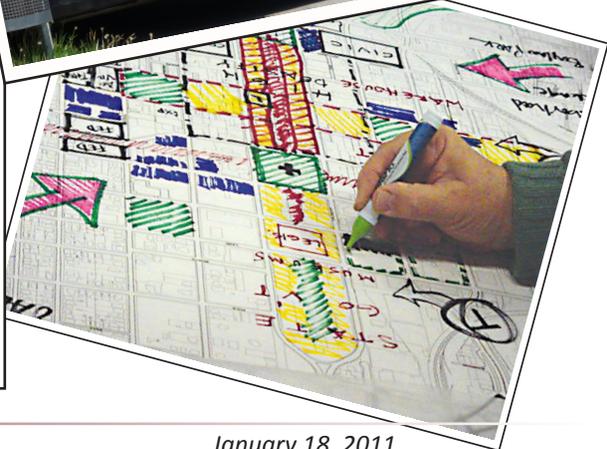
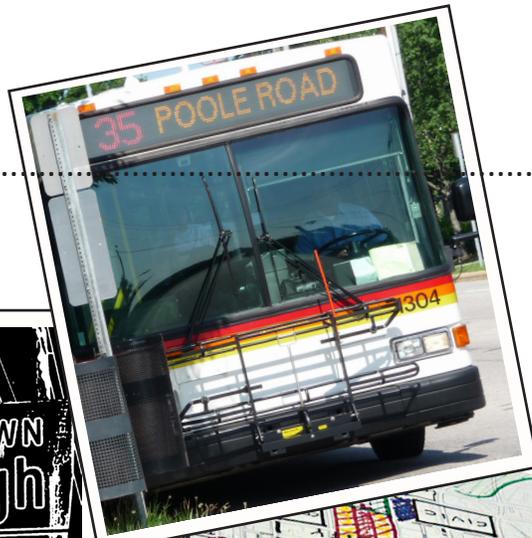
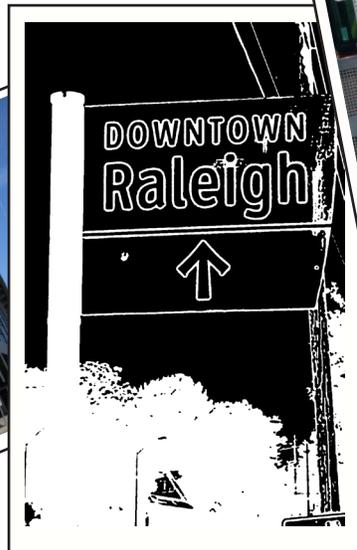
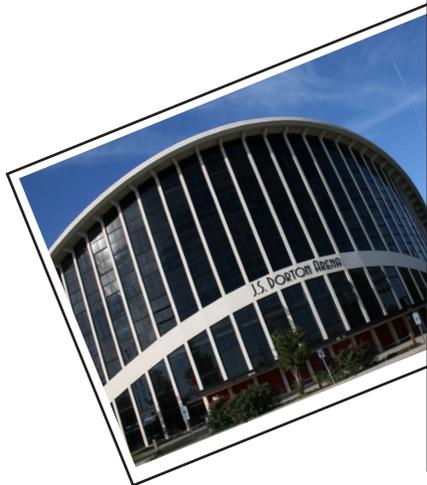


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INTRODUCTION

The 2030 Comprehensive Plan was adopted by City Council in October 2009. During the adoption process, staff and City Council committed to an annual review where recent trends could be analyzed and past decisions compared with the policy guidance contained within the Plan. Additionally, action item IM 3.2 states that an annual progress report shall be prepared that includes key accomplishments, critical issues and key implementing agencies. Each year, staff will provide a detailed account of the past year's actions, and how these actions align with policy direction contained within the Plan. If recent actions or emerging trends shift policy, a recommendation to amend the Plan may be provided.

This report intends to review the zoning decisions post-adoption, examine recent trends that might merit inclusion in the Plan and review progress of the short term action items in the Action Matrix. There are five sections to this report. Section I contains a review of all rezoning actions since the adoption of the 2030 Comprehensive Plan; Section II contains a report on recent trends; Section III reviews the Action Matrix, Section IV contains the recommendations of staff for amendments to the Plan and Section V is the Appendix containing detailed information.

I. 2010 COUNCIL ACTIONS

A. REZONING ACTIONS

Action Item LU 1.4 states that the City should “*Maintain the currency of the Future Land Use Map through periodic reevaluation and revision of the map based on analysis of growth and development needs and trends, small area studies and special area studies.*” One opportunity to review the Future Land Use Map is in concert with recent rezoning actions. Each rezoning request is analyzed for consistency with the Comprehensive Plan and the Future Land Use Map. Not every rezoning that is approved is consistent with the Plan or Map. The following is a synopsis of the recent rezoning actions. Any recommendations to alter the future land use map based on the zoning actions is contained in Section IV of this report.

There were 24 rezoning requests submitted post-2030 Comprehensive Plan adoption. Eight of these requests were either withdrawn prior to the public hearing, or the applicant requested denial at the public hearing. This leaves 16 rezoning requests that were considered under the 2030 Comprehensive Plan. Staff performed an analysis of each request, making a determination of the consistency of the request. Consistency is judged based on applicable policy guidance contained within the Plan and the land use classification on the future land use map. Table 1 provides the number and percentage of consistent and inconsistent rezoning requests for 2010. The cases deemed as inconsistent were all inconsistent with the future land use designation.

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Table 1: Rezoning Cases Processed in 2010

Disposition	Number	Consistent (Percentage of total)	Inconsistent (Percentage of total)
Approved	13	9 (69.2%)	4 (30.8%)
Pending	3	0	3 (100%)
Withdrawn	(8)	--	--
TOTALS	24	9 (56.3%)	7 (43.8%)

Of the thirteen approved rezoning requests, four were inconsistent with the Comprehensive Plan future land use map. Three of the four inconsistent approvals requested a rezoning from a low density residential zoning classification to a retail zoning classification. One of the requests was a rezoning from a low-intensity retail category to a slightly more intense retail category. Table 2 details the four inconsistent requests approved by City Council. There are three pending cases that are inconsistent with the future land use map. These requests are not analyzed in this report.

Table 2: Inconsistent Cases That Were Approved

Case Number	Rezoned From	Rezoned To
Z-8-10/Crosslink Rd.	Buffer Commercial	Neighborhood Business CUD
Z-16-10/Ridgewood Shopping Center	R-6	Shopping Center CUD
Z-21-10/Lake Wheeler & Kirkland	R-4	Shopping Center CUD
Z-22-10/Leesville & Strickland	R-4	Residential Business/R-6

While it is possible to simply change the future land use map to align with recent approvals, each rezoning action should be reviewed to determine whether it should be considered a special exception or a true shift in policy. There may be an instance where the future land use map designation is still appropriate, regardless of a recently approved inconsistent district. The recommendations for these four inconsistent approvals are contained within *SECTION IV: RECOMMENDATIONS*.

B. TEXT CHANGE ACTIONS

The City Council also reviews alterations to the Zoning Code through the Text Change process. In some instances changes to the Zoning Code can be a reactionary response to an existing deficiency. In other instances, a more proactive approach may address issues or future development trends. The Action Items contained within the Comprehensive Plan provide guidance for proactive solutions. Many text changes are in direct response to a corresponding Action Item contained within the Comprehensive Plan. A text change can be the final step in implementing a specific Action Item contained within the Comprehensive Plan. The Plan contains policy guidance, which is supported by a specific Action Item directed to the City.

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This Action Item can be implemented by an alteration to the regulations.

A text change can be initiated by City Council, Planning Commission, City staff, or a citizen. Most are generated from staff. With the adoption of the 2030 Comprehensive Plan, staff committed to analyze each text change in accord with policy directive contained within the Plan. Applicable policy guidance and action items contained within the Plan. The following table contains all text change requests reviewed in 2010.

Table 3: Text Changes Reviewed in 2010.

Text Change	Disposition	Relevant Policies	Consistent?	Relevant Actions	Implemented
TC-11-(A)-09 Soil & Sedimentation	Approved	EP 3.1 EP 3.13 EP 3.15	Partially	n/a	n/a
TC-11(B)-09 Soil & Sedimentation	Approved	LU 1.3	Partially	n/a	n/a
TC-1-10 SB 44	Approved	LU 1.3	Yes	n/a	n/a
TC-2-10 Rezoning Process	Approved	n/a	Yes	n/a	n/a
TC-3-10 Pedestrian Connections	Approved	T 5.3 T 5.5 T 5.9	Yes	T 5.3	Partially
TC-4-10 Floodprone Areas	Denied	EP 2.3 EP 3.2 EP 3.7 EP 4.2 EP 4.5 EP 4.7	No	EP 4.4	No
TC-5-10 Stormwater Replacement Fund	Approved	n/a	n/a	n/a	n/a

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Text Change	Disposition	Relevant Policies	Consistent?	Relevant Actions	Implemented
TC-6-10 Tree Conservation	Approved	EP 1.8 EP 2.1 EP 2.4 EP 5.1 EP 5.4	Yes	EP 5.1 EP 5.3	Partially
TC-7-10 Cameron Park NCOD	Approved	AP-CP 1	Yes	n/a	n/a
TC-8-10 Watershed Regs Reformatting	Approved	n/a	n/a	n/a	n/a
TC-9-10 Reservoir Watershed	Pending	EP 3.3 EP 4.7 PU 3.10	Yes	n/a	pending

The City Council reviewed eleven text change requests in 2010. Nine of the text changes were approved; one was denied and one is still pending. Many of the text changes approved in 2010 had direct policy implications stated in the Comprehensive Plan. For example, TC-3-10 altered the Zoning Code to require a direct pedestrian connection between a development and the right-of-way, as well as pedestrian connections throughout a development. This text change was the product of policy guidance contained within the Plan. A specific Action Item also provides direction for the updating of regulations to better accommodate pedestrians.

