# Appendices

App	endix A: 2014 Parks System Plan Review	
A-1	2014 Parks System Plan Action Item Progress Report	158
A-2	2014 Parks System Plan Action Items Review	186
Арр	endix B: Stakeholder Engagement	
Phas	e 1: Listen & Learn	
B-1	June 2023 Staff Listening Sessions Summary	250
B-2	September 2023 Community Survey 1 Report - Plan Values	264
B-3	September 2023 Pop-ups - Plan Values Summary Data	278
B-4	September 2023 Pizza in the Park - Public Workshop Data	282
Phas	e 2: Vision & Framework	
B-5	February 2024 Focused Conversations Summary	294
B-6	February 2024 Community Survey 2 Report - Level-of-Service	302
B-7	February 2024 Pop-ups - Level-of-Service Summary Data	312
Phas	e 3: Outcomes & Actions	
B-8	May 2024 Staff Survey Report – Priority Actions	326
B-9	May 2024 Community Survey 3 Report – Priority Actions	332
B-10	May 2024 Pop-ups - Priority Actions Summary Data	340
B-11	June 2024 Park Play Days Staff Outcomes Feedback	350
	endix C: Parks, Recreation and Greenway Advisory rd (PRGAB) Meetings	
C-1	June 2023 PRGAB Meeting	354
C-2	October 2023 PRGAB Meeting	360
C-3	March 2024 PRGAB Meeting	368
C-4	May 2024 PRGAB Meeting	378
C-5	July 2024 PRGAB Meeting	388
Арр	endix D: Park Experiences	
D-1	<u>List of Tracked Park Experiences</u>	400
D-2	Park Experience Maps	404

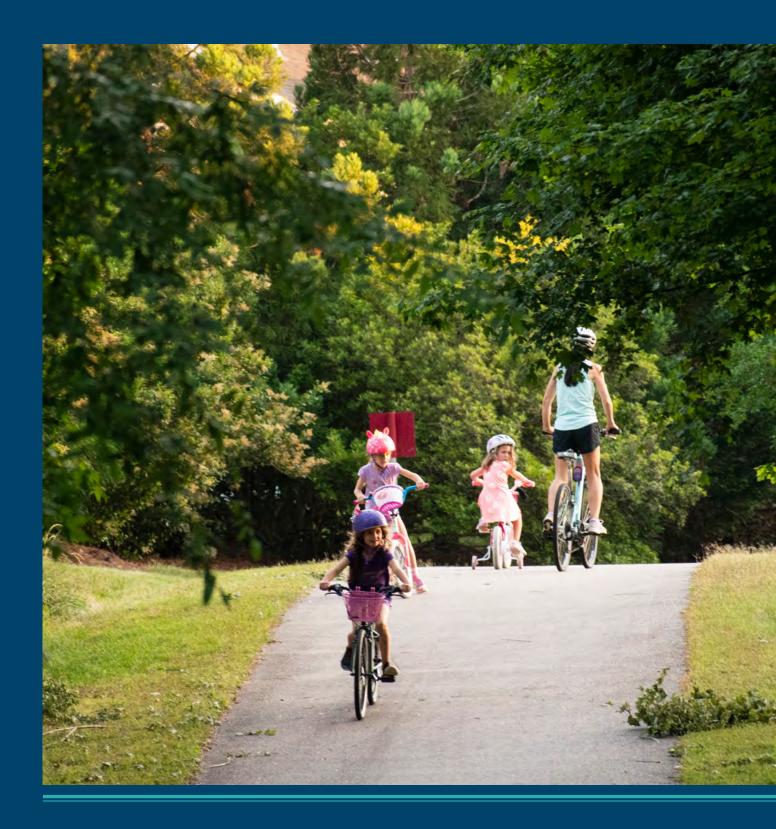
# Appendix A

2014 Parks System Plan Review

### **APPENDIX A-1**

#### 2014 Parks System Plan Action Item Progress Report

The 2014 Parks System Plan established eight subsystems that cover the breadth of resources, facilities, and programs managed by Raleigh Parks. Each of these subsystems was assessed individually in this progress report, along with a more detailed evaluation of the goals, objectives, and action items that support that subsystem. In November 2023 and March 2024, Raleigh staff met with staff representing each of the subsystems in order to confirm action item progress.



