

## section 17

# Implementation

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The adoption of this Comprehensive Plan is the first step in the implementation process. It is the product of considerable effort on the part of the City of Raleigh and its City Council, Planning Commission, Department of City Planning, as well as many other municipal departments, community leaders, and concerned citizens. Continuing action to implement the Plan will be needed for it to have lasting impact. Working with a range of implementation partners, the Department of City Planning will be the lead facilitator to implement the Plan and coordinate consistency reviews among municipal departments.

This Implementation Section describes how the policies and actions in the Comprehensive Plan should be carried out. It provides recommendations for administering the planning process and enhancing linkages between the Comprehensive Plan and the Capital Improvement Program (CIP); and it identifies actions to be considered during the update of the city's development regulations. It recommends steps to be taken to monitor, evaluate, and update the Plan on a regular basis.

In the Action Plan section and the Action Plan Matrix, each of the Plan's action items is assigned to an agency and given a timeframe and priority ranking. Ties to the Capital Improvement Program are made explicit. All of the actions listed in the Action Plan Matrix are excerpted from the elements of the Plan and the reader is advised to consult the relevant section for more information and context.

The Comprehensive Plan is used to guide private and public development. The city uses the Plan to assess the appropriateness of proposed development cases including zoning actions and special exceptions. All the Sections of the Comprehensive Plan are used to assess development applications, including both the narrative policies and applicable maps. The Plan is also used to assess the appropriateness of public development actions, proposed CIP items, and the siting of public facilities.

To track the efficiency of the city's policies, any of the Comprehensive Plan's vision themes that may be relevant to a particular policy are indicated by one of six icons. The vision themes are:

-  Economic Prosperity and Equity.
-  Expanding Housing Choices.
-  Managing Our Growth.
-  Coordinating Land Use and Transportation.
-  Greenprint Raleigh.
-  Growing Successful Neighborhoods and Communities.

In this Section and throughout the Plan, Key Policies used to evaluate zoning consistency are noted as such with an orange dot (●).

## 17.1 Zoning Regulations and Consistency

Zoning is the primary tool for implementing the Comprehensive Plan's policies, particularly the Future Land Use Map. The Unified Development Ordinance (UDO) substantially revised and reorganized the zoning regulations that existed when the Comprehensive Plan was adopted. The UDO was adopted in 2013 and includes new definitions, updated development and design standards, and new zoning districts that are meant to support the implementation of this Comprehensive Plan. This section provides guidance on how the zoning regulations should be amended and updated.

### Action IM 1.1. Completed 2013

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### Action IM 1.2. Annual Review of Development Regulations

Annually review and update the city's regulations to account for any adopted Comprehensive Plan amendments, emerging issues, and market or real estate trends.

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#### Policy IM 1.1 Consistency of the Comprehensive Plan and Development Code

Maintain consistency between the city's development regulations and the Comprehensive Plan such that regulations facilitate and do not inhibit the implementation of Plan policies.



## 17.2 Relation to Capital Improvement Planning and Other City Plans

The city's Capital Improvement Program (CIP) is an important mechanism to implement public projects and infrastructure improvements. Public dollars will always be limited, so the city should balance its priorities with available revenues and other public funding sources. When updating its annual CIP, the city should consider the priorities that are listed within the Action Matrix.

The Comprehensive Plan is the city's policy guide for issues related to Raleigh's physical development. Raleigh's City Charter authorizes the Department of City Planning to prepare a comprehensive plan *"for the purpose of over-all planning for the city rather than disintegrated and disassociated fragments."* The City Charter also states that the comprehensive plan is intended to *"assist several operating departments of the City in formulating a public policy which will treat the problems of the municipal government as a closely knit whole."* All of the city's other plans for development, parks and open space, utilities, public services, and environmental preservation must be consistent with the Comprehensive Plan.

### Policy IM 2.1 Capital Improvement Program Priorities

The Comprehensive Plan shall be consulted when establishing priorities within the city's Capital Improvement Program.

### Policy IM 2.2 Preeminence of the Comprehensive Plan

The Comprehensive Plan shall be the city's lead and overall policy guide for the growth and development of Raleigh. All other city plans related to the city's growth and development and related infrastructure plans must be revised to be in conformance with the Comprehensive Plan.



### Policy IM 2.3 Consistency of Other Plans

All city departments shall submit annually to the City Manager and Planning Director a list of plans and studies to be undertaken in the upcoming year, to determine joint planning opportunities and consistency with the Comprehensive Plan.



### Policy IM 2.4 Return on Investment

Major capital projects not tied to immediate life safety or capacity deficiencies should be subjected to a return on investment analysis as part of the prioritization process. The return on capital projects should be based on the ability of the project to catalyze private investment, make efficient use of existing infrastructure, and generate new net revenues.



### Action IM 2.1 Capital Improvement Program Review Criteria

Refine the criteria used for the review of capital projects to be included in the CIP. Develop a methodology for estimating and including return on investment in the criteria.

### Action IM 2.2 Revision of Other Plans

Review and update the city's plans to bring them into conformance with the policies of this adopted Comprehensive Plan.

## 17.3 Comprehensive Plan Updates and Amendments

This section addresses the process for monitoring, amending, and updating the Comprehensive Plan. It outlines the amendment process and recommended timeframe for amendment cycles as well as for the more extensive periodic update of the Comprehensive Plan every five years.

The city needs to be able to measure successes and challenges in the implementation of the Comprehensive Plan. The Department of City Planning should prepare an annual report to assess the progress of the city in implementing the Plan's recommendations and to set priorities for the coming year. This annual assessment should be used to guide city agency programs, capital improvement budgeting, and policy development to better achieve the goals of the Plan. It should be submitted to the City Manager, City Council, and the public. The Department of City Planning should make the progress report a highly publicized effort to demonstrate the important role the Comprehensive Plan plays in decisions that affect the city's growth and to continue the excellent public involvement process that helped develop the Comprehensive Plan.

The city should establish a yearly cycle for minor plan amendments to maintain its relevancy to the public and city government. The cycle should be timed to follow the annual progress assessment, so that lagging implementation items can be revisited. The yearly amendment process should provide an opportunity for individuals, groups, or city agencies to propose a minor amendment to the Comprehensive Plan to address changing social and market conditions or reflect new facility

plans and work programs. Minor amendments may include changes to the text or maps of the Comprehensive Plan. Each proposed amendment will require the applicant to provide the burden of proof for the change or addition.

In addition to regular annual updates, to maintain the Plan's currency, the city should undertake periodic thematic updates of the Comprehensive Plan that take a deeper dive into specific topics of pressing concern. These updates should be undertaken every one to two years, and should address topics where the Plan needs more significant amendments to keep pace with a changing world. Examples could include responding to new transit plans and transportation technologies, adapting to a changing climate, structural changes in the local economy, or evolving dynamics in the housing market. A broad-based and authentic public participation process should accompany these periodic updates.

As part of the update process, the data compiled for the Community Inventory report has been reformatted into a streamlined document called the Raleigh Data Book. This resource should be kept up to date on an annual or biannual schedule to ensure that all future Plan updates can make use of the latest data and trend analysis.

### Policy IM 3.1 Regular Updates

Update the Comprehensive Plan every one to two years to remain current and relevant, focusing on a specific area of pressing concern, informed by a significant public engagement process.



**Policy IM 3.2 Annual Amendments**

Amend the Comprehensive Plan on a yearly basis so the Plan may address changes in demography, economic markets, and public priorities.

**Policy IM 3.3 Internal Consistency**

All amendments to the Comprehensive Plan shall be reviewed for consistency against adopted plan policies. Any policies, existing or proposed, found to be in conflict shall be revised or removed to achieve consistency.

**Policy IM 3.4 Amendment Criteria**

Require the proponent of a Comprehensive Plan amendment to demonstrate its need and justification, as follows:

- Significant changes have occurred since the adoption of the Comprehensive Plan and necessitate the proposed amendment.
- Inconsistencies in land use or other plan policies exist in the adopted Comprehensive Plan that affect the city's efficient growth and development.
- The city's ability to achieve the goals of the Comprehensive Plan will be increased, or the operations of city government will be enhanced.
- The Comprehensive Plan's policies or actions inhibit the ability of the city to achieve other public policy objectives.
- Substantial improvement in the quality of life for city residents will be achieved.
- Adoption of the proposed amendment is necessary to incorporate public policies established by the city government that are not reflected in the Comprehensive Plan.

**Action IM 3.1. Completed 2011****Action IM 3.2. Annual Progress Report**

Prepare and publish an annual easy-to-digest report on Comprehensive Plan progress including key accomplishments, critical issues, and key implementing agencies.

**Action IM 3.3. Monitoring of Existing Conditions**

Develop additional data collection and analysis tools for continuous monitoring of issues such as land use and development activity, vacant land and development capacity, and changes in quality (improvement or decline) of environmental and natural resources.

**Action IM 3.4. Data Book Updates**

Update the information in the Data Book every year.

## 17.4 Small Area Studies

To create a more predictable planning framework for the future, Raleigh has updated its planning procedures to replace Area Plans with area-specific planning studies. These studies will be undertaken as part of the Department of City Planning's work program for defined geographic areas that require more focused study and outreach and will produce more detailed recommendations than can be provided by the Comprehensive Plan. The intent of such studies is to guide long-range development; stabilize and improve neighborhoods, corridors, or other defined areas to achieve citywide goals; and attain economic and community benefits.

Area-specific studies will be used, where appropriate, to develop amendments to the Comprehensive Plan, the Future Land Use Map, and/or the Capital Improvement Plan. The studies may also generate strategic recommendations to be implemented outside of the Comprehensive Plan process. Some area-specific policies relevant to land use decisions may be incorporated into the Area-Specific Guidance section of the Comprehensive Plan. However, these area-specific studies will not be adopted in total as a part of the Comprehensive Plan. The following policies and actions provide guidance on how the city will allow and consider these studies in the future.

### Policy IM 4.1 Area Planning Studies

Prepare area-specific planning studies for parts of the city where detailed direction or standards are needed to guide land use, economic development, transportation, urban design, and other future physical planning and public investment decisions. The focus should be on areas or corridors that offer opportunities for revitalization or new residential, commercial, and mixed-use development and redevelopment, areas with challenges or characteristics requiring place-specific planning actions and public interventions, and areas designated “special study area” on the Future Land Use Map.



### Policy IM 4.2 Area Study Content and Intent

Ensure that area-specific planning studies take a form appropriate to the needs of the community and reflect citywide needs, as well as economic development policies and priorities, market conditions, implementation requirements, available staffing resources and time, and available funding. Such studies should address such topics as an existing conditions inventory, future land use recommendations, aesthetic and public space improvements, circulation improvements and transportation management, capital improvement requirements and financing strategies, the need for zoning changes or special zoning requirements, and other implementation techniques. If necessary, as a result of the findings of the area-specific plans, Comprehensive Plan amendments to the plan's text or maps should be introduced to ensure internal consistency for the areas involved.



### Policy IM 4.3 Existing Area Plans

As part of the update and re-examination process, remove existing, adopted Area Plans from the Comprehensive Plan as they become fully implemented, or if they are superseded by future area planning studies.



### Action IM 4.1. Area Study Priorities

Undertake specific area studies for selected areas, starting with the areas highlighted in Part 5 ‘Economic Development and Land Use’ in Section 4: ‘Economic Development’.

### Action IM 4.2. Removed 2018

### Action IM 4.3. Area Studies and the Capital Improvement Program

Consider the capital improvement recommendations from area and corridor studies during the city’s annual capital improvement planning process.

## 17.5 Action Plan

This part of the Implementation Section includes an “Action Plan Matrix” that summarizes all actions in the Comprehensive Plan. All of the actions listed in the Matrix are excerpted from the Plan’s Sections, and the reader is advised to consult the relevant chapter for more information and additional context for each action listed.

The Action Plan Matrix includes the responsible agency, the timeframe for implementation, level of priority, and whether actions will require capital funds for implementation. Relative to the timeframe designation, short-term actions should be completed within one to two years, mid-term actions should be completed within three to five years, long-term actions should be completed within five to ten years, and on-going actions should remain a constant priority of the city.