Text change TC-4-10 was not approved. This text change proposed a reduction to the amount of disturbance to the 100-year floodplain during development. The current regulations permit up to 50 percent of the floodplain area to be disturbed. TC-4-10 would have implemented this action, but was unanimously rejected by Council. Action Item EP 4.4 provided direction to update the regulations to prohibit fill and direct development away from the 100-year floodplain.

The current floodplain regulations are inconsistent with Comprehensive Plan policies regarding floodplain management. Staff requests direction as to whether alternative ways of implementing the policies should be explored, or whether the policies need revision.

II. EMERGING ISSUES

Each year, staff will analyze current trends that may impact the 2030 Comprehensive Plan. While general maintenance of the Plan is important, the examination and inclusion of recent trends keeps the

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Plan relevant. Staff has examined four emerging themes in the planning and development spheres. Any recommendation to alter the Plan text, including the addition of policies or action items, is found in *SECTION IV: RECOMMENDATIONS*.

A. RETURN ON INVESTMENT

In the financial world, the return on investment is the measure of success of a monetary action, calculated in dollars. Simply, an investor seeks a return on the amount of capital expended. A return on investment from the municipal infrastructure standpoint is similar. The City expends capital funds to improve infrastructure. The desire in upgrading facilities is not only to fill a service gap, but to encourage private investment as a result of recent upgrades. This private investment would provide a return on the City's investment by way of increased tax base, new jobs or revitalization of a key area.

A return on investment for municipal projects can be estimated by examining the development capacity of the area to be served by the investment. This calculation would generally be performed during the scoping phase and would be a component of the decision making process. This information would be a valuable tool for the decision making body.

B. LIFECYCLE HOUSING

One of the major trends identified during the drafting of the 2030 Comprehensive Plan was the magnitude of population growth; particularly as the City and region continue to receive acclaim. The Plan provides policy guidance consistent with a significant increase in population over the course of the next 20 years. One desirable means to absorb growth is to increase density and intensity in already-developed areas. This reduces the cost of expanding infrastructure and services while reducing urban sprawl. The benefits of compact, mixed use development are numerous.

The City will not just see an increase in population, but the trends show that we will be a community with a larger aging population. This demographic has specific and varied needs that differ from a younger populace. While the Housing Element in the 2030 Plan contains policy guidance focused on aging in place, the Plan does not include specific guidance for lifecycle housing. Action H 4.3 states that the City should revise regulations to incorporate the principles of aging in place; which would reduce the dependency on automobiles.

Lifecycle housing is a type of development that provides a range of housing types to accommodate all stages in life; from compact multi-family dwellings for the young professional, to single family detached housing for a growing family, to patio homes and condominiums free of maintenance for empty-nesters, to assisted living and congregate care for the elderly population. This type of development would provide this entire spectrum of housing within a confined area, so a person could live in one neighborhood his or her entire life. Ideally, lifecycle housing would be located within a short distance to basic services and convenience retail.

C. LOCAL FOOD SYSTEMS

An emerging trend in food production and distribution is local food sales. This is the concept of pro-

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duction, delivery and consumption of a locally grown product. There is no definitive range or definition to qualify as “local”; however, a general rule of thumb is that anything produced and consumed within a range of 400 miles can be considered local.

Local food systems have grown in popularity during the past decade. Locally grown products can have a positive impact on the local economy and lessen the demand on the environment. While industrialization has curbed the need to obtain perishable items exclusively from a local source, there is benefit in locally produced perishables, for example, in the form of healthier or fresher dairy.

Much of the incentive for local food systems is derived from the federal or state level, and usually takes the form of policy or monetary supplement. On the local level, policy guidance and land use regulations can play a part in the advancement and support of local food systems. The Plan currently contains language regarding urban agriculture and community gardens. These items are still being explored on a policy level.

D. HEALTH IMPACT ASSESSMENT

An increasing awareness to healthy communities has prompted further analysis of the relationship between our built environment and our health. Some communities are beginning to study the link between healthy communities and the built environment. A health impact assessment attempts to study the effects of policy and development on human health. Staff is currently researching the impacts and implementation of health impact assessments. Staff will have a more full analysis during the July 2011 Comprehensive Plan amendment cycle.

III. ACTION ITEMS

The 2030 Comprehensive Plan includes many policies that provide guidance to the elected and appointed officials, city staff and the general public. These policies convey general principles that relate to action items. Action items provide specific tasks for the City to undertake and implement Plan policies. The action items are consolidated into an “Action Matrix” in the appendix of the Comprehensive Plan. This matrix identifies each action item, identifies the time horizon for completion, and lists the

Table 4: Action Matrix Time Horizon

Term	Description
Short-Term	1 to 2 years
Mid-term	3 to 5 years
Long-term	6 to 10 years
On-going	No predetermined start/end time

responsible city agency. The action matrix is an important tool contained within the Plan, serving as a work programming aid. It also ensures that the City is committed to the policy direction provided in the Plan.

The Plan contains three time horizons for the action items: short- mid- and long-term items. For

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this annual report, Planning staff coordinated with other City departments to review the progress of the short-term actions in the Plan. Staff asked a few basic questions regarding recent trends or policies implemented. The resultant product of some action items is reflected in *SECTION IV: RECOMMENDATIONS*. These would typically take the form of additional or amended policy language contained within the Plan. Some action items may be removed from the Plan, as staff has completed the action.

There are a total of 316 short term action items contained within the Plan. After the first year in adoption seven action items have been implemented, as the actions are complete. The Plan provided direction to hire additional staff in action T 5.7, establish a development plans review group in action CS 1.4 and establish an annual amendment process for the Comprehensive Plan.

There are 205 action items currently in progress; over 100 of these action items directly relate to the proposed Unified Development Ordinance in production. Two of the action items were rejected by City Council in 2010. These two items were: PR 3.4 (Stream Buffer Acquisition) and EP 4.4 (Floodplain Regulations). Action PU 5.2 (Stormwater Fee Review) was reviewed by City Council, and no changes to the fees were made in 2010. This is an ongoing action item, and will be reassessed next year. Staff seeks guidance on these three action items specifically, as recent City Council direction has been counter to the guidance contained in the action items.

Table 5 is a synopsis of the action items contained within the Plan. The action items are sorted into one of five categories: Implemented, In Progress, Not Started, Other and Rejected by Council. Completed action items should be removed from the Plan; Section IV contains recommendations for action items to be removed.

A full list of all short-term action items is contained within *SECTION V: APPENDIX*.

Table 5: Short Term Actions

Stage	Number
Implemented	7
In Progress	205
Not Started	79
Rejected by City Council	2
Other	23
TOTALS	316

IV. RECOMMENDATIONS

Based on the information in the first three sections, staff offers a range of recommendations for the text, maps and implementation element of the Plan. Subsections A, B and C represent recommendations generated by staff. Subsection D contains all citizen requests. All items are arranged in the order that they appear in the Plan. Where staff recommends additions to the text, new language is shown in **bold italics**. Where staff recommends removal of text, the removed language is shown as ~~strikethrough~~.

A. TEXT

1. **Staff recommends** an alteration of the definition for “Urban Corridors”. This amendment would add a phrase to the definition consistent with the direction of the pending Unified Development Ordinance.

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The bolded, italic language shown below would be added.

Urban corridors are characterized by denser residential and commercial development, with buildings brought forward to meet the street and sidewalk, and parking areas located to the side and/or rear of buildings. ***More than a single bay of*** parking between streets and buildings is strongly discouraged. Architecture is used to frame the public realm, and urban design rather than landscaped buffers is preferred as a means of integrating adjacent development which differs in use or scale. Urban corridors also generally host at least local bus service. An example of such a corridor is Peace Street.

2. Action T 5.7 directed the City to staff a position for bicycle and pedestrian coordinator. This position has been staffed. **Staff recommends** the action item should be removed.

~~Action T 5.7 Bicycle and Pedestrian Coordinator~~ ***Reserved***

~~Provide dedicated annual funding for pedestrian and bicycle improvements to be administered by a full time City of Raleigh bicycle and pedestrian coordinator. Require the bicycle and pedestrian coordinator to review all preliminary site plans and subdivisions in the City.~~

3. Action EP 7.2 provides direction in relation to community composting. This action item was intended to explore the possibility of large-scale composting. Recent policy direction provided by the Department of Environment and Natural Resources would make community composting cost prohibitive. The new policy requires a higher level of capture to stormwater run-off. **Staff recommends** that this action be removed from the Plan.

~~Action EP 7.2 Composting~~ ***Reserved***

~~Partner with the North Carolina Cooperative Extension and related institutions, agencies, and organizations to promote backyard composting further. Explore the provision of community compost areas to residents who lack the necessary space for backyard composting.~~

4. **Staff recommends** that one policy statement and action item be altered to reflect support of local food systems. Also, a new action item can be added that specifically references an update to the regulations. The following language could be added:

Policy EP 9.6: Local Produce and Farmers Markets

Encourage the creation and maintenance of produce markets throughout Raleigh to provide outlets for healthful and locally-grown produce for residents. ***Support growing, harvesting, selling, and delivery of locally-grown produce. Target areas with limited access to traditional food markets.*** (5, 6)

Action EP 9.4: ***Local Food Systems*** ~~Community Gardening~~

Explore opportunities to develop and expand ***local food systems (including*** community gardens ***and***

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urban farms) programs that provide opportunities for residents to grow their own produce as well as learn and use organic gardening techniques. The City should identify publicly-owned sites that may be suitable for community gardens **and urban farms**, work with advocacy groups to make these sites available, and manage them. Coordinate with yard waste collection and community composting.