# 2014 Parks System Plan Action Item Progress Report

February 2024

# **Executive Summary**

The 2014 System Plan established eight subsystems that cover the breadth of resources, facilities, and programs managed by the Parks, Recreation and Cultural Resources Department. Each of these subsystems will be assessed individually in this progress report, along with a more detailed evaluation of the goals, objectives, and action items that support that subsystem. In November 2023, Raleigh staff met with staff representing each of the subsystems in order to confirm action item progress. Staff identified completion status and any priorities for consideration in the System Plan Update. Based on this progress, the following takeaways have emerged:

- Nearly all top priority action items can be accomplished inside of the organization (77% internally, 15% inter-departmentally).
- Studies, plans, or assessments still make up the largest portion of top-priority actions at 30% of all actions.
- Of all top priority action items, 79% are high or medium equity impact, and 75% of these items are short-term actions that can be accomplished in the next 5 years.
- Half of all top priority actions support the subsystem focused on programs and services.

#### **TOTALED ACTION ITEMS:**

ACTION ITEM PROGRESS REPORT				
SUBSYSTEM	On Track	Not on Track	TOTAL	
Parks	33	3	36	
Natural Environments	34	2	36	
Greenways	49	10	59	
Athletics	28	2	30	
Programs & Services	49	2	51	
Arts	19	0	19	
Historic Resources	43	4	47	
Growth Centers	24	6	30	
TOTAL ACTIONS	279	29	308	
Percent	91%	9%	100%	

### **Evaluation Rubric**

#### **ACTION ITEMS**

### **On Track**

#### **Short Term**

**Complete:** Action items with finite deliverables can be marked complete

**Ongoing:** Action items that have been implemented, but still require future support.

Work in Progress: Action items currently in development but have not yet been completed.

#### **Long Term**

On Track: Action items marked on track align with current priorities and are expected to carry on.

### **Not on Track**

#### **Short Term**

Not Yet Started: Action items behind schedule. Items should be prioritized in staff work plans if they are still relevant, or modified or deleted if they are no longer relevant.

#### **Long Term**

Not on Track: Action items may require additional time or resources to implement within timeframe or should be reassessed with PRCR priorities.

#### **OBJECTIVES**

Each objective is assessed based on overall progress toward implementing subsumed action items.



Most or all Action Items have been completed or are on-track. This objective is integral to PRCR policies & operations and is clearly in alignment with departmental priorities.



Most Action Items have been completed or are on-track, with minor exceptions. This objective is well-established in PRCR policies & operations and is reflected in departmental priorities.



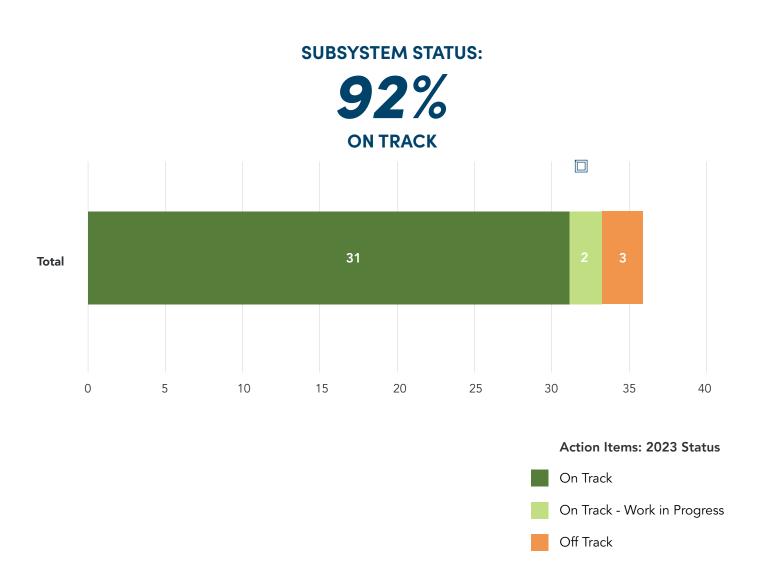
Several Action Items have not been completed or are not on-track. This objective may not be reflected in PRCR policies & operations, or there may be conflicts between this objective and current departmental priorities.