Responsibilities are assigned at the departmental level. Where multiple departments are specified, the first to be listed is the designated lead agency, with subsequently-listed departments in a supporting role. Most actions involve multiple departments, in keeping with the intent to mobilize expertise across the city’s organization to ensure the best achievable outcome for all undertakings.

### Action Matrix

The Action Plan Matrix is maintained as a spreadsheet document for ease of maintenance. It is incorporated into this document by reference, and can be downloaded as a PDF at the website of the City of Raleigh Department of City Planning.

The following tables contain the key to all the terms and acronyms used in the action matrix.

### Timeframe

Term	Description
Short-term	One to two years
Mid-term	Three to five years
Long-term	Six to ten years
On-going	No predetermined start or end time

### Action Type

Term	Description
Development regulations	Zoning, codes, ordinance-related; site planning and development
Study/plan	Studies, plans, evaluations, research into options, inventories, demonstration projects
Coordination/outreach	Convening and coordinating; educating, promoting, marketing

## Action Type (continued)

Term	Description
Systems/support	Adjustments to or expansion of current core systems; continuing support to systems currently in place; implementation of pre-existing plans/programs; improvements to infrastructure, community facilities
Program/organization	Programmatic changes/additions; development of new tools, processes, and programs; creation of new institutions
Financial	Issues of funding and financing

## Agency Acronyms

Internal Agencies	Acronym
Budget and Management Services	B&MS
City Attorney's Office	CAO
City Clerk's Office	CCO
City Manager's Office	CMO
City Planning, Dept. of	DCP
Communications, Dept. of	COM
Development Services	DS
Economic Development, Office of	ED
Emergency Communications Center	ECC
Engineering Services	ES
Finance, Department of	DOF
Housing and Neighborhoods, Dept. of	H&N
Information Technology Department	IT
Parks, Recreation and Cultural Resources	PRCR
Public Utilities Department	PUD
Raleigh Convention and Conference Center	RCCC
Raleigh Fire Department	RFD
Raleigh Police Department	RPD
Solid Waste Services Department	SWS

## Agency Acronyms (continued)

Internal Agencies	Acronym
Sustainability, Office of	OS
Transportation Planning, Office of	OTP
Transportation, Dept. of	RDOT

  

Outside Agencies	Acronym
Capital Area Metropolitan Planning Organization	CAMPO
Capital Area Preservation	CAP
Community Action Committees	CAC
GoRaleigh	GR
GoTriangle	GT
North Carolina Department of Environment and Natural Resources	NCDENR
NC State Historic Preservation Office	NCSHPO
North Carolina Capital Planning Commission	NCCPC
North Carolina Department of Transportation	NCDOT
North Carolina State Construction Office	NCSCO
North Carolina State Property Office	NCSPO
North Carolina State University	NCSU
Preservation North Carolina	PNC
Raleigh-Durham Airport Authority	RDAA
Raleigh Housing Authority	RHA
Triangle J Council Of Governments	TJCOG
U.S. Army Corps of Engineers	USACOE
Wake County Community Services	WCCS
Wake County Environmental Services	WCES
Wake County Planning Department	WCPD
Wake County Public School System	WCPSS
Wake Technical Community College	WTCC
Private Sector (includes developers, property owners, neighborhood groups, non-profits)	PRIV

# Action Plan Matrix

Number	Action	Responsible Agencies	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 3. LAND USE</b>					
<b>3.1 Future Land Uses</b>					
Action LU 1.1	Completed 2013				
Action LU 1.2	Completed 2013				
Action LU 1.3	Special Study Area Plans	DCP	On-going	Study/plan	N
Action LU 1.4	Future Land Use Map Maintenance and Revision	DCP, CAO	On-going	Study/plan	N
Action LU 1.5	Completed 2013				
Action LU 1.6	Completed 2013				
<b>3.2 Citywide Growth</b>					
Action LU 2.1	Future Studies in High-density Areas	DCP	On-going	Study/plan	N
Action LU 2.2	Completed 2013				
Action LU 2.3	Completed 2013				
Action LU 2.4	Completed 2013				
Action LU 2.5	Completed 2014				
Action LU 2.6	Completed 2016				
Action LU 2.7	Completed 2013				

## Action Matrix I: All Items

Number	Action	Responsible Agencies	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>3.4 Land Use and Transportation Coordination</b>					
Action LU 4.1	Completed 2013				
Action LU 4.2	Completed 2013				
Action LU 4.3	Station Area Plans	DCP, OTP	On-going	Study/plan	N
<b>3.5 Land Use Compatibility</b>					
Action LU 5.1	Completed 2013				
Action LU 5.2	Completed 2013				
Action LU 5.3	Completed 2013				
<b>3.6 Mixed-use Development</b>					
Action LU 6.1	Completed 2013				
<b>3.7 Commerical District and Corridors</b>					
Action LU 7.1	Completed 2013				
Action LU 7.2	Completed 2013				
Action LU 7.3	Promoting Commercial Reinvestment	ED, DCP, H&N	On-going	Study/plan	N
<b>3.8 Neighborhood Conservation and Development</b>					
Action LU 8.1	Completed 2014				
Action LU 8.2	Completed 2014				
Action LU 8.3	Converted to Policy 2016				

Number	Action	Responsible Agencies	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action LU 8.4	Completed 2013				
Action LU 8.5	Completed 2013				
Action LU 8.6	Infill Compatibility Analysis	DCP, DS, CAO	Short-term	Study/plan	N
<b>3.9 Research and Development/Institutional Land Use</b>					
Action LU 9.1	Completed 2013				
Action LU 9.2	Converted to Policy 2016				
Action LU 9.3	Completed 2013				
<b>3.10 Retail Land Uses</b>					
Action LU 10.1	Completed 2014				
<b>3.11 Industrial Land Uses</b>					
Action LU 11.1	Completed 2013				
Action LU 11.2	Completed 2013				
<b>3.12 Large Site Development</b>					
Action LU 12.1	Completed 2013				
Action LU 12.2	Completed 2015				
Action LU 12.3	Dix Property Plan	PRCR, DCP, PW	Short-term	Study/plan	N

Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 4. TRANSPORTATION</b>					
<b>4.1 Land Use and Transportation Coordination</b>					
Action T 1.1	Completed 2016				
Action T 1.2	Completed 2014				
Action T 1.3	Completed 2016				
<b>4.2 Roadway System and Transportation Demand Management</b>					
Action T 2.1	Completed 2015				
Action T 2.2	Completed 2016				
Action T 2.3	Right-of-way Reservation	OTP, PW, DCP	On-going	Study/plan	N
Action T 2.4	Limited Access Lane Management	OTP, PW	Short-term	Coordination/ outreach	N
Action T 2.5	Inter-modal Facility Prioritization	OTP, PW, CAMPO	On-going	Coordination/ outreach	N
Action T 2.6	Completed 2015				
Action T 2.7	Special Transportation Studies	OTP, PW, DCP	Long-term	Study/plan	N
Action T 2.8	Transportation Funding Strategy	OTP, PW	On-going	Financial	Y
Action T 2.9	Completed 2014				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>4.3 Complete Streets: Hierarchy and Design</b>					
Action T 3.1	Completed 2014				
Action T 3.2	Completed 2014				
Action T 3.3	Completed 2013				
Action T 3.4	Transportation Data Collection	OTP, PW	Mid-term	Study/plan	N
Action T 3.5	Completed 2016				
<b>4.4 Public Transportation</b>					
Action T 4.1	Multimodal Transportation Center	DCP, PW, RDOT, ES	Long-term	Systems/ support	Y
Action T 4.2	Transit Stop Evaluations	RDOT	On-going	Study/plan	N
Action T 4.3	Removed 2018				
Action T 4.4	Removed 2018				
Action T 4.5	Completed 2016				
Action T 4.6	Park and Ride Lots	RDOT, ES	Short-term	Systems/ support	Y
Action T 4.7	Shared Parking and Transit	RDOT	Short-term	Study/plan	N
Action T 4.8	Secondary Transit Hubs	RDOT, ES	Long-term	Systems/ support	Y
Action T 4.9	Completed 2016				

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action T 4.10	Local Financing for Transit	DCP, DOF, B&MS, CMO	Long-term	Financial	Y
Action T 4.11	Completed 2015				
Action T 4.12	Bench and Shelter Siting	RDOT, CMO	Long-term	Coordination/ outreach	N
Action T 4.13	Completed 2012				
Action T 4.14	Service Targets	OTP, DCP	Mid-term	Study/plan	N
Action T 4.15	Frequent Network Map	RDOT, DCP, COM	Short-term	Coordination/ outreach	N
Action T 4.16	Downtown Services	OTP, GR	Mid-term	Study/plan	N
Action T 4.17	Paratransit Efficiency and Coordination	OTP, GR	Mid-term	Coordination/ outreach	N
Action T 4.18	Public Education and Marketing	RDOT	Mid-term	Coordination/ outreach	N
Action T 4.19	Bike, Ride and Car Share	RDOT	Mid-term	Study/plan	N
<b>4.5 Pedestrian and Bicycle Circulation</b>					
Action T 5.1	Completed 2014				
Action T 5.2	Completed 2014				
Action T 5.3	Completed 2013				
Action T 5.4	Completed 2012				
Action T 5.5	Trail and Path Width	PRCR	On-going	Systems/ support	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action T 5.6	Bicycle Plan Implementation	OTP, PW	On-going	Systems/ support	N
Action T 5.7	Completed 2011				
Action T 5.8	Completed 2013				
Action T 5.9	Personal Motorized Modes	RDOT, PRCR	Long-term	Study/plan	N
Action T 5.10	Pedestrian Crossing Standards	OTP, DCP, CAO, PW	Mid-term	Development regulations	N
Action T 5.11	Crosswalk Safety	ES	Long-term	Systems/ support	Y
Action T 5.12	Completed 2015				
Action T 5.13	Completed 2014				
Action T 5.14	Railroad Greenway Trails	PRCR, DCP	Long-term	Systems/ support	Y
Action T 5.15	Bikeshare	OTP, RDOT, DS, ES	Short-term	Systems/ support	N
<b>4.6 Parking Management</b>					
Action T 6.1	Completed 2013				
Action T 6.2	Shopping Center Park and Ride	DCP, CAO, RDOT	Mid-term	Development regulations	N
Action T 6.3	Completed 2013				
Action T 6.4	Completed 2014				
Action T 6.5	Completed 2010				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>4.7 Transportation Safety Improvements</b>					
Action T 7.1	Street Lighting	ES	On-going	Systems/ support	Y
Action T 7.2	Crash Analysis	OTP, RDOT, ES	On-going	Systems/ support	N
Action T 7.3	Traffic Calming	OTP, DCP, DS, CAO	Short-term	Program/ organization	N
<b>4.8 Commercial Truck and Rail Freight</b>					
Action T 8.1	Railroad Crossing Safety	RDOT	On-going	Systems/ support	N
Action T 8.2	Improving Freight Movement	RDOT, ES	Long-term	Systems/ support	N
<b>4.10 Emerging Technologies</b>					
Action T 10.1	Curbside Space	OTP, DCP, DS	Short-term	Study/plan	N
Action T 10.2	Parking Demand	DCP, OTP	Mid-term	Study/plan	N
Action T 10.3	Automated Vehicles	DCP, OTP, ES, CMO	Mid-term	Study/plan	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 5. ENVIRONMENTAL PROTECTION</b>					
<b>5.1 Energy Security and Climate Change Preparedness</b>					
Action EP 1.1	Completed 2015				
Action EP 1.2	Completed 2014				
Action EP 1.3	Energy Retrofits	PRCR, PW	Long-term	Program/ organization	Y
Action EP 1.4	Leadership in Energy and Environmental Design-Existing Buildings (LEED-EB)	PRCR	Long-term	Program/ organization	Y
Action EP 1.5	Leadership in Energy and Environmental Design-Neighborhood Development (LEED-ND)	OS, CAO	Long-term	Study/plan	N
Action EP 1.6	Leadership in Energy and Environmental Design (LEED) Incentives	DCP, CAO	Long-term	Systems/ support	N
Action EP 1.7	Completed 2014				
Action EP 1.8	Solar and Distributed Energy Resource Incentives	OS	Long-term	Program/ organization	N
Action EP 1.9	Energy Efficient Construction	OS	Long-term	Program/ organization	N
Action EP 1.10	Removed 2018				
Action EP 1.11	Removed 2018				
Action EP 1.12	Charging Stations	ES	On-going	Systems/ support	Y