Action EP 9.6: Urban Agriculture Regulations

Audit the City's regulations and amend where necessary to facilitate community gardening and urban food production in appropriate locations. Address food growing as a principle permitted use.

5. **Staff recommends** an alteration to Action ED 2.2 to reference the Community-Oriented Government coordination strategy.

ED 2.2 Neighborhood Quality Teams **Community-Oriented Government**

Expand the use of the **Community-Oriented Government model** Neighborhood Quality Teams within Raleigh to increase coordination among the different **community leaders**, City departments, **and affected stakeholders in order to prioritize and implement strategies for neighborhood improvement wherever feasible.** as has been done in College Park and South Park. **The goal of Community-Oriented Government is to build strong relationships, provide solutions to complex community issues, create sustainable solutions for community concerns, and establish proactive measures to prevent community problems.** Neighborhood Quality Teams are interdepartmental teams assembled for a defined neighborhood in response to specific citizen concerns. This allows for a concentrated plan of action for social, environmental, and physical neighborhood improvement.

6. Action ED 7.2 in the Economic Development element references development of downtown arts. **Staff recommends** the following alterations to the language:

ED 7.2 Downtown Arts Development

Target resources **to secure** for arts related development within a downtown sub-area or near downtown neighborhood with an appropriate **adaptable** building stock in the downtown area in order meet that can be adapted to the needs of creative industries and transit access.

7. **Staff recommends** the alteration of one policy and one action item to reference lifecycle housing. Policy H 4.2 and Action H 4.3 would be revised as follows:

Policy H 4.2 **Aging in Place** Universal Design

Promote universal design and lifecycle housing to facilitate the ability of homeowners **and neighborhood residents** to age in place **in their homes and neighborhoods.**

Action H 4.3 Aging in Place **Universal Design and Lifecycle Housing**

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Incorporate the principle of “aging in place” in the City’s revised development regulations for residential construction in new subdivisions and multifamily communities. Such regulations should encourage accessibility, visitability, **housing type diversity**, and the ability to access goods, services and amenities without a car.

8. Action PU 3.3 references a specific water conservation campaign. **Staff suggests** that this action be modified to adopt a more universal approach.

PU 3.3 *Water Conservation Slow the Flow*

Continue the City’s **water conservation “Slow the Flow”** public education campaign to promote water awareness and an ethic of **managing water usage**.

9. Action CS 1.4 provided direction to establish the Development Plans review Group. This has been accomplished, and **staff recommends** that the language be removed from the Plan.

Action CS 1.4 ~~Development Plans Review Group~~ *Reserved*

~~Implement a procedure to engage all participating departments in the Development Plans Review Group to assure that projects are aligned with the Land Use Plan, Capital Improvement Program, Comprehensive Plan, and department regulatory policies, plans and programs.~~

10. Action CS 2.6 directed the City to involve the solid waste services staff in development review. This action has been accomplished, and **staff recommends** that the language be removed from the Plan., and that the Action reference the creation and adoption of design standards to be used during development review.

Action CS 2.6 - Solid Waste Services and ~~Site Plan Review~~ *Design Standards*

Develop and adopt regulations that establish Design Standards to accommodate Solid Waste Services operations. ~~Include Solid Waste Services in the Development Plans Review Group site plan meetings.~~

11. Action HP 4.4 provides direction to reinstate the Raleigh Historic Districts In the Districts newsletter. This action has been accomplished, and **staff recommends** that the language be removed from the Plan.

Action HP 4.4 ~~In the Districts Newsletter~~ *Reserved*

~~Resume regular publication of the Raleigh Historic Districts Commission (RHDC) newsletter In the Districts and broaden its scope and distribution.~~

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12. Action AC directed the City to revise and codify the public arts policy and approval process. This has been accomplished, so **staff recommends** that this language be removed from the Plan.

Action AC 1.3 Public Art Approval Process *Reserved*

~~Revise and codify the Public Art Policy and Approval Process to streamline the procedure used to evaluate new public art in the City.~~

13. One of the recent trends identified in Section II of this report was the idea of return on investment. **Staff recommends** that a new policy be added and an existing action item be altered in the Implementation element.

Policy IM 2.4: Return on Investment

Major capital projects not tied to immediate life safety or capacity deficiencies should be subjected to a return on investment analysis as part of the prioritization process. The return on capital projects should be based on the ability of the project to catalyze private investment, make efficient use of existing infrastructure, and generate new net revenues.

Action IM 2.1: CIP Review Criteria

Refine the criteria used for the review of capital projects to be included in the CIP. ***Develop a methodology for estimating and including return on investment in the criteria.***

14. Action IM 3.1 calls for the creation of an annual update process to the Comprehensive Plan. This has been established, and **staff recommends** that this language be removed from the Plan.

Action IM 3.1 Amendment Process Protocol *Reserved*

~~Develop an annual Comprehensive Plan amendment process.~~

B. MAPS

Part of the analysis of the Comprehensive Plan is to ensure map accuracy through regular review and maintenance. The most obvious opportunity to lend a critical eye to the future land use map is after a rezoning has occurred. The future land use map is but one of many maps contained within the Plan. A majority of the recommendations contained within this subsection would amend the future land use map; although several recommendations would alter maps contained within other elements of the Plan.

This section contains future land use recommendations for recently approved rezoning requests that are inconsistent with an existing designation, and alterations to the Thoroughfare Map and Historic Inventory Maps.

1. Zoning Case Z-8-10/Crosslink Road. This approved zoning case is inconsistent with the future land use map. The property has historically existed as a corner store at the northeast corner of Crosslink Road and Dandridge Road. The property was rezoned from Buffer Commercial to Neighborhood Business Con-

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ditional Use. The future land use map designates this property as low density residential, consistent with the surrounding properties. One item (B.5) is the result of further staff analysis, and is not associated with a zoning case.

Staff recommends that this property be designated neighborhood mixed use. This category was envisioned for small neighborhood serving retail. The subject property is consistent with this intent.

2. Zoning Case Z-16-10/Ridgewood Shopping Center. This approved zoning case is inconsistent with the future land use map. The property was rezoned from R-4 to Shopping Center Conditional Use. The properties have historically been residential in nature; however, the property owner intends to realign and expand the parking area associated with the adjacent Ridgewood Shopping Center on Wade Avenue. The future land use map designates these properties as low density residential. The expansion of a commercial parking lot would be inconsistent with this designation.

Staff recommends that these properties be designated neighborhood mixed use, consistent with the adjacent Ridgewood Shopping Center.

3. Zoning case Z-21-10/Lake Wheeler Road. This approved zoning case is inconsistent with the future land use map. The property was rezoned from R-4 to Shopping Center Conditional Use. The future land use map designates this property as appropriate for moderate density residential. Just north of the subject property is a large area designated as general industrial, a designation that is incongruous with residential uses.

The recent rezoning and proximity to a general industrial area make this property inconsistent with the moderate density residential classification. **Staff recommends** that the property on the north side of Kirkland Drive be designated business/commercial services. Additionally, the two church properties currently designated as institutional should be designated moderate density residential. Finally, the south side of Kirkland Drive should be designated office and residential mixed use.

4. Zoning case Z-23-10/Falls of Neuse Road. This approved zoning case located at the southeast corner of Falls of Neuse and Litchford Road is inconsistent with the future land use map. In reviewing Z-23-10, it was discovered that the guidance from the retired small area plan was not translated onto the future land use map. The I-540/Falls of Neuse small area plan designated this area appropriate for office/residential mixed use. The current future land use map designates this area as office/research and development; a category that does not envision residential.

Staff recommends that the property and surrounding frontage on Falls of Neuse be designated office residential mixed use, consistent with the guidance contained within the I-540/Falls of Neuse small area plan.

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5. New Bern/New Hope Rd. This area is located south of New Bern Avenue and east of New Hope Road. The area is currently shown as moderate density residential on the future land use map. Most of the area is developed as industrial/office flex space. The moderate density residential classification is not consistent with these current uses.

Staff recommends that this area be designated business/commercial services.

6. Thoroughfare Map - Hertz Drive and Denmark Drive. The Thoroughfare Map shows roadway extensions for Hertz Drive and Denmark Drive, just south of the Glenwood Avenue and Lynn Road intersection. Hertz Drive would extend to create a loop to Glenwood; while Denmark Drive would connect Hertz Drive and Fleetwood Drive. This area was the subject of recent study, particularly the need for future improvements to the Lynn Road/Glenwood Avenue intersection. This intersection is identified as a potentially grade separated intersection on Map T-5 in the Plan.

The extension of Hertz Drive and Denmark Street were analyzed, and found to be cost-prohibitive, as a Turkey Creek crossing would be required. **Staff recommends** that these roadway extensions be removed from the thoroughfare Map.

7. Thoroughfare Map - District Drive extension at Edwards Mill Road. The Thoroughfare Map shows a roadway extension from Reedy Creek Road to District Drive, to the east of Blue Ridge Road. District Drive is also shown as looping back to Edwards Mill Road to the west. The Reedy Creek Road extension to District Drive would be impacted by the recent expansion to the North Carolina Museum of Art, and the connection would not carry a substantial amount of traffic.

The connection between District Drive and Edwards Mill Road are not needed as a result of modifications to the State Master Plan. The deletion of these roadway connections would not have a major impact on traffic in the area.

