing Vouchers and Relocation Assistance ARPA Homeless Prevention Pilot Pgm	The Homelessness Diversion Pilot Program is designed to successfully prevent, divert, and rapidly exit individuals/households from the homeless response system. Triangle Family Services, Inc and Passage Home, Inc will administer two separate diversion pilot programs that serve Raleigh residents.	\$500,000	December 6, 2022	1. Successful Diversion Cases 2. Rapid Exit Rate

Community Health

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
2.37 Economic Impact Assistance: Other <u>Human Service Non-Profit Agency Support</u>	These funds will be used to provide direct services to low-income Raleigh residents who identify with one of the targeted groups: elderly, youth, individuals with a disability (physical or mental), individuals who use substances, and the homeless.	\$1 million	July 6, 2021	1. Number of services provided. 2. Number of people who service
2.19 Social Determinants of Health: Community Health Workers or Benefits	In partnership with the Downtown Raleigh Alliance (DRA), the Social Service Outreach Specialist is responsible for circulating throughout the Downtown District identifying and building positive relationships with persons on the street in need of	\$ 119,972	Aug. 17, 2021	1. Positive Relationship Building number of new partnerships

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
DRA Social Services Ambassador	services. The position helps people cope with challenges they are facing in their lives and refers them to resources structured to deal with their situation.			2. Successful Referrals
1.14 Other Public Health Services <u>Community Health Initiatives</u> (One)	Partnerships to expand community health initiatives around mental health, food security, and assistance for those disproportionately impacted by the pandemic.	\$10 million	Sept. 21, 2021	1. Participant Engagement 2. Outcome Improvement
ARPA Community Gardens	Providing access to low-cost and healthy food options to City of Raleigh residents, the partnership with The Produce Project has grown from one location to four locations in less than two years due to community members embracing the model with open arms. The Produce Project partnership has a wide footprint and affordable approach to fresh produce as well as the impact purchasers can make by taking part.	\$321,000	November 15, 2022	1. New Accessible Locations: 2. Number of Program Participants
1.14 Other Public Health Services Community Health Initiatives (Two)	Through an RFP process, the City will select non-profit organizations to make capital investments or adaptations to facilities to increase/expand capacity and/or address community health needs. This grant funding will improve community health outcomes, including but not limited to, behavioral health, mental health, and other health issues exacerbated by the pandemic, as well as related public health needs.	\$3 million	May 17, 2022	1. Participant Engagement 2. Outcome Improvement
2.1 Household Assistance Food Program ARPA Produce Project	Recognizing that healthy food options are a primary component of community health, PRCR refocused its resources to leverage existing community partners to address this challenge. The goal is to offer affordable, fresh produce in a community where there are limited options. A refrigerated box truck will be purchased to use in collaboration with The Produce Project to store and transport fresh produce being distributed at the City of Raleigh parks. The addition of the refrigerated box truck will ensure all produce remains	\$179,000	July 5, 2022	1. Quantity of Fresh Produce Distributed 2. Community Engagement and Participation

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
	fresh for end users (buyers and donation recipients).			understanding of its effectiveness.

Infrastructure

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
6.1 Provision of Government Services Raleigh Convention Center Improvements	Funding will be used for improvements at the Raleigh Convention Center.	\$250,000	Approved by Council - July 6, 2021	NA-Revenue Replacement
6.1 Provision of Government Services City Plaza Improvements	Raleigh is funding improvements to City Plaza, including lighting and sound upgrades, which will improve programmatic uses in that space	\$400,000	Approved by Council - July 6, 2021,	NA-Revenue Replacement
(TBD) Solarize Raleigh and Solarize the Triangle	Solarize Raleigh is part of the regional "Solarize the Triangle" campaign, a community-based group purchasing program to expand solar energy, battery storage, and other clean-energy technologies to make renewable energy more accessible across the	\$210,000	Approved by Council - July 5, 2022	1. Number of Solar Installations 2. Increased Renewable Energy Capacity

Project Name and Expenditure Category	Project Overview	Funding Amount	Performance Report
	region. Funding will specifically support solar access for low-to-middle income (LMI) residents as a part of the larger campaign and supports Raleigh's Community Climate Action Plan.		
6.1 Provision of Government Services Solar Feasibility Evaluations for City Facilities and Sites	Site evaluations, structural evaluations, and roof assessments are needed to determine solar feasibility on City facilities and property. Funding will cover project evaluation, design, renewable energy credits, lease vs. ownership of solar technology, interconnections to the extant grid, and further research on Duke Energy programs. This evaluation also includes a specific evaluation of Wilder's Grove Landfill, which will require additional research into rules and regulations related to closed landfills. These evaluations all support the implementation of Raleigh's Community Climate Action Plan.	\$1,290,000	Approved by Council - July 5, 2022 NA-Revenue Replacement