Significant Action Items have not been completed and are not on-track. There may be serious obstacles to achieving this objective, requiring a reassessment of PRCR policies & operations or realignment of departmental priorities.

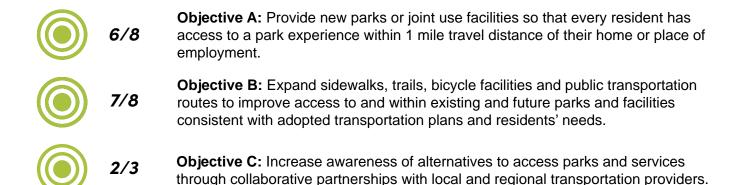
### Parks

Parks provide visitors with opportunities to relax, refresh, explore and play, contributing significantly to the quality of life throughout the city. The action items below are focused on continuously improving and re-investing in parks and park facilities, as identified as a top priority by public input. These action items help the Department achieve two important goals: developing high-quality parks within walking distance of homes and places of employment; and continuing to meet the needs of the community, visitors and workers. As of 2023, 92% of the Parks subsystem action items are on track.



### Parks

Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.

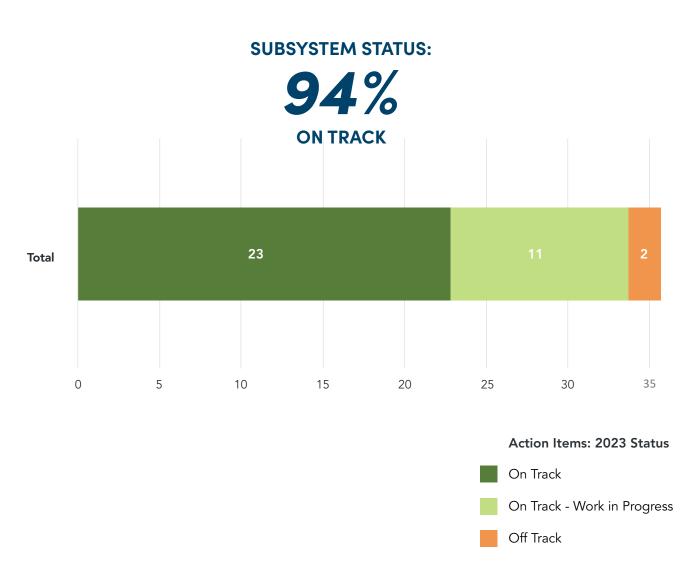


Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.



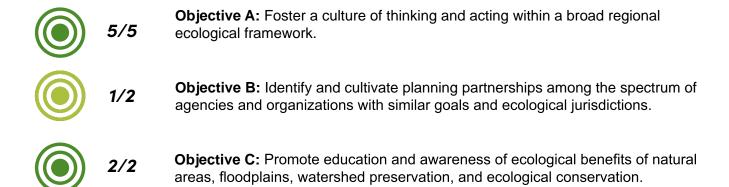
## Natural Environments

Providing wildlife habitat, improving water quality, reducing stormwater runoff, and providing outdoor recreation and educational opportunities, are just a few benefits associated with the thousands of acres of natural areas and corridors throughout the city. Action items have been identified for four goals ranging from balancing protection and public access, to enhancing and expanding protected lands and awareness to community-wide benefits. From the more natural areas of the city to the urban areas of downtown, improved access to outdoor recreation and adventure opportunities throughout the city will be achieved. As of 2023, 94% of the Natural Environments subsystem action items are on track.

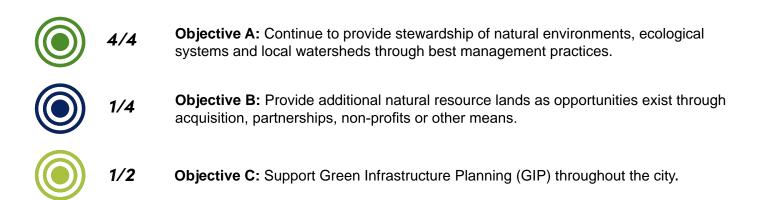


# Natural Environments

Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.



Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.



### Natural Environments

Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.



Objective A: Improve and promote public access options such as greenway trails and public transit to natural areas for educational, recreational and environmental research opportunities.



Objective B: Develop policies addressing the balance between protection and recreation through collaboration with outdoor conservation professionals, scientists and community advocates.

Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.



Objective A: Develop regional outdoor adventure hubs.



Objective B: Provide access through public transit, greenway trail, and bicycle facilities connectivity to regional adventure recreation hub(s)

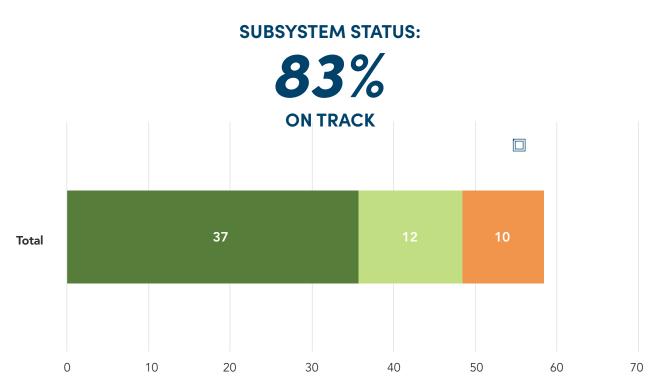


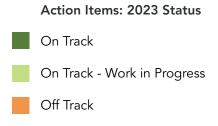
Objective C: Provide access through public transit, greenway trail, and bicycle facilities connectivity to lakebased recreation opportunities.



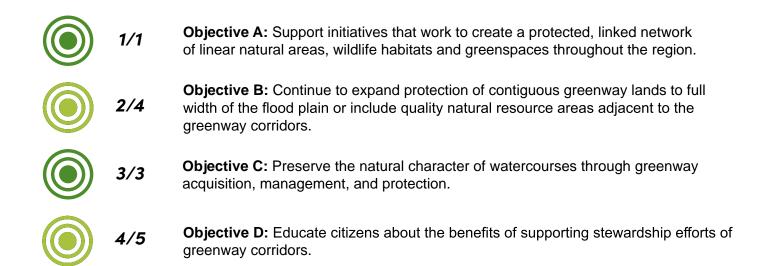
Objective D: Continue to collaborate with the State of North Carolina and Wake County to promote regional recreation tourism and encourage economic development. Provide small, urban outdoor adventure recreation opportunities and interfaces with natural areas.

The Capital Area Greenway (CAG) is a framework for environmental protection, recreation opportunities, and transportation infrastructure that balances the protection of natural area corridors and over 100 miles of greenway trails. Action items have been developed for three goals focused on the protection and enhancement of linear natural environments, improvement of connectivity and accessibility to greenway corridors and trails, and enhancement of existing greenway trails to meet growing and changing needs of users. Several of the action items identified for greenways are to be aligned with goals and objectives for natural environments as these two sub-systems are closely linked. As of 2023, 83% of the Greenways subsystem action items are on track.





Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife habitat, and the waterways along linear natural environment areas.



Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.

1/4	<b>Objective A:</b> Prioritize an implementation schedule to complete the system of greenway trails with a focus on interconnectivity among neighborhoods, parks, schools, commercial areas, cultural and civil institutions and other regional destinations.
3/3	<b>Objective B:</b> Create a hierarchy of greenway corridors and greenway trail classifications based on trail user needs.
2/6	<b>Objective C:</b> Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.
0/1	<b>Objective D:</b> Provide increased accessibility and provide connectivity of greenway trails to Growth Centers.
3/6	Objective E: Provide adequate parking at trailhead locations.
2/2	Objective F: Develop a regional trail system.

Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high-quality system consistent with trail user needs and priorities.