Staff recommends that these two proposed roadway extensions be deleted from the Thoroughfare Map.

8. Historic Preservation Maps. The Historic Preservation Element contains several maps that identify the existing and potential historic resources in the City. Three of these maps illustrate the location of individual National listings, National districts and historic landmarks. The City Council has approved four new local historic landmarks in 2010: 122 Cox Avenue, 3200 Hillsborough Street, 3801 Hillsborough Street, and 1101 Pender Street. These newly-designated properties should be shown on map HP-3, Existing and Potential Raleigh Historic Landmarks. The property located at 122 Cox Avenue should also be shown on Map HP-1, Existing and Potential National Individual Listings.

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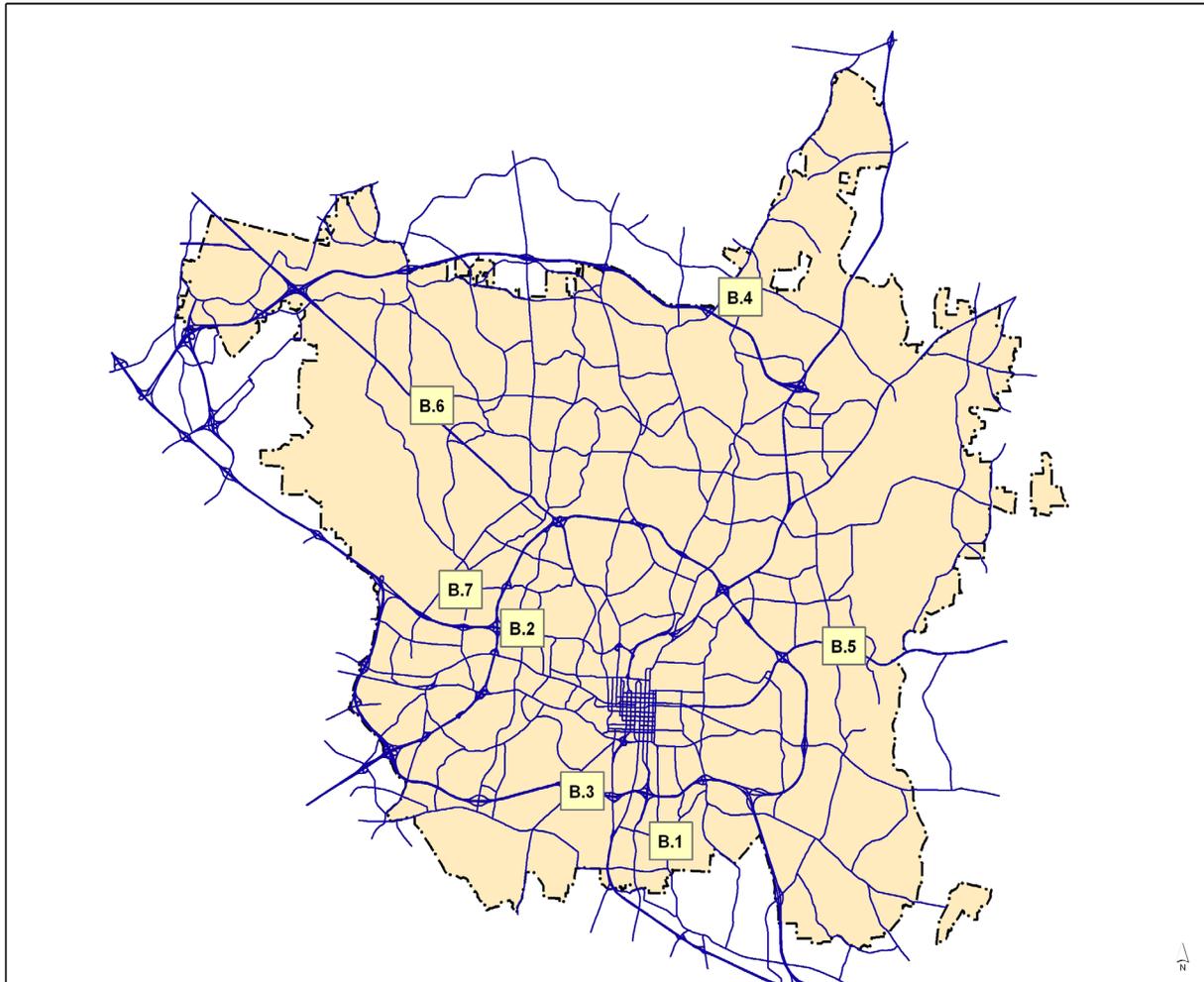
Staff recommends that maps HP-1 and HP-3 be updated to show the recently designated landmarks.

Table 6: Recommended Changes to the Plan Text and Maps

Item Number	Policy, Text or Map?	Recommendation
A.1	Text	Amend language regarding urban corridors
A.2	Text	Remove Action T 5.7
A.3	Policy	Remove policy EP 7.2
A.4	Policy	Amend Policy EP 9.6 and Action EP 9.4 Add Action EP 9.6
A.5	Policy	Amend Action ED 2.2
A.6	Policy	Amend Action ED 7.2
A.7	Policy	Amend Policy H 4.2 and Action H 4.3
A.8	Policy	Amend Action PU 3.3
A.9	Policy	Remove Action CS 1.4
A.10	Policy	Amend Policy CS 2.6
A.11	Policy	Remove Action HP 4.4
A.12	Policy	Remove Action AC 1.3
A.13	Policy	Add Policy IM 2.4; Amend Action IM 2.1
A.14	Policy	Remove Action IM 3.1
B.1	Map	Designate properties business/commercial services
B.2	Map	Designate property neighborhood mixed use
B.3	Map	Designate property neighborhood mixed use
B.4	Map	North of Kirkland; designate as business/commercial services. South of Kirkland, designate as office & residential mixed use. Two institutional properties; designate as moderate density residential.
B.5	Map	Designate properties office residential mixed use
B.6	Map	Remove Hertz Drive and Denmark Drive extension
B.7	Map	Remove District Drive extension
B.8	Map	Amend Maps H-1, -2 and -3 to add new properties

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Location of Mapping Alterations



C. ACTION MATRIX

After detailed discussions with departmental staff, several changes may be required to the Action Matrix. These changes typically take the form of change in priority, correction of a typographical error or change to department responsibility. A complete list of all short-term action items is contained within the *Appendix*. Where an action item has been implemented, staff recommends that it be removed from the Plan.

Section V: Appendix

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
ELEMENTS OF THE COMPREHENSIVE PLAN						
Element A Land Use						
A.1 Future Land Uses						
Action LU 1 .1	Zoning Update	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 1 .2	Zoning Innovations	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 1 .4	Future Land Use Map Maintenance and Revision	DCP, CAO	On-going	Study/ plan	N	In Progress
Action LU 1 .5	Incorporate Adopted Regulations into Zoning	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 1 .6	Update Subdivision and Site Plan Regulations	DCP, CAO	Short-term	Development regulations	N	In Progress
A.2 City-wide Growth						
Action LU 2.1	Future Studies in High-Density Areas	DCP	On-going	Study/ plan	N	In Progress
Action LU 2.2	Zoning for Smarter Growth	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 2.3	Strengthening Site Plan Standards	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 2.4	Linking Development and Infrastructure	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 2.5	Regulatory Incentives	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 2.6	Targeting Development Incentives	DCP, CAO	Short-term	Development regulations	N	Not Started
Action LU 2.7	Land Conservation Approaches	DCP, CAO	Short-term	Development regulations	N	In Progress
A.4 Land Use and Transportation Coordination						
Action LU 4.1	Accommodating Mixed Uses	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 4.2	Connective Site design	DCP, CAO	Short-term	Development regulations	N	In Progress
A.5 Land Use Compatibility						

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action LU 5.1	Buffering and Screening Regulations	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 5.2	Interface Area Standards	DCP	Short-term	Study/ plan	N	In Progress
Action LU 5.3	Zoning Changes to Reduce Conflicts	DCP, CAO	Short-term	Development regulations	N	In Progress
A.6 Mixed Use Development						
Action LU 6.1	Zoning Standards for Mixed Use	DCP, CAO	Short-term	Development regulations	N	In Progress
A.7 Commerical District and Corridors						
Action LU 7.1	Zoning Changes to Reduce Land Use Conflicts in Commercial Zones	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 7.2	Height and Bulk Hierarchy	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 7.3	Promoting Commercial Reinvestment	DCP, CD	On-going	Study/ plan	N	In Progress
A.8 Neighborhood Conservation and Development						
Action LU 8.1	Common Open Space	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 8.2	Open Space Networks	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 8.3	Acquisition of Vacant Lots	DCP, CAO	Short-term	Program/ organization	N	Not Started
Action LU 8.5	Infill Procedures	DCP, CAO	Short-term	Development regulations	N	In Progress: Add to action matrix - currently missing.
A.9 Research and Development/Institutional Land Uses						
Action LU 9.1	Zoning for the Tech Sector	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 9.2	Small Area Studies in Institutional Areas	DCP	On-going	Study/ plan	N	Not Started
Action LU 9.3	Institutional Overlay District	DCP, CAO	Short-term	Development regulations	N	In Progress
A.10 Retail Land Uses						
Action LU 10.1	Performance Standards for Big Box Retail	DCP, CAO	Short-term	Development regulations	N	In Progress