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
					N
Action EP 1.13	Renewable Energy Economic Development	OS	On-going	Coordination/ outreach	N
Action EP 1.14	Renewable Energy Deployment	OS	Mid-term	Program/ organization	N
Action EP 1.15	Fleet Transformation	ES	Long-term	Systems/ support	Y
Action EP 1.16	Renewable Energy and Energy Efficiency Education	OS, COM	Short-term	Coordination/ outreach	N
Action EP 1.17	Home Efficiency Rating	OS, DS	Short-term	Study/plan	N
Action EP 1.18	Energy Efficiency First Policy	OS, CMO	Short-term	Program/ organization	N
<b>5.2 Design with Nature</b>					
Action EP 2.1	Natural Resources Inventory	OS, DCP, PRCR, ES	Long-term	Study/plan	N
Action EP 2.2	Park Acquisition	PRCR	Mid-term	Program/ organization	Y
Action EP 2.3	Natural Resources Sustainability Team	OS	Long-term	Coordination/ outreach	N
Action EP 2.4	Environmentally Sensitive Development Controls	DCP, DS	Long-term	Systems/ support	N
Action EP 2.5	Completed 2013				
<b>5.3 Water Quality and Conservation</b>					
Action EP 3.1	Demonstration Projects	PUD, PW	Long-term	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action EP 3.2	Incorporation of Green Infrastructure/ Low Impact Development into City Code	DCP, PUD, CAO	Long-term	Development regulations	N
Action EP 3.3	Drinking Water Conservation	PUD, DCP, CAO	On-going	Systems/ support	N
Action EP 3.4	Stormwater Management Projects for Water Quality	ES, PUD	On-going	Systems/ support	Y
Action EP 3.5	Illegal Discharges	ES, PUD	On-going	Systems/ support	N
Action EP 3.6	Removed 2018				
Action EP 3.7	Stormwater Plan Review	ES	On-going	Systems/ support	N
Action EP 3.8	Completed 2015				
Action EP 3.9	Upper Neuse Initiative	PUD, PRCR	On-going	Systems/ support	Y
Action EP 3.10	Completed 2015				
Action EP 3.11	Protections for Steep Slopes	DCP, CAO	Short-term	Development regulations	N
Action EP 3.12	Stream/Watercourse Restoration	ES, DCP	On-going	Program/ organization	Y
Action EP 3.13	Maintenance of Private Stormwater Facilities	ES, PUD	Long-term	Program/ organization	N
Action EP 3.14	The Lower Little Rock Creek Walkable Watershed Concept Plan	ES, PUD, RDOT	Long-term	Systems/ support	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>5.4 Flood Reduction and Preparedness</b>					
Action EP 4.1	Completed 2015				
Action EP 4.2	Completed 2015				
Action EP 4.3	Floodplain Management Best Practices	ES, CAO, CMO	Mid-term	Program/ organization	N
Action EP 4.4	Floodplain Regulations	DCP, CAO, PW	Long-term	Development regulations	N
Action EP 4.5	Watershed Studies	ES	Long-term	Study/plan	N
<b>5.5 Tree Canopy Conservation and Growth</b>					
Action EP 5.1	Completed 2013				
Action EP 5.2	Urban Forestry Plan	PRCR	Long-term	Study/plan	N
Action EP 5.3	Removed 2014				
Action EP 5.4	Utility Coordination	PRCR, PW	On-going	Systems/ support	N
Action EP 5.5	Completed 2015				
Action EP 5.6	NeighborWoods	PRCR	On-going	Program/ organization	N
Action EP 5.7	Tree Canopy Assessment	PRCR	On-going	Systems/ support	N
Action EP 5.8	Tree Conservation Ordinance	PRCR, DCP, CAO	Mid-term	Systems/ support	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>5.6 Wildlife and Habitat Protection and Preservation</b>					
Action EP 6.1	Habitat Plan	PRCR	Long-term	Study/plan	N
Action EP 6.2	Habitat Protection Regulations	PRCR	Long-term	Study/plan	N
Action EP 6.3	Invasive Species Control	PRCR	Mid-term	Coordination/ outreach	N
<b>5.7 Material Resource Management</b>					
Action EP 7.1	Pay-As-You-Throw	SWS	Long-term	Program/ organization	N
Action EP 7.2	Completed 2011				
Action EP 7.3	Waste-to-energy Demonstration	SWS, PRIV	Long-term	Coordination/ outreach	Y
Action EP 7.4	Environmentally-friendly Product Use	SWS	Long-term	Study/plan	N
Action EP 7.5	Completed 2015				
Action EP 7.6	Demolition Debris	DCP, CAO, SWS	Long-term	Development regulations	N
Action EP 7.7	Environmentally Preferable Purchasing	DOF, B&MS, CMO	Long-term	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>5.8 Light and Noise Pollution Controls</b>					
Action EP 8.1	Completed 2013	PW, CAO, DS	Mid-term	Development regulations	N
Action EP 8.2	Dark Sky Incentives	DCP, CMO	Long-term	Development regulations	N
Action EP 8.3	Non-essential Lighting	DCP, CMO	Mid-term	Development regulations	N
<b>5.9 Environmental Education, Awareness and Coordination</b>					
Action EP 9.1	Environmental Education Programs	PRCR	Mid-term	Coordination/ outreach	N
Action EP 9.2	Public School Environmental Component	PRCR, WCPSS	Short-term	Coordination/ outreach	N
Action EP 9.3	Renewable Energy Education	OS, CMO	Long-term	Coordination/ outreach	N
Action EP 9.4	Local Food Systems	DCP, H&N, PRCR	Long-term	Study/plan	N
Action EP 9.5	Environmental Indicators	PRCR, DCP	Mid-term	Program/ organization	N
Action EP 9.6	Completed 2013				
Action EP 9.7	Urban Agriculture Plan	DCP, PRCR, ES	Long-term	Study/plan	N
Action EP 9.8	Food System Plan	DCP, H&N	Long-term	Study/plan	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 6. ECONOMIC DEVELOPMENT</b>					
<b>6.1 Commercial Corridor Reinvestment</b>					
Action ED 1.1	Strategic Revitalization Plans	DCP	On-going	Study/plan	N
Action ED 1.2	Completed 2014				
Action ED 1.3	Shopping Center Revitalization Incentives	ED, DCP, CMO, H&N	On-going	Financial	N
Action ED 1.4	Retail Property Code Enforcement	DCP, CAO, DS	On-going	Program/ organization	N
Action ED 1.5	Promoting Commercial Reinvestment	ED, DCP, CMO, H&N	Mid-term	Financial	N
<b>6.2 Neighborhood Reinvestment</b>					
Action ED 2.1	Completed 2016				
Action ED 2.2	Removed 2018				
Action ED 2.3	Developing Funding Resources	CMO, H&N, DCP	Mid-term	Financial	N
Action ED 2.4	Site Acquisition	CMO	On-going	Systems/ support	N
Action ED 2.5	Neighborhood Grants for Community Benefits	H&N, DCP, PRCR	Mid-term	Study/plan	Y
Action ED 2.6	Completed 2013				

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>6.3 Entrepreneurs and Business Development</b>					
Action ED 3.1	Business Assistance Program	ED, CMO	On-going	Systems/ support	N
Action ED 3.2	Entrepreneurial Education	ED, DCP, CMO, NCSU	On-going	Coordination/ outreach	N
Action ED 3.3	Wake Tech Green Collar Program	ED, DCP, CMO, WTCC	On-going	Coordination/ outreach	N
Action ED 3.4	Completed 2013				
Action ED 3.5	Green Technology Strategy	ED, CMO, PRIV	Long-term	Study/plan	N
Action ED 3.6	Financial Assistance for New Retailers	ED, CMO	Mid-term	Financial	N
<b>6.4 Workforce Training and Access to Employment</b>					
Action ED 4.1	Education and Emerging Sectors	ED, CMO, WCPSS	On-going	Coordination/ outreach	N
Action ED 4.2	Summer Job Programs	H&N, PRIV	On-going	Coordination/ outreach	N
Action ED 4.3	Wake County Retraining Coordination	ED, H&N, WCCS	On-going	Coordination/ outreach	N
<b>5.5 Economic Development and Land Use</b>					
Action ED 5.1	Removed 2018				
Action ED 5.2	Targeted Economic Development Plans	ED, DCP, H&N	On-going	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action ED 5.3	Infrastructure Investments in Underperforming Areas	ED, DCP, PW	On-going	Study/plan	N
Action ED 5.4	Capital Improvement Funding	DOF, B&MS, DCP	On-going	Systems/support	N
Action ED 5.5	Completed 2014				
Action ED 5.6	Completed 2018				
<b>6.6 Hospitality and Tourism</b>					
Action ED 6.1	Downtown Cultural Investments	CMO, RCCC	On-going	Systems/support	N
Action ED 6.2	Downtown Tourism Itineraries	ED, DCP, RCCC, COM	Long-term	Coordination/outreach	N
Action ED 6.3	Cultural Resource Preservation	ED, DCP, CMO	On-going	Development regulations	N
<b>6.7 Creative Industries</b>					
Action ED 7.1	Adaptive Reuse for the Arts	DCP	Short-term	Study/plan	N
Action ED 7.2	Downtown Arts Development	CMO, DCP	On-going	Program/organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>6.8 Organization Structure and Functions</b>					
Action ED 8.1	Economic Development Vision and Strategic Plan	ED, DCP, CMO	Long-term	Study/plan	N
Action ED 8.2	Removed 2018				
Action ED 8.3	Economic Development Administration	ED, DCP, CMO	On-going	Program/ organization	N
Action ED 8.4	Economic Development Communication	ED, DCP, CMO	On-going	Coordination/ outreach	N
Action ED 8.5	Reinvestment Partnerships	ED, DCP, CMO	On-going	Coordination/ outreach	N
Action ED 8.6	Completed 2014				
Action ED 8.7	Prioritization Methodology	ED, DCP	Long-term	Program/ organization	N
Action ED 8.8	Post-disaster Strategic Planning	OS, ECC, RFD, RPD	On-going	Study/plan	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 7. HOUSING</b>					
<b>7.1 Quality and Diversity of Housing</b>					
Action H 1.1	Affordable Rental Program Expansion	H&N	On-going	Systems/support	N
Action H 1.2	Completed 2014				
Action H 1.3	Zoning for Housing Diversity	DCP, CAO	Short-term	Development regulations	N
Action H 1.4	Removed 2018				
Action H 1.5	Removed 2018				
Action H 1.6	Housing Variety	DCP, DS, H&N, CAO	Short-term	Study/plan	N
<b>7.2 Affordable Housing</b>					
Action H 2.1	Removed 2018				
Action H 2.2	Removed 2018				
Action H 2.3	Removed 2015				
Action H 2.4	Removed 2018				
Action H 2.5	Removed 2018				
Action H 2.6	Removed 2018				
Action H 2.7	Removed 2018				
Action H 2.8	Completed 2016				