4/5	<b>Objective A:</b> Update Capital Area Greenway system design guidelines for new and renovated greenway trails to provide better safety, comfort, convenience, maintenance and amenities for users, and a consistent identity across the entire system.
3/3	<b>Objective B:</b> Promote the Capital Area Greenway system trails as safe, healthy and sustainable travel alternatives.
5/5	<b>Objective C:</b> Enhance and implement maintenance standards for existing greenway trails to ensure safe and comfortable travel by users and to achieve sustainable operations.
2/6	Objective D: Develop Capital Area Greenway Programming Plan.
2/5	<b>Objective E:</b> Implement the Raleigh Greenways Master Sign Program throughout the system and improve to include wayfinding with comprehensive directions to and from the Capital Area Greenway system, nearby destination information, orientation indicators, and route options within the system by utilizing traditional and advanced

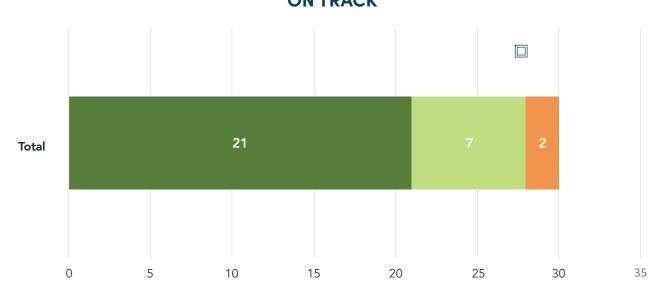
technology-based methods.

### **Athletics**

Enjoying a healthy and active lifestyle is a core function of the Parks, Recreation and Cultural Resources Department and one that athletic programs and facilities contribute significantly towards. Youth development is also a critical aspect of these programs. Action items focus on tow goals: the first is a continuation of providing athletic venues for every resident; and the second is being a regional athletic destination with venues that attract residents and visitors to enjoy a healthy lifestyle while providing positive economic benefits to the community. As of 2023, 93% of the Athletics subsystem action items are on track.



93% ON TRACK



Action Items: 2023 Status

On Track

On Track - Work in Progress

Off Track

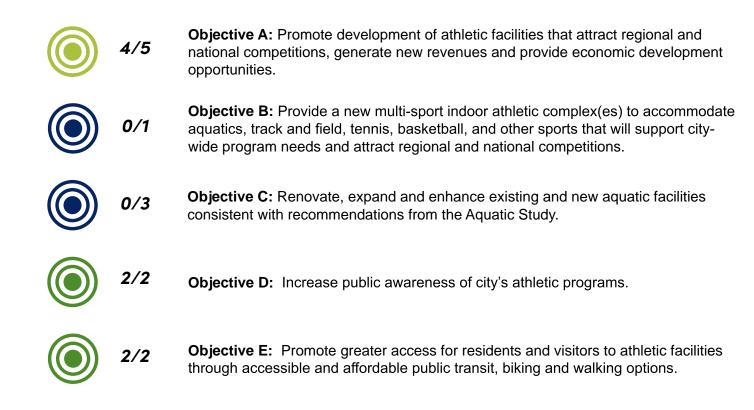
# Athletics

Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.

4/6	<b>Objective A:</b> Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.
5/5	<b>Objective B:</b> Increase participation by youth and adults in the city's athletic programs.
3/3	<b>Objective C:</b> Provide, partner and plan for indoor and outdoor opportunities for new and growing athletic trends.
1/3	Objective D: Provide small-scale, urban sports opportunities throughout the city.

## **Athletics**

Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.

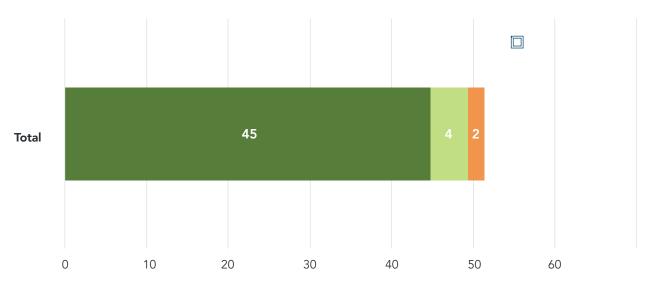


The diversity of programs and services offered by the Parks, Recreation and Cultural Resources Department meets a variety of needs and priorities that nurture a healthy, creative community and focuses on the development of youth. The Action Items progress goals that focus on: promoting healthy lifestyles; creating a welcoming multicultural community; eliminating barriers to parks and participation in programs for all ages and abilities; providing inclusive and independent spaces and programs; and continued promotion of the Triangle area as a premier retirement destination. As of 2023, 85% of the Programs subsystem action items are on track.