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
A.11 Industrial Land Uses						
Action LU 11.1	Industrial Zoning Amendments	DCP, CAO	Short-term	Development regulations	N	In Progress
Action LU 11.2	Industrial Land Use Compatibility	DCP, CAO	Short-term	Development regulations	N	In Progress
A.12 Large Site Development						
Action LU 12.1	PDD Revisions for Large Sites	DCP, CAO	Short-term	Development regulations	N	In Progress
Element B Transportation						
B.1 Land Use and Transportation Coordination						
Action T 1.2	Transportation Impact analysis	PW, DCP, CAO	Short-term	Development regulations	N	In Progress
B.2 Roadway System and Transportation Demand Management						
Action T 2.4	Limited Access Lane Management	PW	Short-term	Coordination/ outreach	N	Not Started
Action T 2.5	Intermodal Facility Prioritization	PW	On-going	Coordination/ outreach	N	In Progress
Action T 2.6	Reducing Single Occupant Driving	PW, DCP	Short-term	Program/ organization	N	Not Started
Action T 2.7	Special Transportation Studies	PW, DCP	Short-term	Study/ plan	N	In Progress
Action T 2.8	Transportation Funding Strategy	PW	On-going	Financial	Y	Not Started
B.3 Complete Streets: Hierarchy and Design						
Action T 3.1	Designation of Complete Streets	DCP, PW	Short-term	Program/ organization	N	In Progress
Action T 3.2	Redefining Road Classification	PW	On-going	Program/ organization	N	In Progress
Action T 3.3	Street, Sidewalk and Driveway Access Handbook	DCP, PW	Short-term	Development Regulations	N	In Progress
B.4 Public Transportation						
Action T 4.2	Transit Stop Evaluations	PW	On-going	Study/ plan	N	In Progress
Action T 4.6	Park and Ride lots	TT, PW	Short-term	Systems/ support	Y	In Progress

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action T 4.7	Shared Parking and Transit	TT, PW	Short-term	Study/ plan	N	In Progress
Action T 4.8	Secondary Transit Hubs	PW	Short-term	Systems/ support	Y	Not Started
Action T 4.13	Transit Stop Design	PW	Short-term	Program/ organization	N	Not Started
B.5 Pedestrian and Bicycle Circulation						
Action T 5.2	Updating Sidewalk Standards	DCP, CAO, PW	Short-term	Development Regulations	N	In Progress
Action T 5.3	Sidewalk Requirements	DCP, CAO, PW	Short-term	Development regulations	N	In Progress
Action T 5.4	Sidewalk Funding	PW	Short-term	Program/ organization	Y	Not Started
Action T 5.5	Trail and Path Width	P&R	On-going	Systems/ support	Y	Not Started - Recommend that this action become a policy
Action T 5.6	Bicycle Plan Implementation	PW	On-going	Systems/ support	N	In Progress
Action T 5.7	Bicycle and Pedestrian Coordinator	CMO, PW	Short-term	Financial	Y	Implemented
Action T 5.8	Pedestrian and Bicycle Facilities in Development Regulations	DCP, CAO, PW	Short-term	Development Regulations	N	In Progress
Action T 5.10	Pedestrian Crossing Standards	DCP, CAO, PW	Short-term	Development Regulations	N	Not Started
Action T 5.12	Pedestrian Signals	PW	On-going	Systems/ support	Y	In Progress
Action T 5.13	Pedestrian Plan	PW	Short-term	Study/ plan	N	In Progress
B.6 Parking Management						
Action T 6.1	Large Surface Lots	DCP, CAO	Short-term	Development Regulations	N	In Progress
Action T 6.2	Shopping Center Park and Ride	DCP, CAO, PW	Short-term	Development Regulations	N	In Progress
Action T 6.3	Parking Study Implementation	DCP, CAO	Short-term	Development Regulations	N	In Progress
Action T 6.5	Parking Lot Landscaping	DCP, CAO	Short-term	Development Regulations	N	In Progress
B.7 Transportation Safety Improvements						

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action T 7.1	Street Lighting	PW	On-going	Systems/ support	N	In Progress
B.8 Commercial Truck and Rail Freight						
Action T 8.1	Railroad Crossing Safety	PW	On-going	Systems/ support	N	In Progress
Element C Environmental Protection						
C.1 Energy Security and Climate Change Preparedness						
Action EP 1.1	Green Purchasing	DOF, ASD, CMO	Short-term	Outreach	N	In Progress
Action EP 1.2	Public Facility Energy Audit	P&R	Short-term	Study/ plan	N	In Progress - change timeframe
Action EP 1.7	Green Training	WCES	Short-term	Coordination/ outreach	N	In Progress
Action EP 1.12	Charging Stations	PW	On-going	Systems/ support	Y	In Progress
C.2 Design with Nature						
Action EP 2.4	Environmentally Sensitive Development Controls	DCP, CAO	Short-term	Development Regulations	N	In Progress
Action EP 2.5	Environmental Feature Protection	DCP, CAO	Short-term	Development Regulations	N	In Progress
C.3 Water Quality and Conservation						
Action EP 3.2	Low Impact Development Ordinance	DCP, CAO	Short-term	Development Regulations	N	In Progress
Action EP 3.3	Permanent Conservation Measures	DCP, CAO	Short-term	Development Regulations	N	In Progress
Action EP 3.5	Illegal Discharges	PW, CORPUD	On-going	Systems/ support	N	In Progress
Action EP 3.7	Stormwater Plan Review	PW	On-going	Systems/ support	N	In Progress
Action EP 3.9	Upper Neuse Initiative	CORPUD, P&R	On-going	Systems/ support	Y	In Progress
Action EP 3.11	Zoning Amendment for Steep Slopes	DCP, CAO	Short-term	Development Regulations	N	In Progress

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C.4 Flood Reduction and Preparedness						
Action EP 4.4	Floodplain Regulations	DCP, CAO	Short-term	Development Regulations	N	Rejected by City Council
C.5 Tree Canopy Conservation and Growth						
Action EP 5.1	Tree and Landscape Ordinance Amendments	DCP, CAO, P&R	Short-term	Development Regulations	N	In Progress
Action EP 5.3	Planning Incentives and Standards	DCP, CAO	Short-term	Development Regulations	N	In Progress
Action EP 5.4	Utility Coordination	P&R, PW	On-going	Systems/ support	N	In Progress
C.6 Wildlife and Habitat Protection and Preservation						
Action EP 6.1	Habitat Plan	P&R	Short-term	Study/ plan	N	On Hold - change timeframe
Action EP 7.2	Composting	SWS	On-going	Coordination/ outreach	N	Remove - Change is state runoff policy
Action EP 7.4	Environmentally-Friendly Product Use	SWS	Short-term	Study/ plan	N	In Progress
Action EP 7.5	Recycled Material Purchasing	DOF, ASD, CMO	Short-term	Systems/ support	N	In Progress
Action EP 7.6	Demolition Debris	DCP, CAO, INSP	Short-term	Development regulations	N	Not Started
C.8 Light and Noise Pollution Controls						
C.9 Environmental Education, Awareness and Coordination						
Action EP 9.2	Public School Environmental Component	P&R, WCPSS	Short-term	Coordination/ outreach	N	Remove - State is in lead role
Action EP 9.3	Renewable Energy Education	CMO	Short-term	Coordination/ outreach	N	In Progress
Element D Economic Development						
D.1 Commercial Corridor Reinvestment						
Action ED 1.2	Mixed-Use Zoning Incentives	DCP, CAO	Short-term	Development regulations	N	In Progress

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action ED 1.3	Shopping Center Revitalization Incentives	DCP, CMO, CD	On-going	Financial	N	Not Started
Action ED 1.4	Retail Property Code Enforcement	DCP, CAO, INSP	Short-term	Development regulations	N	Not Started
D.2 Neighborhood Reinvestment						
Action ED 2.1	Selecting Revitalization Focus Areas	DCP, CD	Short-term	Program/organization	N	Not Started
Action ED 2.2	Neighborhood Quality Teams	CMO, CS, CD, INSP	On-going	Systems/support	N	Modify - text change/ Responsible Agency
Action ED 2.4	Site Acquisition	CMO	On-going	Systems/support	N	In Progress
Action ED 2.6	Neighborhood Commercial Regulations	DCP, CAO	Short-term	Development regulations	N	In Progress
D.3 Entrepreneurs and Business Development						
Action ED 3.1	Business Assistance Program	ASD	On-going	Systems/support	N	In Progress
Action ED 3.2	Entrepreneurial Education	DCP, CMO	On-going	Coordination/outreach	N	Not Started
Action ED 3.4	Home Based and Cottage Industry Regulation	DCP, CAO	Short-term	Development Regulations	N	In Progress
D.4 Workforce Training and Access to Employment						
Action ED 4.1	Education and Emerging Sectors	DCP, CMO	On-going	Coordination/outreach	N	Not Started
Action ED 4.2	Summer Job Programs	CS	On-going	Coordination/outreach	N	In Progress
Action ED 4.3	Wake County Retraining Coordination	CS	On-going	Coordination/outreach	N	In Progress - change responsible agency
D.5 Economic Development and Land Use						
Action ED 5.1	Certification of Industrial Sites	DCP	On-going	Coordination/outreach	N	Not Started
Action ED 5.2	Target Economic Development Plans	DCP, CD	On-going	Coordination/outreach	N	In Progress