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action H 2.9	Completed 2013				
Action H 2.10	Removed 2018				
Action H 2.11	Completed 2013				
Action H 2.12	Monitoring of Expiring Subsidies	H&N	On-going	Systems/ support	N
Action H 2.13	Foreclosure Acquisition	H&N	Mid-term	Study/plan	Y
Action H 2.14	Impact Fee Waivers	DOF, DCP	Long-term	Financial	N
Action H 2.15	Completed 2012				
Action H 2.16	Housing Program Capacity	H&N, DCP	On-going	Systems/ support	N
Action H 2.17	Land for Affordable Housing	H&N, CMO	On-going	Program/ organization	N
Action H 2.18	Sustainability Incentives	H&N, DCP, CMO	Mid-term	Program/ organization	N
Action H 2.19	Completed 2015				
Action H 2.20	Projects Involving City Owned Land	CMO, DCP	Long-term	Program/ organization	N
Action H 2.21	Affordable Housing Production Goal	H&N, DCP	Short-term	Study/plan	N
Action H 2.22	Non-Profit Support	CMO, H&N	Mid-term	Financial	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action H 2.23	Additional Affordable Housing Tools	H&N, CMO	Mid-term	Program/ organization	N
Action H 2.24	Zoning for Mixed Income	DCP, CAO	Mid-term	Development regulations	N
<b>7.3 Addressing Homelessness and Special Needs</b>					
Action H 3.1	Removed 2018				
Action H 3.2	Very Low Income Housing	H&N	On-going	Systems/ support	N
Action H 3.3	Financial Support for Nonprofits Addressing Homelessness	CMO, H&N	Mid-term	Financial	Y
Action H 3.4	Eliminating Barriers to Supportive Housing	DCP, CAO	Short-term	Development regulations	N
Action H 3.5	Completed 2014				
<b>7.4 Fair Housing, Universal Design, and Aging in Place</b>					
Action H 4.1	Tax Relief for Seniors	DOF, H&N	Long-term	Study/plan	N
Action H 4.2	Fair Housing Ordinance Review	H&N, CAO	Short-term	Development regulations	N
Action H 4.3	Completed 2013				
Action H 4.4	City Sponsored Residential Construction and Rehabilitation	, H&N	On-going	Program/ organization	N
Action H 4.5	Completed 2014				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 8. PARKS, RECREATION AND OPEN SPACE</b>					
<b>8.1 Planning for Parks</b>					
Action PR 1.1	System Plan Update	PRCR	On-going	Study/plan	N
Action PR 1.2	Greenway Plan Update	PRCR	Short-term	Systems/ support	N
Action PR 1.3	Promote Parks as Economic Assets	ED, PRCR, COM	On-going	Coordination/ outreach	N
Action PR 1.4	Provide Regional Connectivity	PRCR, OTP, DCP	On-going	Systems/ support	Y
<b>8.2 Park System and Land Acquisition</b>					
Action PR 2.1	Innovative Strategies for Acquisition	PRCR	Short-term	Study/plan	N
Action PR 2.2	Grant Requests and Partnerships	PRCR	On-going	Systems/ support	N
Action PR 2.3	Search Area Methodologies	PRCR	On-going	Systems/ support	N
Action PR 2.4	Facility Fee for Acquiring and Developing New Parks	PRCR	On-going	Systems/ support	N
Action PR 2.5	Completed 2014				
Action PR 2.6	Provision for Publicly Accessible Parks	DCP, PRCR, DS, CAO	Short-term	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>8.3 Greenway System Land and Trails</b>					
Action PR 3.1	Capital Area Greenway System	PRCR	On-going	Systems/ support	Y
Action PR 3.2	Removed 2018				
Action PR 3.3	Completed 2015				
Action PR 3.4	Removed 2018				
Action PR 3.5	Greenway Corridors	PRCR	On-going	Systems/ support	N
Action PR 3.6	Resilience and Green Infrastructure Network work	PRCR, PUD, ES	Short-term	Program/ organization	Y
Action PR 3.7	Greenway Connection Improvements	PRCR	On-going	Systems/ support	Y
Action PR 3.8	Multi-modal Integration	PRCR	On-going	Systems/ support	Y
Action PR 3.9	Regional Network	RDOT, PRCR, DCP	Long-term	Coordination/ outreach	N
Action PR 3.10	Public Awareness and Stewardship	PRCR	On-going	Coordination/ outreach	N
Action PR 3.11	Signage and Wayfinding	PRCR, ES, RDOT	Short-term	Systems/ support	Y
Action PR 3.12	Development Adjacent to Greenways	PRCR	On-going	Systems/ support	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action PR 3.13	Implement Safety Education Program	PRCR	Short-term	Program/ organization	N
Action PR 3.14	Implement Maintenance Standards	PRCR, ES, RDOT	Short-term	Program/ organization	Y
<b>8.4 Recreational Facilities and Programs</b>					
Action PR 4.1	Completed 2014				
Action PR 4.2	Sustainable Practice Development	PRCR	Short-term	Program/ organization	N
Action PR 4.3	Completed 2014				
Action PR 4.4	Creating Opportunities for Active Living Choices	PRCR	On-going	Systems/ support	Y
Action PR 4.5	Completed 2014				
Action PR 4.6	Removed 2018				
Action PR 4.7	Removed 2018				
<b>8.5 Open Space and Special Landscapes</b>					
Action PR 5.1	Mandatory Greenway Dedication	PRCR	On-going	Systems/ support	N
Action PR 5.2	Code Requirements for Accessible Open Space	DCP, CAO, PRCR	Short-term	Development regulations	N
Action PR 5.3	Removed 2018				
Action PR 5.4	Identify Conservation Lands	PRCR	On-going	Systems/ support	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action PR 5.5	Inventory Private Park Facilities	PRCR, DCP	Short-term	Study/plan	N
Action PR 5.6	Amend UDO to Promote Open Space	DCP, DS, CAO	Short-term	Program/ organization	N
Action PR 5.7	Facility Fees for Park Projects	PRCR, CMO	Short-term	Financial	N
Action PR 5.8	Cost Sharing for Greenway Connections	PRCR, ES, CMO	Mid-term	Program/ organization	N
<b>8.6 Management and Stewardship</b>					
Action PR 6.1	Innovative Maintenance Strategies	PRCR	Long-term	Program/ organization	N
Action PR 6.2	Adopt-A-Park/Adopt-A-Trail	PRCR	Mid-term	Systems/ support	Y
Action PR 6.3	System Integration Plan Implementation	PRCR	On-going	Systems/ support	N
Action PR 6.4	Removed 2018				
Action PR 6.5	Awareness of Natural Resource Areas	PRCR	On-going	Coordination/ outreach	N
Action PR 6.6	Removed 2018				
<b>8.7 Dorothea Dix Park</b>					
Action PR 7.1	Collaborative Master Planning	PRCR	Short-term	Program/ organization	N
Action PR 7.2	Public Participation in Programming	PRCR	On-going	Coordination/ outreach	N

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 9. PUBLIC UTILITIES</b>					
<b>9.1 Systems and Adequacy</b>					
Action PU 1.1      Completed 2012					
Action PU 1.2	Completed 2014				
<b>9.2 Utility Extensions</b>					
Action PU 2.1	Completed 2014				
Action PU 2.2	Utility Plan Updates	PUD	On-going	Study/plan	N
Action PU 2.3	Completed 2015				
Action PU 2.4	Removed 2016				
Action PU 2.5	Merger Town Development Policies Regarding Utilities	PUD, DCP	On-going	Coordination/ outreach	N
<b>9.3 Drinking Water</b>					
Action PU 3.1	Falls Lake Water Supply Study	PUD	Long-term	Study/plan	N
Action PU 3.2	Removed 2014				
Action PU 3.3	Water Conservation	PUD, COM	On-going	Coordination/ outreach	N
Action PU 3.4	Completed 2015				
Action PU 3.5	Completed 2014				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>9.4 Wastewater Collection and Dispersal</b>					
Action PU 4.1	Completed 2014				
Action PU 4.2	Pigeon House Branch Restoration	PUD, ES	Long-term	Study/plan	Y
Action PU 4.3	Bio-solids Target	PUD	Long-term	Program/ organization	N
Action PU 4.4	Methane Capture at Neuse River Plant	PUD	Long-term	Program/ organization	N
Action PU 4.5	Completed 2015				
<b>9.5 Stormwater</b>					
Action PU 5.1	Completed 2015				
Action PU 5.2	Stormwater Fee Review	ES, CMO	On-going	Systems/ support	N
Action PU 5.3	Drainage Basin Studies	ES, PUD	Long-term	Study/plan	N
Action PU 5.4	Green Infrastructure Study	ES, PRCR	Long-term	Study/plan	N
Action PU 5.5	Stormwater Basin Solids Removal	ES, PUD, PRIV	Long-term	Coordination/ outreach	N
<b>9.6 Energy and Telecommunications</b>					
Action PU 6.1	Distributed Generation Pilot Project	ES, PRIV	Long-term	Program/ organization	Y
Action PU 6.2	Cogeneration Pilot Project	OS, PRIV	Long-term	Study/plan	N
Action PU 6.3	Coordination with Utilities	DCP, PUD, PW	On-going	Coordination/ outreach	N

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 10. COMMUNITY FACILITIES AND SERVICES</b>					
<b>10.1 Community Facilities and Services</b>					
Action CS 1.1	Land Demand Projections	DCP, PRCR	On-going	Study/plan	N
Action CS 1.2	Sustainable Development Plans	OS, B&MS	Mid-term	Study/plan	N
Action CS 1.3	Land Acquisition	B&MS, PRCR, RFD, PUD	On-going	Systems/ support	Y
Action CS 1.4	Completed 2011				
Action CS 1.5	Removed 2018				
Action CS 1.6	Retrofit Municipal Buildings	PRCR	Long-term	Systems/ support	Y
Action CS 1.7	Shared Space	CMO	On-going	Coordination/ outreach	N
<b>10.2 Solid Waste</b>					
Action CS 2.1	Enterprise Resource Planning and Solid Waste	SWS, IT, DOF	Mid-term	Program/ organization	N
Action CS 2.2	Full-cost Accounting for Waste Management	SWS	Mid-term	Systems/ support	N
Action CS 2.3	Mandatory Recycling	SWS	Long-term	Program/ organization	N
Action CS 2.4	Solid Waste Monitoring	SWS	Long-term	Program/ organization	N
Action CS 2.5	Alternative Waste Disposal Techniques	SWS	Long-term	Study/plan	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action CS 2.6	Solid Waste Services and Design Standards	CMO, SWS	Short-term	Coordination/ outreach	N
Action CS 2.7	Regulations for Recyclables Storage	DCP, CAO	Short-term	Development regulations	N
Action CS 2.8	Removed 2015				
<b>10.3 Public Safety</b>					
Action CS 3.1	Completed 2014				
Action CS 3.2	Completed 2014				
Action CS 3.3	Completed 2014				
Action CS 3.4	Completed 2014				
Action CS 3.5	Training Facility Economics	RPD	Short-term	Coordination/ outreach	N
Action CS 3.6	Police Training Facility	RPD, PW	Short-term	Systems/ support	N
Action CS 3.7	Field Operation Units	RFD	On-going	Study/plan	N
<b>10.4 Fire and Emergency Response</b>					
Action CS 4.1	Measuring Level of Service	DCP, RFD, RPD	Long-term	Program/ organization	N
<b>10.5 Health and Human Services</b>					
Action CS 5.1	Completed 2013				

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 11. URBAN DESIGN</b>					
<b>11.1 Raleigh's Identity</b>					
Action UD 1.1	Wayfinding Improvements	RDOT, DCP	Long-term	Systems/ support	Y
Action UD 1.2	Converted to Policy 2016				
Action UD 1.3	Converted to Policy 2016				
Action UD 1.4	Gateway Design in Focus Areas	DCP, PW, PRCR	Long-term	Program/ organization	Y
Action UD 1.5	Moved 2018				
Action UD 1.6	Using Zoning to Achieve Design Goals	DCP, CAO	On-going	Development regulations	N
<b>11.2 Design of Mixed-Use Developments</b>					
Action UD 2.1	Completed 2013				
Action UD 2.2	Completed 2013				
<b>11.3 Appearance and Function of Raleigh's Corridors</b>					
Action UD 3.1	Completed 2013				
Action UD 3.2	Completed 2013				
Action UD 3.3	Completed 2013				
Action UD 3.4	Completed 2015				
Action UD 3.5	New Bern Avenue Planting Guidelines	ES, PRCR	On-going	Systems/ support	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>11.4 Creating Inviting Public Spaces</b>					
Action UD 4.1	Completed 2013				
<b>11.5 Designing Successful Neighborhoods</b>					
Action UD 5.1	LEED-ND Program	DCP, B&MS	Long-term	Systems/support	N
Action UD 5.2	Completed 2014				
<b>11.6 Active Mobility</b>					
Action UD 6.1	Converted to Policy 2014				
Action UD 6.2	Completed 2013				
<b>11.7 Design Guidelines</b>					
Action UD 7.1	Completed 2014				
Action UD 7.2	Completed 2013				
Action UD 7.3	Completed 2013				
Action UD 7.4	Completed 2014				
Action UD 7.5	Completed 2013				
Action UD 7.6	Completed 2013				
Action UD 7.7	Completed 2013				
Action UD 7.8	Completed 2013				