**85**%

**ON TRACK** 



Action Items: 2023 Status

On Track

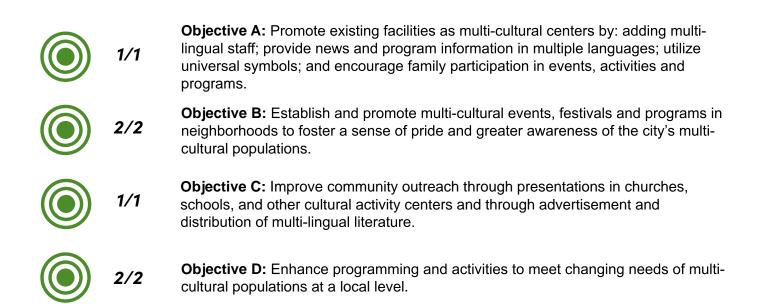
On Track - Work in Progress

Off Track

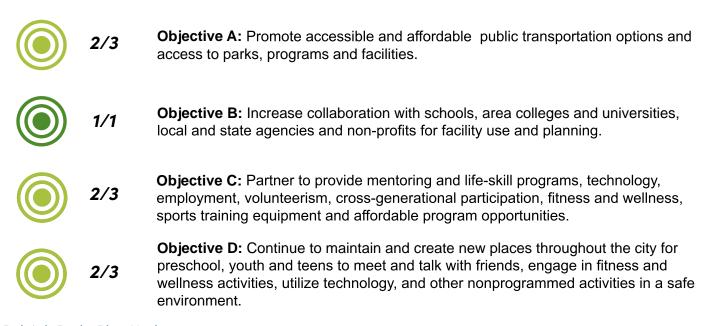
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.

3/3	<b>Objective A:</b> Expand healthy living options, activities and awareness through programs and events, including partnering with other agencies.
1/1	<b>Objective B:</b> Enhance the promotion of the community's health service programs and services provided through our partner agencies.
2/2	<b>Objective C:</b> Enhance existing and develop new indoor and outdoor spaces throughout the city that can be used for a variety of programs and activities and are accessible via walking, biking, and public transit.
3/3	<b>Objective D:</b> Provide programs in local parks, schools, active adult and recreation centers, open spaces, nontraditional facilities and through partnerships.
1/1	<b>Objective E:</b> Partner to accommodate non-traditional schedules by providing before/ after-school and work hours programming and activities.

Goal 2: The City of Raleigh will improve outreach and foster a welcoming multi-cultural environment.



Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.



Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.



7/8

**Objective A:** Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.



3/3

Objective B: Increase awareness of special population needs and benefits.

Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.



2/3

**Objective A:** Expand and enhance active adult program options and facilities consistent with recommendations from the Senior Center Feasibility Study.



3/3

**Objective B:** Continue support for senior clubs to ensure that seniors have equitable access to recreation and social programs throughout the city.



1/2

**Objective C:** Enhance transportation and accessibility options to centers, clubs and programming through safe and affordable public transportation, biking and walking.



3/3

**Objective D:** Provide access to a variety of indoor and outdoor programs and facilities, inter-generational programming and events, and therapeutic opportunities throughout the city.