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action ED 5.4	Capital Improvement Funding	DOF, ASD, DCP	On-going	Systems/ support	N	In Progress
Action ED 5.5	Mixed-Use Zoning Incentives	DCP, CAO	Short-term	Development regulations	N	Not started - recommend combining with ED 1.2
D.6 Hospitality and Tourism						
Action ED 6.1	Downtown Cultural Investments	CMO, RCCC	On-going	Systems/ support	N	In Progress
Action ED 6.3	Cultural Resource Preservation	DCP, CMO	Short-term	Development regulations	N	Not Started
D.7 Creative Industries						
Action ED 7.1	Adaptive Reuse for the Arts	DCP	Short-term	Study/ plan	N	In Progress
Action ED 7.2	Downtown Arts Development	CMO, DCP	Short-term	Program/ organization	N	Modify - text change
D.8 Organization Structure and Functions						
Action ED 32	Economic Development Communication	DCP, CMO	Short-term	Coordination/ outreach	N	Not Started - change numbering
Action ED 33	Reinvestment Partnerships	DCP, CMO	On-going	Coordination/ outreach	N	Not Started - change numbering
Action ED 34	Economic Development Website	DCP	Short-term	Program/ organization	N	Not Started - change numbering
Action ED 35	Prioritization Methodology	DCP, CD	Short-term	Program/ organization	N	Not Started - change numbering
Element E Housing						
H.1 Quality and Diversity of Housing						
Action H 1.1	Affordable Rental Program Expansion	CD	On-going	Systems/ support	N	In Progress
Action H 1.2	Zoning for Mixed Income	DCP, CAO	Short-term	Development regulations	N	In Progress
Action H 1.3	Zoning for Housing Diversity	DCP, CAO	Short-term	Development regulations	N	In Progress
Action H 1.4	Consistency Between Plans	DCP, CD, RHA	On-going	Coordination/ outreach	N	Not Started
Action H 1.5	City and RHA Meetings	DCP, CD, RHA	On-going	Coordination/ outreach	N	Not Started

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H.2 Affordable and Workforce Housing						
Action H 2.5	Scattered Site Policy Change	CD, DCP	Short-term	Systems/ support	N	In Progress
Action H 2.7	Fast-Tracking Affordable Units	DCP, CAO	Short-term	Development regulations	N	Not Started
Action H 2.8	Review of Potential Barriers	DCP, CAO	Short-term	Development regulations	N	Not Started
Action H 2.9	Accessory Unit Standards	DCP, CAO	Short-term	Development regulations	N	In Progress
Action H 2.10	Education Material for Removing Barriers	CD, DCP, WCCS	Short-term	Program/ organization	N	Not Started
Action H 2.11	Parking Reductions	DCP, CAO	Short-term	Development regulations	N	In Progress
Action H 2.12	Monitoring of Expiring Subsidies	CD	On-going	Systems/ support	N	In Progress
Action H 2.15	Affordable Property Assessments	DOF	Short-term	Study/ plan	N	Not Started
Action H 2.16	Housing Program Capacity	CD, PERS	On-going	Systems/ support	N	On Hold
Action H 2.17	Land for Affordable Housing	CD, CMO		Program/ organization		In Progress
Action H 2.20	Projects Involving City Owned Land	CMO, DCP	Short-term	Program/ organization	N	Not Started
Action H 2.21	Affordable Housing Production Goal	CD, DCP	Short-term	Study/ plan	N	In Progress
H.3 Supportive and Special Needs Housing						
Action H 3.1	Ending Homelessness Action Plan	CD, DCP, WCPSS	On-going	Program/ organization	N	Not started
Action H 3.2	Very Low Income Rentals	CD	On-going	Systems/ support	N	In Progress
Action H 3.3	Transitional and Emergency Housing	CD, CMO	On-going	Financial	N	In Progress
Action H 3.4	Eliminating Barriers to Supportive Housing	DCP, CAO	Short-term	Development regulations	N	In Progress
Action H 3.5	Rooming House and Transitional Housing	DCP, CAO	Short-term	Development regulations	N	In Progress
H.4 Fair Housing, Universal Access and Aging in Place						

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action H 4.2	Fair Housing Ordinance Review	CD, CAO	Short-term	Development regulations	N	On Hold
Action H 4.3	Aging in Place	DCP, CAO	Short-term	Development regulations	N	In Progress - revise
Action H 4.4	City Sponsored Residential Construction and Rehabilitation	CD	On-going	Program/ organization	N	In Progress
Action H 4.5	Focus on the Housing Needs of the Physically Challenged	DCP, CAO	Short-term	Development regulations	N	In Progress
Element F Parks, Recreation and Open Space						
F.1 Planning for Parks						
Action PR 1.1	Parks Plan Update	P&R	On-going	Study/ plan	N	In Progress - change timeframe
Action PR 1.2	Greenway Plan Update	P&R	Short-term	Study/ plan	N	In Progress - Capital funds needed/ timeframe change
F.2 Park System and land Acquisition						
Action PR 2.1	Innovative Strategies for Acquisition	P&R	Short-term	Study/ plan	N	In Progress - Capital funds needed/ timeframe change
Action PR 2.2	Grant Requests and Partnerships	P&R	On-going	Systems/ support	N	In Progress - change timeframe
Action PR 2.3	Parkland Search Methodologies	P&R	On-going	Systems/ support	N	In Progress
Action PR 2.4	Facility Fee for Acquiring and Developing New Parks	P&R	On-going	Systems/ support	N	In Progress
Action PR 2.5	Zoning Incentives for Recreation	DCP, P&R	Short-term	Development regulations	N	In Progress
F.3 Greenway System Land and Trails						
Action PR 3.2	Neuse River Land Acquisition	P&R	On-going	Systems/ support	Y	In Progress
Action PR 3.4	Stream Buffer Acquisition	P&R	On-going	Systems/ support	Y	Rejected by Council - change Responsible Agency
F.4 Recreational Facilities and Programs						
Action PR 4.1	ADA Accessibility Plan	P&R	Short-term	Study/ plan	Y	In Progress

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Action PR 4.2	Sustainable Practice Development	P&R	Short-term	Program/organization	N	In Progress - Capital funds needed/ timeframe change
Action PR 4.3	Open Space in New Development	DCP, CAO, P&R	Short-term	Development regulations	N	In Progress
Action PR 4.4	Creating Opportunities for Active Living Choices	P&R	On-going	Systems/support	Y	In Progress
Action PR 4.5	Performance Standards for Recreation Facilities	DCP, CAO, P&R	Short-term	Development regulations	N	In Progress
Action PR 4.6	Comprehensive Aquatics Plan	P&R	Short-term	Systems/support	Y	In Progress - change timeframe
F.5 Open Space and Special Landscapes						
Action PR 5.1	Mandatory Greenway Dedication	P&R	On-going	Systems/support	N	In Progress
Action PR 5.2	Code Requirements for Accessible Open Space	DCP, CAO, P&R	Short-term	Development regulations	N	In Progress
Action PR 5.3	Streetscape, Gateway and Public Space Improvements	P&R, CMO	On-going	Systems/support	N	In Progress - change responsible agency
Action PR 5.4	Identifying Conservation Lands	P&R	Short-term	Study/ plan	N	In Progress - Capital funds needed/ timeframe change
F.6 Management and Stewardship						
Action PR 6.1	Innovative Maintenance Strategies	P&R	Long-term	Program/organization	N	Not Started
Action PR 6.3	System Integration Plan Implementation	P&R	On-going	Systems/support	N	In Progress
Action PR 6.5	Awareness of Natural Resource Areas	P&R	On-going	Coordination/outreach	N	In Progress
Element G Public Utilities						
G.1 Sytems and Adequacy						
Action PU 1.1	Infrastructure Plans and Future Land Use Map	CORPUD	Short-term	Study/ plan	N	Not Started
G.2 Utility Extensions						
Action PU 2.1	Update of Municipal Code	DCP, CAO, CORPUD	Short-term	Development regulations	N	Not Started
Action PU 2.2	Utility Plan Updates	CORPUD	On-going	Study/ plan	N	In Progress

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Action PU 2.3	Reuse Pipe Ordinance	DCP, CAO, CORPUD	Short-term	Development regulations	N	Not Started
Action PU 2.5	Merger Town Development Policies Regarding Utilities	DCP, CORPUD	On-going	Coordination/ outreach	N	In Progress
G.3 Drinking Water						
Action PU 3.1	Falls Lake Water Supply Study	CORPUD	Short-term	Study/ plan	N	In Progress
Action PU 3.2	Water Saving Devices	DCP, CAO, CORPUD	Short-term	Development regulations	N	Not Started
Action PU 3.3	Slow the Flow	CORPUD, PA	On-going	Systems/ support	N	In Progress - change text
Action PU 3.4	Drought Tolerant Landscaping	DCP, CAO, P&R	Short-term	Development regulations	N	In Progress
G.4 Wastewater Collection and Dispersal						
G.5 Stormwater						
Action PU 5.2	Stormwater Fee Review	PW	On-going	Systems/ support	N	Rejected by Council - change timeframe
G.6 Energy and Telecommunications						
Action PU 6.3	Coordination with Utility	DCP, CORPUD, PW	On-going	Coordination/ outreach	N	Not Started
Element H Community Facilities and Services						
H.1 Community Facilities and Services						
Action CS 1.1	Land Demand Projections	DCP, various	On-going	Study/ plan	N	Not Started
Action CS 1.3	Land Acquisition	ASD, P&R, RFD, CORPUD	On-going	Systems/ support	Y	In Progress
Action CS 1.4	Development Plans Review Group	CMO	Short-term	Program/ organization	N	Implemented
Action CS 1.5	Building Design Team	CMO, P&R	Short-term	Program/ organization	N	In Progress
H.2 Solid Waste						
Action CS 2.4	Solid Waste Monitoring	SWS	Short-term	Program/ organization	N	In Progress