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>11.8 Transit-supportive Design</b>					
Action UD 8.1	Station Area Plans	DCP, OTP, GR	Short-term	Study/plan	N
Action UD 8.2	Transit-supportive Pedestrian Networks	DCP, RDOT	Long-term	Systems/ support	Y
Action UD 8.3	Transit-supportive Bicycle Networks	DCP, RDOT	Long-term	Systems/ support	Y
Action UD 8.4	Station Area Parking Facilities	RDOT, GR, CMO	On-going	Program/ organization	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 12. HISTORIC PRESERVATION</b>					
<b>12.1 Raleigh's Historic Identity</b>					
Action HP 1.1	Historic View Corridors	DCP	Long-term	Study/plan	N
Action HP 1.2	Evaluation of Archaeological Significance	DCP	Short-term	Study/plan	N
Action HP 1.3	Cultural and Heritage Tourism Marketing	DCP, PRCR, COM	On-going	Coordination/outreach	N
Action HP 1.4	Wayfinding and Interpretive Signage	DCP, PW	Long-term	Systems/support	N
Action HP 1.5	Completed 2015				
Action HP 1.6	Historic Resource Interpretation Through Digital Technologies	DCP, COM	On-going	Coordination/outreach	N
<b>12.2 Planning, Zoning and Neighborhood Conservation</b>					
Action HP 2.1	Existing Survey and Designation Reports	DCP	On-going	Systems/support	N
Action HP 2.2	Periodic Updates of Survey	DCP	On-going	Study/plan	N
Action HP 2.3	Historic Resource GIS Data	DCP, IT	On-going	Systems/support	N
Action HP 2.4	Historic Landscape Surveys	DCP	Mid-term	Study/plan	N
Action HP 2.5	Local Landmark Designation	DCP	Mid-term	Program/organization	N

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Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action HP 2.6	Downtown Historic Overlays	DCP, CAO	Long-term	Development regulations	N
Action HP 2.7	Applying Zoning Regulations and Planning Tools	DCP, CAO	On-going	Development regulations	N
Action HP 2.8	Transfer of Development Rights	DCP	Mid-term	Study/plan	N
Action HP 2.9	Completed 2013				
Action HP 2.10	Preservation Criteria for Capital Projects	DCP	Mid-term	Program/ organization	N
Action HP 2.11	Assessing Impacts to Historic Resources	DCP, CAO, DS	Long-term	Development regulations	N
Action HP 2.12	Economic Hardship Provisions	DCP, CAO	Mid-term	Program/ organization	N
Action HP 2.13	Historic Resource Management	PRCR	On-going	Program/ organization	N
<b>12.3 Housing and Building Codes, Rehabilitation, and Adaptive Use</b>					
Action HP 3.1	Parking Reduction for Adaptive Use	DCP, H&N	On-going	Development regulations	N
Action HP 3.2	Historic Resources and Affordable Housing	DCP, H&N	Long-term	Study/plan	N
Action HP 3.3	Housing Code and Preservation Coordination	DCP, DS	On-going	Coordination/ outreach	N
Action HP 3.4	City Repair and/or Acquisition	DCP, DS	Long-term	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action HP 3.5	Unsafe Building Code and Preservation	DCP, DS	Long-term	Study/plan	N
Action HP 3.6	Demolition Permit Conditions	DCP, CAO, DS	Short-term	Development regulations	N
Action HP 3.7	Demolition Denial Criteria	DCP, DS, CAO	Short-term	Study/plan	N
<b>12.4 Coordination and Outreach</b>					
Action HP 4.1	Public Outreach	DCP, COM	On-going	Coordination/ outreach	N
Action HP 4.2	Preservation Advocacy Group	DCP	Long-term	Program/ organization	N
Action HP 4.3	Rehabilitation Development Corporation	DCP, H&N, ED, WTCC	Long-term	Program/ organization	N
Action HP 4.4	Completed 2011				
Action HP 4.5	Certified Local Government	DCP	On-going	Systems/ support	N
Action HP 4.6	Removed 2018				
Action HP 4.7	Increase Historic Sites and Museum Visitation	DCP	Long-term	Coordination/ outreach	N
Action HP 4.8	Historic Resources and Museum Program	PRCR	Short-term	Program/ organization	N
Action HP 4.9	Historic Resources and Museum	PRCR	Short-term	Study/plan	N

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Number	Action	Responsible Agency	Time Frame	Action Type	Coordination/ outreach	Capital Funds Needed (Y/N)
<b>12.5 Funding and Incentives</b>						
Action HP 5.1	Historic Overlay District Tax Deferral	DCP, CAO	Mid-term	Coordination/ outreach	N	
Action HP 5.2	Historic Preservation Loan Fund	DCP	Long-term	Study/plan	N	
Action HP 5.3	Preservation Easements and Acquisition	DCP	On-going	Coordination/ outreach	N	
Action HP 5.4	Removed 2018					
Action HP 5.5	Property Tax Freeze for Certified Rehabilitation	DCP, CAO	Long-term	Coordination/ outreach	N	

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 13. ARTS AND CULTURE</b>					
<b>13.1 Public Art</b>					
Action AC 1.1	Removed 2016				
Action AC 1.2	Public Art Master Plan	CMO, DCP, PRCR	Long-term	Study/plan	N
Action AC 1.3	Completed 2011				
Action AC 1.4	Removed 2018				
Action AC 1.5	Removed 2018				
Action AC 1.6	Removed 2018				
Action AC 1.7	Public Art Installations	PRCR	On-going	Systems/ support	N
Action AC 1.8	Public Art in Public Projects	PRCR	On-going	Systems/ support	N
Action AC 1.9	Public Art on the Capital Area Greenway	PRCR	On-going	Program/ organization	N
Action AC 1.10	Public Art Policy	PRCR	Short-term	Development regulations	Y
Action AC 1.11	Iconic Artwork	PRCR	Long-term	Financial	Y
Action AC 1.12	Private Development Incentives	DCP, DS, CAO	Mid-term	Development regulations	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>13.2 Art and Entertainment Districts</b>					
Action AC 2.1	Removed 2018				
Action AC 2.2	Removed 2018				
Action AC 2.3	Removed 2018				
Action AC 2.4	Removed 2018				
Action AC 2.5	Dorothea Dix Park	PRCR	Short-term	Study/plan	N
Action AC 2.6	Cultural Venues in Growth Centers	PRCR	On-going	Systems/ support	N
<b>13.3 Arts and Cultural Venues</b>					
Action AC 3.1	Removed 2018				
Action AC 3.2	Removed 2018				
Action AC 3.3	Completed 2013				
Action AC 3.4	Venue Inventory	PRCR, ED	On-going	Systems/ support	N
Action AC 3.5	Activate Non-traditional Venues	PRCR	On-going	Systems/ support	N
Action AC 3.6	Partnerships	PRCR	On-going	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AC 3.7	Shared Facilities	PRCR, RCCC	Long-term	Program/ organization	N
Action AC 3.8	Small Performance Venue	PRCR, RCCC	Long-term	Systems/ support	Y
Action AC 3.9	Live-Work Space	PRCR, DCP	Short-term	Study/plan	N
<b>13.4 Economic Development through Arts and Culture</b>					
Action AC 4.1	Attract Artists and Artisans	CMO	On-going	Program/ organization	N
Action AC 4.2	Removed 2018				
Action AC 4.3	Cultural Directory	CMO	Long-term	Coordination/ outreach	N
Action AC 4.4	Cultural Tours	CMO	On-going	Coordination/ outreach	N
Action AC 4.5	Removed 2018				
Action AC 4.6	Arts and Culture Foundation	CMO	Mid-term	Coordination/ outreach	N
Action AC 4.7	Connect Artists and Businesses	PRCR, ED	On-going	Coordination/ outreach	N

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>13.5 Artistic and Cultural Identity</b>					
Action AC 5.1	South Park-East Raleigh Cultural District and New Bern Avenue-Edenton Street Cultural District	DCP, H&N	Mid-term	Systems/ support	N
Action AC 5.2	Removed 2018				
Action AC 5.3	Community Arts Training Program	CMO	Long-term	Program/ organization	N
Action AC 5.4	Creative Districts	PRCR	On-going	Systems/ support	N
Action AC 5.5	Community Events	PRCR	On-going	Systems/ support	N
Action AC 5.6	Creative Placemaking Working Group	PRCR, DCP, ED, H&N	Short-term	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 14. REGIONAL AND INTERJURISDICTIONAL COORDINATION</b>					
<b>14.1 Transportation Investments</b>					
Action RC 1.1	Completed 2014				
Action RC 1.2	Removed 2016				
Action RC 1.3	Completed 2014				
<b>14.2 Land Use and Growth Management</b>					
Action RC 2.1	Regional Growth Management Agreement	DCP, CMO	Mid-term	Coordination/ outreach	N
Action RC 2.2	Converted to Policy 2016				
Action RC 2.3	State and County Role in Park Acquisition	PRCR, CMO	Long-term	Coordination/ outreach	N
Action RC 2.4	Rural Development Guidelines	DCP, CAO	Long-term	Development regulations	N
Action RC 2.5	Completed 2012				
Action RC 2.6	Regional Land Use Maps	DCP	On-going	Program/ organization	N
Action RC 2.7	Inter-local Agreement on Affordable Housing	H&N, CMO	Mid-term	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>14.3 Economic Development Initiatives</b>					
Action RC 3.1	Job Retraining Programs	DCP, CMO	On-going	Coordination/ outreach	N
Action RC 3.2	Research Triangle Regional Partnership	DCP, CMO	On-going	Coordination/ outreach	N
Action RC 3.3	Green Technology Strategy	ED, CMO	Long-term	Study/plan	N
<b>14.4 Education Investments</b>					
Action RC 4.1	School Enrollment Projections	DCP	On-going	Systems/ support	N
Action RC 4.2	Financing of School Construction	DCP, DOF	Short-term	Study/plan	N
Action RC 4.3	Partnerships with Design and Construction Staff	DCP, PW, WCPSS	On-going	Coordination/ outreach	N
Action RC 4.4	Converted to Policy 2016				
Action RC 4.5	Distance Learning	IT, WCPSS	Long-term	Coordination/ outreach	N
Action RC 4.6	Completed 2014				
Action RC 4.7	Converted to Policy 2016				
<b>14.5 Public Libraries</b>					
Action RC 5.1	Downtown and North Hills Branch Libraries	CMO	Long-term	Coordination/ outreach	Y
Action RC 5.2	Wake County Coordination on Library Siting	DCP	On-going	Systems/ support	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>14.6 Environmental Sustainability and Natural Resources</b>					
Action RC 6.1	Neuse River Corridor Extension	PRCR	On-going	Study/plan	Y
Action RC 6.2	Participation in UNRBA Initiatives	ES, PUD	On-going	Coordination/ outreach	N
Action RC 6.3	Stormwater Discharge Alternatives	ES	On-going	Systems/ support	N
Action RC 6.4	Air Pollution Mitigation Projects	OTP, PW	Mid-term	Study/plan	N
Action RC 6.5	Regional Open Space Plan	PRCR, DCP	Mid-term	Study/plan	N
Action RC 6.6	Regional Climate Action Planning	DCP, OS	Long-term	Study/plan	N
Action RC 6.7	Removed 2018				
<b>14.7 Public Facilities and Infrastructure</b>					
Action RC 7.1	Solid Waste Plan Implementation	SWS	On-going	Systems/ support	N
Action RC 7.2	Emergency Water Transmission	PUD	On-going	Coordination/ outreach	N
Action RC 7.3	Landfill Capacity Monitoring	SWS	On-going	Systems/ support	N
Action RC 7.4	Regional Stormwater Management Plan	ES	On-going	Systems/ support	N

Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 15. DOWNTOWN RALEIGH</b>					
<b>15.1 Future Land Uses</b>					
Action DT 1.1	Completed 2013				
Action DT 1.2	Converted to Policy 2016				
Action DT 1.3	Completed 2016				
Action DT 1.4	Completed 2016				
Action DT 1.5	Completed 2016				
Action DT 1.6	Development Site Database	ED, DCP, COM	Long-term	Program/ organization	N
Action DT 1.7	Completed 2018				
Action DT 1.8	Identifying Transition Areas	DCP	On-going	Systems/ support	N
Action DT 1.9	Completed 2014				
Action DT 1.10	Completed 2013				
Action DT 1.11	Completed 2013				
<b>15.2 Transportation</b>					
Action DT 2.1	Removed 2018				
Action DT 2.2	Lane Striping Study	OTP, PW	Mid-term	Study/plan	N
Action DT 2.3	Downtown Public Realm Study	DCP, PRCR, PW	Long-term	Systems/ support	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action DT 2.4	Completed 2014				
Action DT 2.5	Downtown Streetscapes	DCP, CAO, PW	Short-term	Development regulations	N
Action DT 2.6	Completed 2015				
Action DT 2.7	Removed 2018				
Action DT 2.8	Removed 2018				
Action DT 2.9	Removed 2018				
Action DT 2.10	Removed 2016				
Action DT 2.11	Removed 2018				
Action DT 2.12	Removed 2016				
Action DT 2.13	Removed 2018				
Action DT 2.14	Removed 2018				
Action DT 2.15	Completed 2012				
Action DT 2.16	Completed 2014				
Action DT 2.17	Completed 2014				
Action DT 2.18	Completed 2013				
Action DT 2.19	Completed 2013				

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>15.3 Economic Development</b>					
Action DT 3.1	Financial Assistance for New Retailers	ED, DCP, CMO	Long-term	Study/plan	N
Action DT 3.2	Façade Improvement Incentives	ED, DCP	On-going	Systems/ support	N
Action DT 3.3	Retail Study Implementation	ED, DCP	Mid-term	Coordination/ outreach	N
Action DT 3.4	Downtown Retail Space Inventory	ED, DCP	On-going	Coordination/ outreach	N
Action DT 3.5	Removed 2018				
Action DT 3.6	Promotion of Downtown Assistance Programs	ED, DCP, CMO	Mid-term	Coordination/ outreach	N
Action DT 3.7	Removed 2018				
Action DT 3.8	Pedestrian Counts	ED, RDOT	Short-term	Study/plan	N
Action DT 3.9	Heritage Tourism in Downtown	DCP, COM	Long-term	Coordination/ outreach	N
Action DT 3.10	Completed 2016				
Action DT 3.11	Coordinating Heritage Tourism Organizations	RCCC	On-going	Coordination/ outreach	N
Action DT 3.12	Support for Creative Talent	CMO	Long-term	Program/ organization	N
Action DT 3.13	Recruiting Hospitality Uses	CMO, ED, DCP	On-going	Coordination/ outreach	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>15.4 Housing</b>					
Action DT 4.1	Completed 2014				
Action DT 4.2	Converted to Policy 2016				
Action DT 4.3	Tools and Regulations for Affordable Housing	DCP, CAO, H&N	Long-term	Development regulations	N
<b>15.5 Parks, Recreation and Open Space</b>					
Action DT 5.1	Removed 2016				
Action DT 5.2	Downtown Parks Plan	PRCR, DCP	Short-term	Study/plan	Y
Action DT 5.3	Completed 2013				
Action DT 5.4	BID Open Space Improvements	CMO	Long-term	Systems/ support	N
Action DT 5.5	Halifax Mall	DCP, PRCR	Short-term	Study/plan	N
Action DT 5.6	Chavis Park	PRCR	Long-term	Study/plan	Y
Action DT 5.7	Downtown College Athletic Space	CMO	On-going	Coordination/ outreach	Y
<b>15.6 Community Facilities and Services</b>					
Action DT 6.1	Library	DCP, WCCS	Mid-term	Coordination/ outreach	N

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>15.7 Urban Design</b>					
Action DT 7.1	Completed 2013				
Action DT 7.2	Removed 2018				
Action DT 7.3	Nash and Moore Square Improvements	DCP, PRCR	Long-term	Study/plan	Y
Action DT 7.4	Caswell Square	DCP, PRCR, B&MS	Long-term	Coordination/ outreach	N
Action DT 7.5	Moore and Nash Square Ownership	CMO, PRCR	Long-term	Program/ organization	N
Action DT 7.6	Removed 2018				
Action DT 7.7	Removed 2016				
Action DT 7.8	Wayfinding System Enhancement	DCP, PW	Long-term	Study/plan	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 17. IMPLEMENTATION</b>					
<b>17.1 Zoning Regulations and Consistency</b>					
Action IM 1.1	Completed 2013				
Action IM 1.2	Annual Review of Development Regulations	DCP, CAO	On-going	Development regulations	N
<b>17.2 Relations to Capital Improvement Planning and Other City Plans</b>					
Action IM 2.1	Capital Improvement Program Review Criteria	B&MS, DCP, CMO	Short-term	Systems/ support	N
Action IM 2.2	Revision of Other Plans	DCP, H&N	Mid-term	Study/plan	N
<b>17.3 Comprehensive Plan Updates and Amendments</b>					
Action IM 3.1	Completed 2011				
Action IM 3.2	Annual Progress Report	DCP	On-going	Program/ organization	N
Action IM 3.3	Monitoring of Existing Conditions	DCP, IT	On-going	Program/ organization	N
Action IM 3.4	Data Book Updates	DCP	On-going	Systems/ support	N
<b>17.4 Small Area Studies</b>					
Action IM 4.1	Area Study Priorities	DCP	On-going	Study/plan	N
Action IM 4.2	Removed 2018				
Action IM 4.3	Area Studies and the Capital Improvement Program	B&MS	On-going	Program/ organization	N

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 16. LOCAL AREA GUIDANCE</b>					
<b>AP-AB, Arena-Blue Ridge</b>					
Action AP AB.1	Complete Streets	OTP, DCP	Long-term	Systems/ support	Y
Action AP AB.2	Speed Limit	RDOT	Short-term	Systems/ support	N
Action AP AB.3	Wade Avenue Bridge	RDOT, NCDOT, PRCR	Long-term	Systems/ support	Y
Action AP AB.4	Lake Boone Trail Bike Lanes	RDOT	Mid-term	Systems/ support	Y
Action AP AB.5	Hillsborough Street Sidewalk	ES	Short-term	Systems/ support	Y
Action AP AB.6	Greenway Connections	PRCR, DCP	Mid-term	Study/plan	N
Action AP AB.7	Lake Boone Trail Extension	RDOT	Mid-term	Systems/ support	Y
Action AP AB.8	Trinity Road Streetscape	RDOT	Long-term	Study/plan	Y
Action AP AB.9	Arena Area Sidewalk Width	RDOT	Long-term	Systems/ support	Y
Action AP AB.10	Removed 2018				
Action AP AB.11	Trinity Road Streetscape Plan	OTP, DCP	Long-term	Study/plan	N
Action AP AB.12	Arena Area Bus Line	GR, GT	Long-term	Systems/ support	Y

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AP AB.13	Trail Connections	PRCR, RDOT	Long-term	Systems/ support	Y
Action AP AB.14	Forest View Road	RDOT, NCDOT	Long-term	Systems/ support	Y
Action AP AB.15	District Linkages	RDOT, NCDOT	Long-term	Systems/ support	Y
Action AP AB.16	Wade Avenue Bridge Bicycle and Pedestrian Improvements	RDOT, NCDOT	Long-term	Systems/ support	Y
Action AP AB.17	Greenway Connection	RDOT, PRCR, NCDOT, NCSU	Long-term	Systems/ support	Y
Action AP AB.18	Railroad Underpass	RDOT, NCDOT	Long-term	Systems/ support	Y
Action AP AB.19	Excess Right of Way	OTP, NCDOT	Mid-term	Systems/ support	N
Action AP AB.20	Jackson Park	PRCR	Mid-term	Study/plan	Y
Action AP AB.21	Western Boulevard Multi-Purpose Path	PRCR, RDOT	Long-term	Systems/ support	Y
Action AP AB.22	Transit Station Planning	DCP, GR, RDOT	Short-term	Systems/ support	N
Action AP AB.23	Rail Bridge Pedestrian Amenities	RDOT, NCDOT	Long-term	Systems/ support	Y
Action AP AB.24	Xebec Way	DCP, OTP	Mid-term	Study/plan	Y

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
			Long-term	Systems/ support	N
Action AP AB.25	Bus Stops	GR, GT	Mid-term	Financial	N
Action AP AB.26	Improved Bus Facilities	OTP, GR	Mid-term	Financial	N
Action AP AB.27	Streetscape Plan	OTP, DCP	Mid-term	Study/plan	N
Action AP AB.28	Station Area Planning	GR, RDOT, DCP	Short-term	Coordination/ outreach	N
Action AP AB.29	Street Lighting	RDOT	Long-term	Systems/ support	Y
Action AP AB.30	Traffic Calming	OTP	Mid-term	Study/plan	N
Action AP AB.31	Street Network Changes	RDOT	Long-term	Systems/ support	Y
Action AP AB.32	Grade-Separated Crossings	RDOT	Long-term	Systems/ support	Y
Action AP AB.33	Support Edwards Mill Road Extension	DCP	Short-term	Study/plan	N
Action AP AB.34	Support Beryl Road Closing	DCP	Short-term	Coordination/ outreach	N
<b>AP-AW. Avent West</b>					
Action AP AW.1	Completed 2016				
Action AP AW.2	Removed 2018				
Action AP AW.3	Removed 2018				
Action AP AW.4	Removed 2018				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
			Long-term	Systems/ support	Y
Action AP AW.5	Avent West Greenway Links	PRCR, PW			
Action AP AW.6	Removed 2018				
Action AP AW.7	Removed 2018				
Action AP AW.8	Removed 2018				
Action AP AW.9	Completed 2016				
Action AP AW.10	Removed 2015				
<b>AP-BC. Brier Creek Village</b>					
Action AP BC.1	Completed 2014				
Action AP BC.2	Center of the Region Enterprise Transit Loop Coordination	DCP, PW	On-going	Coordination/ outreach	N
Action AP BC.3	Brier Creek Village Center Traffic Planning Coordination	RDOT, DCP	On-going	Study/plan	N
<b>AP-BN. Buffaloe-New Hope</b>					
Action AP BN.1	Completed 2018				
Action AP BN.2	Pedestrian Improvements	OTP	Short-term	Study/plan	N
Action AP BN.3	LED Street Lighting	ES, OTP	Long-term	Systems/ support	Y
Action AP BN.4	Sidewalk Repair	RDOT	Mid-term	Systems/ support	N

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AP BN.5	Landscaping and Sidewalk Obstruction	RDOT, OTP	Long-term	Systems/ support	Y
Action AP BN.6	Safety Improvements	RDOT, OTP	Long-term	Systems/ support	Y
Action AP BN.7	Safety Evaluations	RDOT, OTP	Long-term	Systems/ support	Y
<b>AP-BP. Blount Street/Person Street Corridor</b>					
Action AP BP.1	Signal Timing	DCP, DS	Short-term	Development regulations	N
Action AP BP.2	Roundabouts	RDOT	Long-term	Systems/ support	Y
Action AP BP.3	Green Infrastructure	ES	Mid-term	Systems/ support	Y
Action AP BP.4	Road Diet	RDOT, ES	Mid-term	Systems/ support	Y
Action AP BP.5	Lane Configuration for Two-Way Traffic	RDOT, ES	Long-term	Systems/ support	Y
Action AP BP.6	Midblock Pedestrian Crossings	OTP, NCDOT, ES	Mid-term	Study/plan	N
Action AP BP.7	Pedestrian Crossings on Wake Forest Road	OTP, ES	Mid-term	Study/plan	N
<b>AP-CB. Capital Boulevard</b>					
Action AP CB.1	Completed 2018				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AP CB.2	West Street Extension and Fairview Road Interchange Removal	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.3	Capital Boulevard Median	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.4	Valley Super Street	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.5	West Street Improvements	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.6	Atlantic Avenue/Brookside Drive Round-about	OTP	Mid-term	Study/plan	N
Action AP CB.7	North Boulevard Consolidation	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.8	North Person Street Extension	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.9	Six Forks Road Extension	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.10	Crabtree Creek to Crabtree Boulevard	OTP, ES, PRCR	Long-term	Systems/ support	Y
Action AP CB.11	North Boulevard Park	PRCR, ES	Long-term	Systems/ support	Y
Action AP CB.12	Valley Multi-Purpose Trail	PRCR, ES	Long-term	Systems/ support	Y