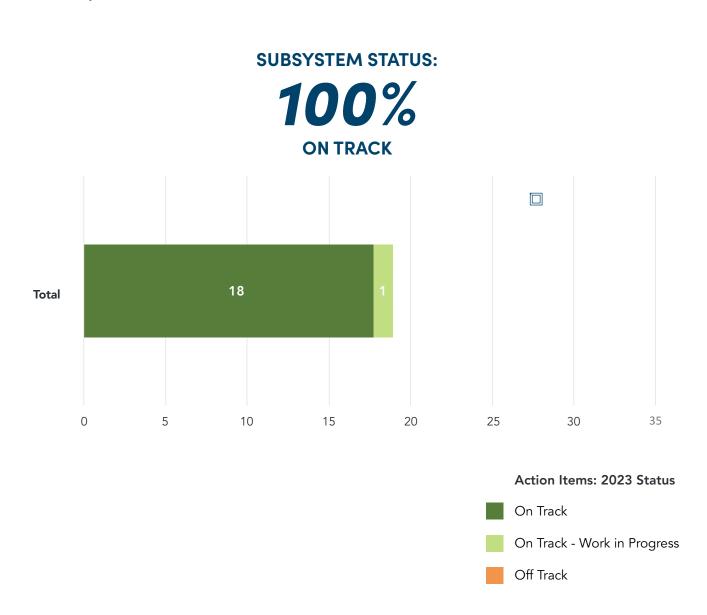


3/3

**Objective E:** Promote technology-based, fitness and wellness-focused programs and activities consistent with trends identified through the comprehensive needs and priorities assessment.

### Arts

Striving to become 'The Southern Capital of Arts and Culture,' a goal stated by the Raleigh City Council in 2012, the Parks, Recreation and Cultural Resources Department will continue to support and promote the arts throughout the city. Action items focus on achieving three goals: becoming a national leader in supporting the arts; making the arts more accessible through partnerships and investment in traditional and non-traditional venues; and nurturing the growth of the city's creative community and culture of entrepreneurship and innovation. As of 2023, 100% of the Arts subsystem action items are on track.



# Arts

### Goal 1: The City of Raleigh will be a national leader in supporting the arts.

2/2	<b>Objective A:</b> Implement goals identified in the City of Raleigh's forthcoming Raleigh Arts Plan.
1/1	<b>Objective B:</b> Increase City of Raleigh investment in arts organizations, arts programs, and arts events and installations.
2/2	<b>Objective C:</b> Increase collaboration and investment in public art projects associated with City of Raleigh Capital Improvement Projects (CIP).
2/2	<b>Objective D:</b> Encourage private developers to increase investment in publicly accessible art and art programs.
2/2	<b>Objective E:</b> Increase awareness of the economic value that the arts contribute to the City of Raleigh.

Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and non-traditional venues and partnerships.



Objective A: Provide increased capacity through investments in traditional and nontraditional arts organizations, venues and programs.



Objective B: Support coordinated event listings, marketing and use of city facilities.



Objective C: Encourage greater collaboration with local schools, colleges and universities and other organizations for youth after-school, summer camp and adult arts programming.

Goal 3: The City of Raleigh will nurture the growth of Raleigh's creative community to promote entrepreneurship and innovation.



Objective A: Encourage and support innovative arts business enterprises.



Objective B: Market Raleigh's creative community as essential for becoming the "Southern Capital of Arts and Culture".

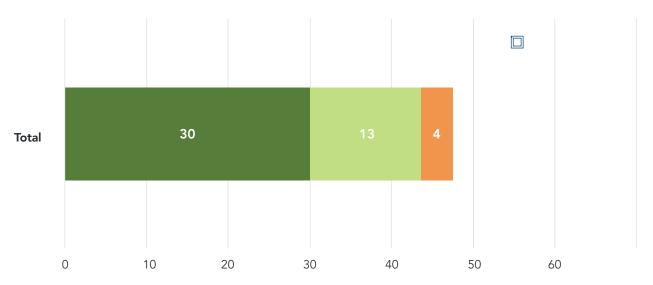
# Historic Resources

The Parks, Recreation and Cultural Resources Department serve as the stewards of the City of Raleigh's historic resources, whose stories connect our past with our future. Action items fall under four goals including: conserving and protecting existing resource while looking for future opportunity; providing public programming and access while balancing resource stewardship; supporting efforts to restore and preserve the city's historic public cemeteries; and fostering interpretation of the city's historic public cemeteries while ensuring their future stewardship and preservation. As of 2023, 92% of the Historic Resources subsystem action items are on track.