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Action CS 2.6	Solid Waste Services and Site Plan Review	SWS, CMO	Short-term	Coordination/ outreach	N	Implemented
Action CS 2.7	Regulations for Recyclables Storage	DCP, CAO	Short-term	Development regulations	N	In Progress
H.3 Public Safety						
Action CS 3.1	CPTED Development Plan Review	RPD, DS	Short-term	Systems/ support	N	Not Started
Action CS 3.5	Training Facility Economics	RPD	Short-term	Study/ plan	N	In Progress
Action CS 3.6	Police Training Center	RPD, PW	Short-term	Systems/ support	N	On Hold - Budget Constraints
Action CS 3.7	Field Operation Units	RFD	On-going	Study/ plan	N	In Progress
H.4 Fire and Emergency						
Action CS 4.1	Measuring Level of Service	DCP, RFD, RPD	Short-term	Program/ organization	N	Not Started
H.5 Health and Human Services						
Action CS 5.1	Zoning for Health and Human Services	DCP	Short-term	Development regulations	N	In Progress
Element I Urban Design						
I.1 Raleigh's Identity						
Action UD 1.2	Falls of Neuse Corridor	DCP, PW	On-going	Systems/ support	N	Not Started
Action UD 1.3	US-401 Corridor	DCP	On-going	Systems/ support	N	Not Started
Action UD 1.5	New Bern Planting Guidelines	PW, P&R	On-going	Systems/ support	N	No Information
Action UD 1.6	Using Zoning to Achieve Design Goals	DCP, CAO	Short-term	Development regulations	N	In Progress
I.2 Design of Mixed-Use Developments						
Action UD 2.1	Regulatory Barriers to Mixed Use	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 2.2	Setbacks for Taller Buildings	DCP, CAO	Short-term	Development regulations	N	In Progress
I.3 Appearance and Function of Raleigh's Corridors						

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)	Status Update: <i>Implemented, In Progress, On Hold, Recommend Time Frame Change</i>
Action UD 3.1	Corridor Overlay Districts	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 3.3	Parking Lot Design Standards	DCP, CAO	Short-term	Development regulations	N	In Progress
I.4 Creating Inviting Public Spaces						
Action UD 4.1	Open Space Standards	DCP, CAO	Short-term	Development regulations	N	In Progress
I.5 Designing Successful Neighborhoods						
Action UD 5.2	Retaining Landscaping	DCP, CAO	On-going	Development regulations	N	In Progress
I.6 Pedestrian-Friendly Design						
Action UD 6.2	Street Tree Provisions	DCP, P&R, CAO	Short-term	Development regulations	N	In Progress
I.7 Design Guidelines						
Action UD 7.1	Lighting Standards	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 7.2	Zoning Code Review	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 7.3	Street, Sidewalk, and Driveway Handbook Revision	DCP, PW	Short-term	Development regulations	N	In Progress
Action UD 7.4	Transit Supportive Design Guidelines	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 7.5	Siting of Service Equipment	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 7.6	Sign Ordinance Revisions	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 7.7	PBOD and PD-CU Overlay Revisions	DCP, CAO	Short-term	Development regulations	N	In Progress
Action UD 7.8	Unity of Development	DCP, CAO	Short-term	Development regulations	N	In Progress
Element J Historic Preservation						
J.1 Raleigh's Historic Identity						
Action HP 1.2	Evaluation of Archaeological Significance	DCP	Short-term	Study/ plan	N	Not Started

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Action HP 1.3	Cultural Tourism Marketing	DCP, RCCC	On-going	Coordination/ outreach	N	Not Started
J.2 Planning, Zoning and Neighborhood Conservation						
Action HP 2.2	Periodic Updates of Survey	DCP	On-going	Study/ plan	N	In Progress
Action HP 2.3	Historic Resource GIS Data	DCP, IT	On-going	Systems/ support	N	Not Started
Action HP 2.6	Downtown Historic Overlays	DCP, CAO	Short-term	Development regulations	N	In Progress
Action HP 2.7	Applying Zoning Regulations and Planning Tools	DCP, CAO	On-going	Development regulations	N	In Progress
Action HP 2.9	Limited Historic Overlay District	DCP	Short-term	Study/ plan	N	In Progress
Action HP 2.11	Assessing Impacts to Historic Resources	DCP, CAO, INSP	Short-term	Development regulations	N	Not Started
J.3 Housing and Building Codes, Rehabilitation, and Adaptive Reuse						
Action HP 3.1	Parking Reduction for Adaptive Use	DCP	On-going	Systems/ support	N	Not Started
Action HP 3.3	Housing Code and Preservation Coordination	DCP, INSP	On-going	Coordination/ outreach	N	In Progress
Action HP 3.6	Demolition Permit Conditions	DCP, CAO, INSP	Short-term	Development regulations	N	Not Started
Action HP 3.7	Demolition Denial Criteria	DCP, INSP	Short-term	Study/ plan	N	Not Started
J.4 Coordination and Outreach						
Action HP 4.1	Public Outreach	DCP	On-going	Coordination/ outreach	N	In Progress
Action HP 4.4	<i>In The Districts</i> Newsletter	DCP	Short-term	Systems/ support	N	Implemented
Action HP 4.5	Certified Local Government	DCP	On-going	Systems/ support	N	In Progress
J.5 Funding and Incentives						
Action HP 5.3	Preservation Easements and Acquisition	DCP	On-going	Coordination/ outreach	N	In Progress

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Action HP 5.4	Preserve America Grants	DCP	On-going	Financial	N	Not Started - recommend changing to mid-term
Element K Arts and Culture						
K.1 Public Art						
Action AC 1.1	Comprehensive Art Program	CMO	Short-term	Coordination/ outreach	N	In Progress
Action AC 1.3	Public Art Approval Process	CMO	Short-term	Program/ organization	N	Implemented
K.2 Art and Entertainment Districts						
Action AC 2.1	Arts Overlay Zones	DCP, CAO	Short-term	Development regulations	N	In Progress
Action AC 2.2	Cultural Enterprise Zones	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AC 2.3	Arts in RFPs	DCP, CMO	Short-term	Development regulations	N	Not Started
Action AC 2.4	Moore Square, Glenwood and Warehouse Arts Districts	DCP, CAO	Short-term	Development regulations	N	Not Started
K.3 Arts and Cultural Venues						
Action AC 3.1	Underwriting Arts Costs	P&R, CMO	Short-term	Program/ organization	N	Not started
Action AC 3.2	Venue Inventory	CMO, P&R	On-going	Systems/ support	N	In Progress
Action AC 3.3	Live/Work Regulations	DCP, CAO	Short-term	Development regulations	N	In Progress
K.4 Economic Development Through the Arts						
Action AC 4.1	Attracting Artists	CMO	On-going	Program/ organization	N	In Progress
Action AC 4.3	Cultural Directory	CMO	Short-term	Coordination/ outreach	N	In Progress
Action AC 4.4	Cultural Tours	CMO	On-going	Coordination/ outreach	N	In Progress
Action AC 4.5	Action Blueprint for Raleigh Arts	CMO	On-going	Systems/ support	N	In Progress

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K.5 Artistic and Cultural Identity						
Action AC 5.1	South Park and Olde East Cultural District	DCP, CD	Short-term	Systems/support	N	Not Started
Element L Regional and Inter-Jurisdictional Coordination						
L.1 Transportation Investments						
Action RC 1.3	Sales Tax Feasibility Study	DCP, PW	Short-term	Coordination/outreach	N	In Progress
L.2 Land Use and Growth Management						
Action RC 2.2	Regional Growth Management Initiatives	DCP, PW	On-going	Coordination/outreach	N	In Progress
Action RC 2.4	Rural Development Guidelines	DCP, CAO	Short-term	Development regulations	N	Not Started
Action RC 2.5	Developments of Regional Impact	PW, DCP	On-going	Coordination/outreach	N	Not Started
L.3. Economic Development Initiatives						
Action RC 3.1	Job Retraining Programs	DCP, CMO	On-going	Coordination/outreach	N	Not Started
Action RC 3.2	Research Triangle Regional Partnership	DCP, CMO	On-going	Coordination/outreach	N	In Progress
L.4 Education Investments						
Action RC 4.1	School Enrollment Projections	DC	On-going	Systems/support	N	In Progress
Action RC 4.2	Financing of School Construction	DCP, DOG	Short-term	Study/ plan	N	Not Started
Action RC 4.3	Partnerships with Design and Construction Staff	DCP, PW	Short-term	Coordination/outreach	N	In Progress
Action RC 4.4	Rezoning Impacts on Schools	DCP	Short-term	Systems/support	N	In Progress
Action RC 4.6	Pedestrian Access to Schools	DCP	On-going	Coordination/outreach	N	In Progress
Action RC 4.7	School Site Location Working Group	DCP	Short-term	Coordination/outreach	N	Not Started