Project Name and Expenditure Category	Project Overview	Funding Amount	Performance Report Important/Effective Dates
6.1 Provision of Government Services Electric Vehicle (EV) City Fleet Procurement	This project will support the transition of Raleigh's city fleet to electric vehicles in accordance with the City's fleet replacement cycle. This project is a climate action in support of the implementation of Raleigh's Community Climate Action Plan.	\$400,000	Approved by Council - July 5, 2022 NA-Revenue Replacement
6.1 Provision of Government Services Electric Vehicle (EV) Infrastructure & Charging Stations	This project will fund EV chargers and infrastructure in support of Raleigh's city fleet transitioning to electric vehicles. The funding will be used primarily for EV infrastructure for city fleet vehicles, but also include EV infrastructure for community EV parking at city facilities, and solar-powered EV charging infrastructure pilots. This project is a climate action in support of the implementation of Raleigh's Community Climate Action Plan.	\$600,000	Approved by Council - July 5, 2022 NA-Revenue Replacement

Project Name and Expenditure Category	Project Overview	Funding Amount	Performance Report	
<p>6.1 Provision of Government Services</p> <p>Green Stormwater Infrastructure (GSI) to Mitigate Stormwater and Heat Island Effects</p>	<p>Funding will support accelerated design and construction of Green Stormwater Infrastructure (GSI) in disproportionately impacted and vulnerable communities to improve water quality and address heat island effects. GSI, especially when implemented with tree canopy and other natural vegetative improvements, is effective in reducing heat island impacts as well as reducing flooding for smaller, more frequent storm events.</p> <p>Moreover, this project is a climate action in support of the implementation of Raleigh's Community Climate Action Plan.</p>	<p>\$750,000</p>	<p>Encumber planning and design contracts during the first quarter of 2023.</p> <p>Fully encumber all funds by December 2024</p> <p>Fully expend all funds by December 2026</p>	
<p>6.1 Provision of Government Services</p> <p>Worthdale Park Stream Restoration</p>	<p>Funding will support the construction of a community park stream restoration project to improve safety, reduce erosion, enhance habitat, and prevent sediment pollution to a tributary of Walnut Creek. This priority stream restoration project is already</p>	<p>\$820,000</p>	<p>Fully encumber funds for construction by December 2024</p> <p>Fully expend funds for construction by December 2026</p>	

Project Name and Expenditure Category	Project Overview	Funding Amount	Important/Effective Dates	Performance Report
	in the conceptual design phase as supported by the City's Stormwater Utility funds.			
6.1 Provision of Government Services Lions Park Green Stormwater Infrastructure Retrofits	Funding will support the design and construction of multiple Green Stormwater Infrastructure (GSI) retrofits to improve water quality in the Bridges Branch watershed.	\$480,000	Encumber planning and design contracts during the first quarter of 2023. Fully encumber all funds by December 2024 Fully expend all funds by December 2026	NA-Revenue Replacement
6.1 Provision of Government Services Raleigh Rainwater Rewards	Funding will help increase awareness and reduce barriers to participation in the Raleigh Rainwater Rewards (R3) cost-share program in disproportionately impacted communities. R3 projects, such as rain gardens, cisterns, and pavement removal, help protect water quality in the Walnut and Crabtree Creek Watersheds and Raleigh's water supply protection overlay districts.	\$150,000	Fully encumber funds by December 2024 Fully expend funds by December 2026	NA-Revenue Replacement

Project Name and Expenditure Category	Project Overview	Funding Amount	Performance Report	
<p>6.1 Provision of Government Services</p> <p>Rose Lane Area Neighborhood Flooding – Plan/Design Safe, Equitable, and Resilient Access</p>	<p>The Rose Lane Area Project would create a safe, reliable, and resilient accessway for residents living in more than fifty affordable residential homes in the lower Walnut Creek Watershed area of southeast Raleigh.</p> <p>The project also represents a clear example of Raleigh's strong commitment to delivering equitable solutions for all residents, particularly those in areas of higher vulnerability.</p> <p>Rose Lane crosses over Walnut Creek and provides the only way in and out of a residential neighborhood that was an earlier Habitat for Humanity community along with other properties in the area. The major safety concern is that Rose Lane and the bridge over Walnut Creek are prone to frequent and potentially hazardous flooding conditions, thereby unsafe access for the residents, school buses, and emergency responders. We are aware of swift water rescues</p>	<p>\$800,000</p>	<p>Encumber planning and design contracts during first quarter of 2023.</p> <p>Fully encumber funds by December 2024</p> <p>Fully expend funds by December 2026</p>	
				<p>NA-Revenue Replacement</p>

Project Name and Expenditure Category	Project Overview	Funding Amount	Performance Report Important/Effective Dates
	<p>occurring in this area over time.</p> <p>This ARPA funding will support and accelerate the planning and design of this high-priority project.</p> <p>The City is also concurrently pursuing additional funding to support future construction to make the much-needed improvements a reality for the community.</p>		