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
Action AP CB.13	Devereux Meadows Park	PRCR, ES	Long-term	Systems/ support	Y
Action AP CB.14	Southeast High Speed Rail Viaduct	OTP, ES, NCDOT	Long-term	Systems/ support	Y
Action AP CB.15	Bus Transit	OTP, ES, GR	Long-term	Systems/ support	Y
Action AP CB.16	Bicycle and Pedestrian Facilities	OTP, ES	Long-term	Systems/ support	Y
Action AP CB.17	Green Infrastructure	ES	Long-term	Systems/ support	Y
<b>AP-CP: Cameron Park</b>					
Action AP CP.1	Hillsborough Streetscape Improvements	OTP, PW, DCP	Long-term	Systems/ support	Y
Action AP CP.2	Removed 2015				
Action AP CP.3	Completed 2013				
Action AP CP.4	West Park Drive Curb	RDOT, ES	Long-term	Systems/ support	Y
Action AP CP.5	College Place Parking Study	RDOT	Long-term	Study/plan	N
Action AP CP.6	Completed 2016				
Action AP CP.7	Removed 2015				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>AP-CR. Crabtree</b>					
Action AP CR.1	Glenwood Avenue Pedestrian Bridge	OTP, PW, CAO	Long-term	Systems/ support	Y
<b>AP-DW. Downtown West Gateway</b>					
Action AP DW.1	Removed 2014				
Action AP DW.2	Completed 2016				
Action AP DW.3	Completed 2016				
Action AP DW.4	Completed 2016				
Action AP DW.5	Completed 2016				
Action AP DW.6	Removed 2014				
Action AP DW.7	Removed 2018				
Action AP DW.8	Completed 2012				
Action AP DW.9	Completed 2016				
Action AP DW.10	Boylan Avenue Pedestrian Connection	OTP, PW, DCP	Long-term	Study/plan	N
Action AP DW.11	Rosengarten Greenway	PRCR, DCP	Mid-term	Systems/ support	Y
Action AP DW.12	Rosengarten Street Extension	RDOT, DCP	Long-term	Systems/ support	N
Action AP DW.13	Removed 2018				

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>AP-FN. Falls of Neuse Corridor</b>					
Action AP FN.1	Completed 2016				
Action AP FN.2	Durant/Shadowlawn Drive Connections	RDOT, PRIV	Long-term	Systems/ support	N
Action AP FN.3	Dehjuston/Raven Ridge Road Connection	RDOT, PRIV	Long-term	Systems/ support	N
Action AP FN.4	Completed 2016				
Action AP FN.5	Completed 2013				
<b>AP-KC. King Charles</b>					
Action AP KC.1	Completed 2016				
Action AP KC.2	Completed 2014				
Action AP KC.3	King Charles Park Revitalization	PRCR	Long-term	Program/ organization	Y
Action AP KC.4	Removed 2018				
Action AP KC.5	Completed 2014				
Action AP KC.6	King Charles Traffic Circle	PRCR	Long-term	Systems/ support	Y
Action AP KC.7	Removed 2018				
Action AP KC.8	Removed 2015				

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>AP-MV. Mission Valley</b>					
Action AP MV.1	Completed 2014				
<b>AP-NB. New Bern Corridor</b>					
Action AP NB.1	Pedestrian Safety	OTP, DCP	Mid-term	Systems/ support	N
Action AP NB.2	Improve Connectivity and Street Lighting	RDOT	Long-term	Systems/ support	Y
<b>AP-OE. Olde East Raleigh</b>					
Action AP OE.1	Completed 2016				
Action AP OE.2	Olde East Raleigh Capital Improvements	OTP, DCP, PW	On-going	Coordination/ outreach	Y
Action AP OE.3	Olde East Raleigh Redevelopment Plan Amendments	H&N, DCP	Mid-term	Study/plan	N
Action AP OE.4	Completed 2016				
<b>AP-SP. South Park</b>					
Action AP SP.1	South Park Pedestrian Improvements	OTP, PW	Long-term	Systems/ support	Y
Action AP SP.2	Garner Road Pedestrian Improvements	RDOT, ES	Long-term	Systems/ support	Y
Action AP SP.3	South Park Redevelopment	H&N, CAO	Mid-term	Study/plan	N
Action AP SP.4	Completed 2016				

## Action Matrix I: All Items

Number	Action	Responsible Agency	Time Frame	Action Type	Capital Funds Needed (Y/N)
<b>AP-WC. Wake Crossroads</b>					
Action AP WC.1	Wake Crossroads Greenway	PRCR	Long-term	Systems/ support	Y
Action AP WC.2	Completed 2013				

## Completed Actions

Number	Action	Responsible Agencies	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 3. LAND USE</b>					
Action LU 1.1	Zoning Update	DCP, CAO	2013	Development regulations	N
Action LU 1.2	Zoning Innovations	DCP, CAO	2013	Development regulations	N
Action LU 1.5	Incorporate Adopted Regulations into Zoning	DCP, CAO	2013	Development regulations	N
Action LU 1.6	Update Subdivision and Site Plan Regulations	DCP, CAO	2013	Development regulations	N
Action LU 2.2	Zoning for Smarter Growth	DCP, CAO	2013	Development regulations	N
Action LU 2.3	Strengthening Site Plan Standards	DCP, CAO	2013	Development regulations	N
Action LU 2.4	Linking Development and Infrastructure	DCP, CAO	2013	Development regulations	N
Action LU 2.5	Regulatory Incentives	DCP, CAO	2014	Development regulations	N
Action LU 2.6	Targeting Development Incentives	DCP, CAO	2016	Development regulations	N
Action LU 2.7	Land Conservation Approaches	DCP, CAO	2013	Development regulations	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agencies	Year Completed	Action Type	Capital Funds Needed (Y/N)
Action LU 4.1	Accommodating Mixed Uses	DCP, CAO	2013	Development regulations	N
Action LU 4.2	Connective Site design	DCP, CAO	2013	Development regulations	N
Action LU 5.1	Buffering and Screening Regulations	DCP, CAO	2013	Development regulations	N
Action LU 5.2	Interface Area Standards	DCP	2013	Study/plan	N
Action LU 5.3	Zoning Changes to Reduce Conflicts	DCP, CAO	2013	Development regulations	N
Action LU 6.1	Zoning Standards for Mixed Use	DCP, CAO	2013	Development regulations	N
Action LU 7.1	Zoning Changes to Reduce Land Use Conflicts in Commercial Zones	DCP, CAO	2013	Development regulations	N
Action LU 7.2	Height and Bulk Hierarchy	DCP, CAO	2013	Development regulations	N
Action LU 8.1	Common Open Space	DCP, CAO	2014	Development regulations	N
Action LU 8.2	Open Space Networks	DCP, CAO	2014	Development regulations	N
Action LU 8.4	Infill Standards	DCP, CAO	2013	Development regulations	N
Action LU 8.5	Infill Procedures	DCP	2013	Development regulations	N

Number	Action	Responsible Agencies	Year Completed	Action Type	Capital Funds Needed (Y/N)
Action LU 9.1	Zoning for the Tech Sector	DCP, CAO	2013	Development regulations	N
Action LU 9.3	Institutional Overlay District	DCP, CAO	2013	Development regulations	N
Action LU 10.1	Performance Standards for Big Box Retail	DCP, CAO	2014	Development regulations	N
Action LU 11.1	Industrial Zoning Amendments	DCP, CAO	2013	Development regulations	N
Action LU 11.2	Industrial Land Use Compatibility	DCP, CAO	2013	Development regulations	N
Action LU 12.1	PDD Revisions for Large Sites	DCP, CAO	2013	Development regulations	N
Action LU 12.2	Dix Property Acquisition	CMO	2015	Systems/ support	Y

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 4. TRANSPORTATION</b>					
Action T 1.1	Corridor Preservation	OTP, PW, DCP	2016	Program/ organization	N
Action T 1.2	Transportation Impact analysis	PW, DCP, CAO	2014	Development regulations	N
Action T 1.3	Context Sensitive Solutions	PW	2016	Program/ organization	N
Action T 2.1	Transportation Demand Management	PW	2015	Study/plan	N
Action T 2.2	Access Management Plan	PW	2016	Study/plan	N
Action T 2.6	Reducing Single Occupant Driving	PW, DCP	2015	Program/ organization	N
Action T 2.9	Connectivity Index	DCP, CAO, PW	2014	Development regulations	N
Action T 3.1	Designation of Complete Streets	DCP, PW	2014	Program/ organization	N
Action T 3.2	Redefining Road Classification	PW	2014	Program/ organization	N
Action T 3.3	Street, Sidewalk and Driveway Access Handbook	DCP, PW	2013	Development regulations	N
Action T 3.5	Operationalizing Complete Streets	PW	2016	Program/ organization	N
Action T 4.5	Transit Infrastructure	OTP, PW	2016	Study/plan	N
Action T 4.9	Commitment to Regional Rail	OTP, GT, PW	2016	Coordination/ outreach	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
Action T 4.11	Bench and Shelter Standards	PW	2015	Systems/ support	N
Action T 4.13	Transit Stop Design	PW	2012	Program/ organization	N
Action T 5.1	Sidewalk Inventory	PW	2014	Study/plan	N
Action T 5.2	Updating Sidewalk Standards	DCP, CAO, PW	2014	Development regulations	N
Action T 5.3	Sidewalk Requirements	DCP, CAO, PW	2013	Development regulations	N
Action T 5.4	Sidewalk Funding	PW	2012	Program/ organization	Y
Action T 5.7	Bicycle and Pedestrian Coordinator	CMO, PW	2011	Financial	Y
Action T 5.8	Pedestrian and Bicycle Facilities in Development Regulations	DCP, CAO, PW	2013	Development regulations	N
Action T 5.12	Pedestrian Signals	PW	2015	Systems/ support	Y
Action T 5.13	Pedestrian Plan	PW	2014	Study/plan	N
Action T 6.1	Large Surface Lots	DCP, CAO	2013	Development regulations	N
Action T 6.3	Parking Study Implementation	DCP, CAO	2013	Development regulations	N
Action T 6.4	Criteria for Changing On-Street Parking Regulations	PW	2014	Program/ organization	N
Action T 6.5	Parking Lot Landscaping	DCP, CAO	2010	Development regulations	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 5. ENVIRONMENTAL PROTECTION</b>					
Action EP 1.1	Green Purchasing	DOF, B&MS, CMO	2015	Coordination/ outreach	N
Action EP 1.2	Public Facility Energy Audit	PRCR	2014	Study/plan	N
Action EP 1.7	Green Training	OS, WCES	2014	Coordination/ outreach	N
Action EP 2.5	Environmental Feature Protection	DCP, CAO	2013	Development regulations	N
Action EP 3.8	Erosion Control Inspections	PW, DS	2015	Systems/ support	N
Action EP 3.10	Wastewater Treatment Demonstration Project	PUD	2015	Coordination/ outreach	N
Action EP 4.1	Flood Mitigation Funding	PW	2015	Financial	Y
Action EP 4.2	Flood Preparedness	PW	2015	Program/ organization	N
Action EP 5.1	Tree and Landscape Ordinance Amendments	DCP, CAO, PRCR	2013	Development regulations	N
Action EP 5.5	Tree Planting Guidelines	PRCR, PW	2015	Program/ organization	N
Action EP 7.2	Composting	SWS	2011	Coordination/ outreach	N
Action EP 7.5	Recycled Material Purchasing	DOF, B&MS, CMO	2015	Systems/ support	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
Action EP 8.1	Lighting Regulation	PW, CAO, DS	2013	Development regulations	N
Action EP 9.6	Urban Agriculture Regulations	DCP, CAO, CMO	2013	Development regulations	N
<b>SECTION 6. ECONOMIC DEVELOPMENT</b>					
Action ED 1.2	Mixed-Use Zoning Incentives	DCP, CAO	2014	Development regulations	N
Action ED 2.1	Selecting Revitalization Focus Areas	DCP, H&N	2016	Program/ organization	N
Action ED 2.6	Neighborhood Commercial Regulations	DCP, CAO	2013	Development regulations	N
Action ED 3.4	Home Based and Cottage Industry Regulation	DCP, CAO	2013	Development regulations	N
Action ED 5.5	Mixed-Use Zoning Incentives	DCP, CAO	2014	Development regulations	N
Action ED 5.6	Disposal of City-owned Land	DCP, ED, CMO, CAO	2018	Program/ organization	N
Action ED 8.6	Economic Development Website	DCP	2014	Program/ organization	N
Action ED 5.5	Mixed-Use Zoning Incentives	DCP, CAO	2014	Development regulations	N
Action ED 8.2	Economic Development Annual Report	ED, DCP		Program/ organization	N
Action ED 8.6	Economic Development Website	DCP	2014	Program/ organization	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 7. HOUSING</b>					
Action H 1.2	Zoning for Mixed Income	DCP, CAO	2014	Development regulations	N
Action H 2.8	Review of Potential Barriers	DCP, CAO	2016	Development regulations	N
Action H 2.9	Accessory Dwelling Unit Standards	DCP, CAO	2013	Development regulations	N
Action H 2.11	Parking Reductions	DCP, CAO	2013	Development regulations	N
Action H 2.15	Affordable Property Assessments	DOF	2012	Study/plan	N
Action H 2.19	Create Partnership Program	H&N	2015	Program/ organization	N
Action H 3.5	Rooming Houses and Transitional Housing	DCP, CAO	2014	Development regulations	N
Action H 4.3	Aging in Place	DCP, CAO	2013	Development regulations	N
Action H 4.5	Focus on the Housing Needs of the Physically Challenged	DCP, CAO	2014	Development regulations	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 8. PARKS, RECREATION AND OPEN SPACE</b>					
Action PR 2.5	Zoning Incentives for Recreation	DCP, PRCR	2014	Development regulations	N
Action PR 3.3	Neuse River Trail	PRCR	2015	Systems/ support	Y
Action PR 4.1	ADA Accessibility Plan	PRCR	2014	Study/plan	Y
Action PR 4.3	Open Space in New Development	DCP, CAO, PRCR	2014	Development regulations	N
Action PR 4.5	Performance Standards for Recreation Facilities	DCP, CAO, PRCR	2014	Development regulations	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 9. PUBLIC UTILITIES</b>					
Action PU 1.1	Infrastructure Plans and the Future Land Use Map	PUD	2012	Study/plan	N
Action PU 1.2	Enterprise Resource Planning and Utility Rates	PUD, IT, DOF	2014	Program/ organization	N
Action PU 2.1	Update of Municipal Code	DCP, CAO, PUD	2014	Development regulations	N
Action PU 2.3	Reuse Pipe Ordinance	PUD, DCP, CAO	2015	Development regulations	N
Action PU 3.4	Drought Tolerant Landscaping	DCP, CAO, PRCR	2015	Study/plan	N
Action PU 3.5	Water Saving Incentives	PUD	2014	Study/plan	N
Action PU 4.1	Residential FOG Collection and Reuse Program	PUD, SWS	2014	Program/ organization	N
Action PU 4.5	Solar Arrays at Neuse River Plant	PUD	2015	Study/plan	Y
Action PU 5.1	System Inventory and Illicit Discharge Protocol	PW	2015	Program/ organization	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 10. COMMUNITY FACILITIES AND SERVICES</b>					
Action CS 1.4	Development Plans Review Group	CMO	2011	Program/ organization	N
Action CS 3.1	CPTED Development Plan Review	RPD, DCP	2014	Systems/ support	N
Action CS 3.2	CPTED Partnerships	RPD, DCP	2014	Study/plan	N
Action CS 3.3	Police Facility Plan	RPD	2014	Study/plan	N
Action CS 3.4	NE/NW Raleigh Field Offices	RPD	2014	Study/plan	N
Action CS 5.1	Zoning for Health and Human Services	DCP	2013	Development regulations	N

Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 11. URBAN DESIGN</b>					
Action UD 2.1	Regulatory Barriers to Mixed Use	DCP, CAO	2013	Development regulations	N
Action UD 2.2	Stepbacks for Taller Buildings	DCP, CAO	2013	Development regulations	N
Action UD 3.1	Corridor Overlay Districts	DCP, CAO	2013	Development regulations	N
Action UD 3.2	Underground Utilities	PW	2013	Systems/ support	Y
Action UD 3.3	Parking Lot Design Standards	DCP, CAO	2013	Development regulations	N
Action UD 3.4	Interstate Signage	PW	2015	Coordination/ outreach	N
Action UD 4.1	Open Space Standards	DCP, CAO	2013	Development regulations	N
Action UD 5.2	Retaining Landscaping	DCP, CAO	2014	Development regulations	N
Action UD 6.2	Street Tree Provisions	DCP, PRCR, CAO	2013	Development regulations	N
Action UD 7.1	Lighting Standards	DCP, CAO	2014	Development regulations	N
Action UD 7.2	Zoning Code Review	DCP, CAO	2013	Development regulations	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
Action UD 7.3	Street, Sidewalk, and Driveway Access Handbook Revision	DCP, PW	2013	Development regulations	N
Action UD 7.4	Transit Supportive Design Guidelines	DCP, CAO	2014	Development regulations	N
Action UD 7.5	Siting of Service Equipment	DCP, CAO	2013	Development regulations	N
Action UD 7.6	Sign Ordinance Revisions	DCP, CAO	2013	Development regulations	N
Action UD 7.7	PBOD and PD-CU Overlay Revisions	DCP, CAO	2013	Development regulations	N
Action UD 7.8	Unity of Development	DCP, CAO	2013	Development regulations	N
<b>SECTION 12. HISTORIC PRESERVATION</b>					
Action HP 1.5	Special Street Signs	DCP, PW	2015	Study/plan	N
Action HP 2.9	Limited Historic Overlay District	DCP	2013	Study/plan	N
Action HP 4.4	In The Districts Newsletter	DCP	2011	Systems/support	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 13. ARTS AND CULTURE</b>					
Action AC 1.3	Public Art Approval Process	CMO	2011	Program/ organization	Y
Action AC 3.3	Live/Work Regulations	DCP, CAO	2013	Development regulations	N
<b>SECTION 14. REGIONAL AND INTERJURISDICTIONAL COORDINATION</b>					
Action RC 1.1	Transit Agency Coordination Plan	PW	2014	Study/plan	N
Action RC 1.3	Sales Tax Feasibility Study	DCP, PW	2014	Coordination/ outreach	N
Action RC 2.5	Developments of Regional Impact	PW, DCP	2012	Coordination/ outreach	N
Action RC 4.6	Pedestrian Access to Schools	DCP	2014	Coordination/ outreach	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 15. DOWNTOWN RALEIGH</b>					
Action DT 1.1	Downtown Zoning District	DCP, CAO	2013	Development regulations	N
Action DT 1.3	Downtown Plan	DCP	2016	Study/plan	N
Action DT 1.4	Downtown Infrastructure	PW, PUD	2016	Study/plan	N
Action DT 1.5	Downtown Strategic Plan Update	DCP, PW	2016	Study/plan	N
Action DT 1.7	Disposal of City-owned Land	DCP, ED, CMO, CAO	2018	Study/plan	N
Action DT 1.9	Density Bonuses for Public Benefits	DCP, CAO	2014	Development regulations	N
Action DT 1.10	Zoning and High Density Development	DCP, CAO	2013	Development regulations	N
Action DT 1.11	Regulation of Drive-Through Uses	DCP, CAO	2013	Development regulations	N
Action DT 2.4	No Right on Red	PW	2014	Study/plan	N
Action DT 2.6	Priority Pedestrian Street Improvements	DCP, PW, B&MS	2015	Systems/ support	Y
Action DT 2.15	Downtown Parking Master Plan	PW, DCP	2012	Systems/ support	N
Action DT 2.16	Downtown Parking Model	PW, DCP	2014	Systems/ support	N
Action DT 2.17	Curb Parking Inventory	PW	2014	Study/plan	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
Action DT 2.18	Parking In-Lieu Fee	DCP, CAO, PW	2013	Development regulations	N
Action DT 2.19	Downtown Loading and Service Regulations	PW, DCP, CAO	2013	Development regulations	N
Action DT 3.10	Concessions in Downtown Squares	DCP, PRCR, CMO, CAO	2016	Coordination/ outreach	N
Action DT 4.1	Zoning for Downtown Housing	DCP, CAO	2014	Development regulations	N
Action DT 5.3	Development Regulations for Open Space	DCP, CAO	2013	Development regulations	N
Action DT 7.1	Managing High-Rise Impacts	DCP, CAO	2013	Development regulations	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>SECTION 16. LOCAL AREA GUIDANCE</b>					
<b>AP-AW. Avent West</b>					
Action AP AW.1	Traffic Calming on Beltline Accessways	PW	2016	Study/plan	N
Action AP AW.9	Western Boulevard Median Replacement	OTP, PW	2016	Systems/ support	N
<b>AP-BC. Brier Creek Village</b>					
Action AP BC.1	Brier Creek Parkway Transit Easement	DCP	2014	Systems/ support	N
<b>AP-BN. Buffalo/New Hope</b>					
Action AP BN.1	UDO Text Change	OTP, ES	2018	Study/plan	N
<b>AP-CB. Capital Boulevard</b>					
Action AP CB.1	Peace Street Interchange	OTP, ES	2018	Systems/ support	Y
<b>AP-CB. Caeron Park</b>					
Action AP CP.3	Cameron Park Mixed Use Zoning	DCP, CAO	2013	Development regulations	N
Action AP CP.6	Oberlin Road Lane Study	OTP, PW	2016	Study/plan	N

## Action Matrix II: Completed Items

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>AP-DW. Downtown West Gateway</b>					
Action AP DW.2	Industrial-2 Rezoning	DCP, CAO	2016	Development regulations	N
Action AP DW.3	South Saunders Rezoning	DCP, CAO	2016	Development regulations	N
Action AP DW.4	Two-Way Traffic Conversions	PW, DCP	2016	Development regulations	Y
Action AP DW.5	Streetscape Improvements	OTP, DCP, PW	2016	Systems/ support	Y
Action AP DW.8	S. West Street Extension	PW, DCP	2012	Study/plan	N
Action AP DW.9	Street and Pedestrian Connections	OTP, PW, DCP	2016	Study/plan	N
<b>AP-FN. Falls of Neuse Corridor</b>					
Action AP FN.1	Falls of Neuse Multi-Purpose Path	PW	2016	Systems/ support	Y
Action AP FN.4	Dunn/Falls of Neuse Access	PW, PRIV	2016	Study/plan	N
Action AP FN.5	Falls of Neuse/Wide River Drive Connection	PW, PRIV	2013	Systems/ support	Y
<b>AP-KC. King Charles</b>					
Action AP KC.1	King Charles Rezoning	DCP, CAO	2016	Development regulations	N
Action AP KC.2	Longview Gardens Preservation	DCP	2014	Study/plan	N
Action AP KC.5	New Bern Corridor Plan	DCP, PW	2014	Study/plan	N

Number	Action	Responsible Agency	Year Completed	Action Type	Capital Funds Needed (Y/N)
<b>AP-MV. Mission Valley</b>					
Action AP MV.1	Centennial to North Campus Connectivity	PRCR, NCSU, PW	2014	Systems/ support	Y
<b>AP-OE. Olde East Raleigh</b>					
Action AP OE.1	Olde East Raleigh NCOD	DCP, CAO	2016	Development regulations	N
Action AP OE.4	Olde East Raleigh Rezoning	DCP, CAO	2016	Development regulations	N
<b>AP-SP. South Park</b>					
Action AP SP.4	South Park Zoning Amendment	DCP, CAO	2016	Development regulations	N
<b>AP-WC. Wake Crossroads</b>					
Action AP WC.2	Wake Crossroads Zoning	DCP, CAO	2013	Development regulations	N
<b>SECTION 17. IMPLEMENTATION</b>					
Action IM 1.1	Revision of Development Regulations	DCP, CAO	2013	Development regulations	N
Action IM 3.1	Amendment Process Protocol	DCP	2011	Program/ organization	N