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L.5 Public Libraries						
Action RC 5.1	Downtown and North Hills Branch Libraries	CMO	Short-term	Coordination/ outreach	Y	No Information
Action RC 5.2	Wake County Coordination on Library Siting	DCP	On-going	Systems/ support	N	In Progress
L.6 Environmental Sustainability and Natural Resources						
Action RC 6.2	Participation in UNRBA Initiatives	PW, CORPUD	On-going	Coordination/ outreach	N	In Progress
Action RC 6.3	Stormwater Discharge Alternatives	PW				In Progress
Action RC 6.7	Wildlife Habitats	DCP, P&R	On-going	Coordination/ outreach	N	Not Started
L.7 Public Facilities and Infrastructure						
Action RC 7.1	Solid Waste Plan Implementation	SWS	On-going	Systems/ support	N	In Progress
Action RC 7.2	Emergency Water Transmission	CORPUD	On-going	Coordination/ outreach	N	In Progress
Action RC 7.3	Landfill Capacity Monitoring	SWS	On-going	Systems/ support	N	In Progress
Action RC 7.4	Regional Stormwater Management Plan	PW	On-going	Systems/ support	N	In Progress
Element M Downtown Raleigh						
M.1 Future Land Uses						
Action DT 1.1	Downtown Zoning District	DCP, CAO	Short-term	Development regulations	N	In Progress
Action DT 1.2	Form-Based Zoning in Downtown	DCP	Short-term	Study/ plan	N	In Progress
Action DT 1.3	Downtown Plan	DCP	Short-term	Study/ plan	N	Not Started
Action DT 1.4	Downtown Infrastructure	PW, CORPUD	Short-term	Study/ plan	N	On Hold - Capital Funds needed/ change timeframe
Action DT 1.8	Identifying Transition Areas	DCP	Short-term	Study/ plan	N	In Progress
Action DT 1.9	Density Bonuses for Public Benefits	DCP, CAO	Short-term	Development regulations	N	In Progress
Action DT 1.10	Zoning and High Density Development	DCP, CAO	Short-term	Development regulations	N	In Progress

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Action DT 1.11	Regulation of Drive-Through Uses	DCP, CAO	Short-term	Development regulations	N	In Progress
M.2 Transportation						
Action DT 2.4	No Right on Red	DPW, PW	Short-term	Study/ plan	N	Not Started
Action DT 2.5	Downtown Street Design Standards	DCP, CAO, PW	Short-term	Development regulations	N	Not Started
Action DT 2.7	Pedestrian Counts	PW, DCP	On-going	Study/ plan	N	In Progress
Action DT 2.12	Downtown Fixed Rail Transit Study	DCP, PW	Short-term	Study/ plan	N	In Progress
Action DT 2.13	Car Sharing and City Vehicles	PW	Short-term	Program/ organization	N	More Information needed
Action DT 2.15	Downtown Parking Master Plan	PW, DCP	Short-term	Systems/ support	N	No Information
Action DT 2.16	Downtown Parking Model	PW, DCP	On-going	Systems/ support	N	In Progress
Action DT 2.19	Downtown Loading and Service Regulations	DCP, CAO, PW	Short-term	Development regulations	N	In Progress
M.3 Economic Development						
Action DT 3.2	Façade Improvement Incentives	DCP	Short-term	Development regulations	N	Not Started
Action DT 3.4	Downtown Retail Space Inventory	DCP	On-going	Coordination/ outreach	N	In Progress
Action DT 3.10	Coordinating Heritage Tourism Organizations	RCCC	On-going	Coordination/ outreach	N	In Progress
Action DT 3.12	Recruiting Hospitality Uses	CMO, DCP	On-going	Coordination/ outreach	N	In Progress
M.4 Housing						
Action DT 4.1	Zoning for Downtown Housing	DCP, CAO	Short-term	Development regulations	N	In Progress
Action DT 4.2	Promoting Downtown as a Neighborhood	DCP	Short-term	Coordination/ outreach	N	Not Started
Action DT 4.3	Tools and Regulations for Affordable Housing	DCP, CAO, CD	Short-term	Development regulations	N	Not Started
M.5 Parks, Recreation and Open Space						
Action DT 5.2	Downtown Parks Plan	P&R, DCP	Short-term	Study/ plan	Y	In Progress
Action DT 5.3	Development Regulations for Open Space	DCP, CAO	Short-term	Development regulations	N	In Progress

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Action DT 5.5	Halifax Mall	DCP, P&R	Short-term	Study/ plan	N	Not Started
Action DT 5.7	Downtown College Open Space	P&R	On-going	Coordination/ outreach	Y	In Progress
M.6 Community Facilities and Services						
M.7 Urban Design						
Action DT 7.1	Managing High-Rise Impacts	DCP, CAO	Short-term	Development regulations	N	In Progress
Action DT 7.2	Downtown Planting Standards	DCP, P&R	Short-term	Development regulations	N	In Progress
Action DT 7.6	Regulations for Building Crowns	DCP, CAO	Short-term	Development regulations	N	In Progress
Action DT 7.8	Wayfinding System Development	DCP, PW	Short-term	Study/ plan	Y	In Progress
AREA PLANS						
AP-1. Arena Small Area Plan (adopted 7/17/01)						
AP-2. Avent West Neighborhood Plan (adopted 3/15/05)						
Action AP-AW-2	Kent Road Parking	PW	Short-term	Study/ plan	N	No Information
Action AP-AW-3	Avent West Stop Signs	PW	Short-term	Study/ plan	N	No Information
Action AP-AW-4	Avent Ferry Crosswalk	PW	Short-term	Systems/ support	Y	No Information
Action AP-AW-8	Lake Dam Road Crosswalk	PW	Short-term	Systems/ support	Y	No Information
AP-3. Brier Creek Village Center Plan (adopted 4/6/04)						
Action AP-BC-1	Brier Creek Parkway Transit Easement	DCP	Short-term	Systems/ support	N	Implemented
Action AP-BC-2	CORE Transit Loop Coordination	DCP, PW	On-going	Coordination/ outreach	N	In Progress
Action AP-BC-3	Brier Creek Village Center Traffic Planning Coordination	PW, DCP	On-going	Study/ plan	N	In Progress
AP-4. Cameron Park Neighborhood Plan (adopted 7/20/04)						

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Action AP-CP-2	Cameron Park Neighborhood Conservation Overlay District	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-CP-3	Cameron Park Mixed Use Zoning	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-CP-5	College Place Parking Study	PW	Short-term	Study/ plan	N	Not Started
AP-5. Crabtree Small Area Plan (adopted 6/4/02)						
Action AP-C-1	Glenwood Avenue Pedestrian Bridge	PW, PRIV	Short-term	Systems/ support	Y	No Information
AP-6. Downtown West Gateway						
Action AP-DWG-1	Downtown Overlay District	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-DWG-2	Industrial-2 Rezoning	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-DWG-3	South Saunders Rezoning	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-DWG-4	Two-Way Traffic Conversions	PW, DCP	Short-term	Development regulations	Y	In Progress
Action AP-DWG-7	Railroad Wye Rail Yard	DCP, PW	Short-term	Study/ plan	N	In Progress
Action AP-DWG-8	S. West Street Extension	PW, DCP	Short-term	Study/ plan	N	No Information
Action AP-DWG-9	Street and Pedestrian Connections	PW, DCP	Short-term	Study/ plan	N	No Information
Action AP-DWG-10	Boylan Avenue Pedestrian Connection	PW, DCP	Short-term	Study/ plan	N	No Information
Action AP-DWG-13	Saunders North Redevelopment Plan Funding	CD, DCP	Short-term	Financial	Y	In Progress
AP-7. Falls of Neuse Corridor Plan (adopted 11/21/06)						
Action AP-FON-1	Falls of Neuse Multi-Purpose Path	PW	Short-term	Systems/ support	Y	In Progress
AP-12. King Charles Neighborhood Plan (adopted 9/21/04)						
Action AP-KC-1	King Charles Rezoning	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-KC-5	New Bern Corridor Plan	DCP, PW	Short-term	Study/ plan	N	In Progress

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AP-13. Mission Valley Small Area Plan (adopted 4/17/07)						
AP-14. Olde East Raleigh Small Area Plan (adopted 9/18/07)						
Action AP-OER-1	Olde East Raleigh NCOD	DCP, CAO	Short-term	Development regulations	N	Not Started
Action AP-OER-2	Olde East Raleigh Capital Improvements	DCP, PW	On-going	Coordination/ outreach	Y	Not Started
Action AP-OER-4	Olde East Raleigh Rezoning	DCP, CAO	Short-term	Development regulations	N	Not Started
AP-16. South Park Neighborhood Plan (adopted 5/15/07)						
Action AP-SC-4	South Park Zoning Amendment	DCP, CAO	Short-term	Development regulations	N	Not Started
AP-20. Wade-Oberlin Small Area Plan (adopted 11/5/03)						
Action AP-WO-3	Oberlin Road Historic Program	DCP, CD		Coordination/ outreach	N	Not Started
Action AP-WO-4	Wade-Oberlin Intersection Studies	PW	Short-term	Study/ plan	N	No Information
AP-21. Wake Crossroads Small Area Plan (adopted 2/15/05)						
Action AP-WC-2	Wake Crossroads Zoning	DCP, CAO	Short-term	Development regulations	N	Not Started
Implementing the Plan						
Element N: Implementation						
N.1 Zoning Regulations and Consistency						
Action IM 1.1	Revision of Development Regulations	DCP, CAO	Short-term	Development regulations	N	In Progress
Action IM 1.2	Annual Review of Development Regulations	DCP, CAO	Short-term	Development regulations	N	In Progress

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N.2 Relation to Capital Improvement Planning and Other City Plans						
Action IM 2.1	CIP Review Criteria	ASD, DCP, CMO	Short-term	Systems/support	N	In Progress
N.3 Comprehensive Plan Updates and Amendments						
Action IM 3.1	Amendment Process Protocol	DCP	Short-term	Program/organization	N	Implemented
Action IM 3.2	Annual Progress Report	DCP	Short-term	Program/organization	N	In Progress
Action IM 3.4	Community Inventory Updates	DCP	On-going	Systems/support	N	In Progress
N.4 Small Area Studies						
Action IM 4.2	Area Studies and Comprehensive Plan Amendments	DCP	Short-term	Program/organization	N	In Progress
Action IM 4.3	Area Studies and the CIP	ASD	On-going	Program/organization	N	In Progress