**92**%





Action Items: 2023 Status

On Track

On Track - Work in Progress

Off Track

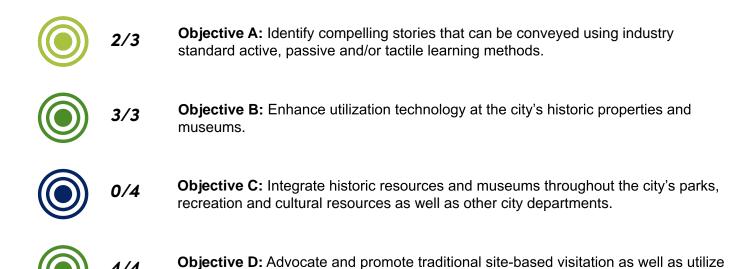
# Historic Resources

Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.

2/2	<b>Objective A:</b> Implement the mission and goals of the Historical Resources and Museum Program.
4/4	<b>Objective B:</b> Manage City of Raleigh Historical Resources and Museum Program's Fine Arts Object Collection to adopted industry standards.
3/3	<b>Objective C:</b> Operate City of Raleigh Historical Resources and Museum assets to effectively balance public use and stewardship.
2/2	<b>Objective D:</b> Actively seek, acquire, and manage and maintain unique historic properties and assets that are critical to preserving the city's and area's heritage and story.
0/2	<b>Objective E:</b> Actively seek, engage and nurture public and private sources of funding and support.
0/1	<b>Objective F:</b> Expand opportunities for effective partnerships and volunteers throughout all City of Raleigh Historical Resources and Museums.

### Historic Resources

Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.



technology to provide remote experiences for non-site based visitations.

Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.

2/5	<b>Objective A:</b> Continue implementation of the Strategic Plan for the Inventory, Conservation, Programming, Access and Management of Raleigh's Historic Cemeteries.
1/2	<b>Objective B:</b> Develop an Operations and Maintenance Manual for the city's historic cemetery properties.
2/4	<b>Objective C:</b> Develop and expand partnerships for programs and funding toward preservation, conservation, rehabilitation, programs, and access to the city's historic

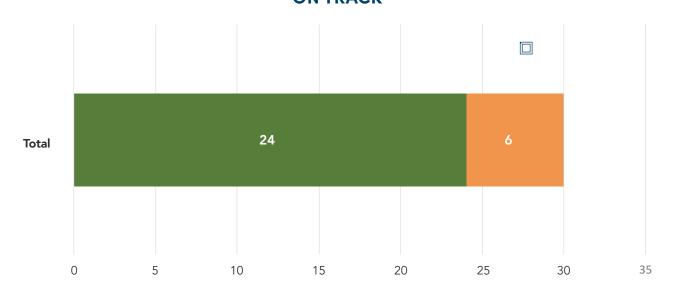
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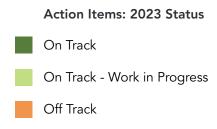
### **Growth Centers**

Urbanizing areas, such as Downtown Raleigh, North Hills and Brier Creek, have experienced some of the highest levels of growth throughout the region as people seek the benefits of an urban lifestyle. The Parks, Recreation and Cultural Resources Department seeks to improve the function of parks, recreation and cultural spaces and places to meet this growing demand. Action items have been developed to advance two goals: providing adequate parks and open space within urbanizing areas; and responding to urban lifestyle needs with attractive, flexible and functional spaces. As of 2023, 80% of the Growth Centers subsystem action items are on track.



**ON TRACK** 





# **Growth Centers**

Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.

1/4	<b>Objective A:</b> Establish new urban park types and acquisition criteria to ensure that Growth Centers in the city have adequate access to a mix of park experiences and open space types to meet needs.
1/3	<b>Objective B:</b> Establish new public and private partnerships that increase opportunities for a variety of parks and open spaces.
6/6	<b>Objective C:</b> Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.
1/1	<b>Objective D:</b> Utilize existing and future public transportation centers, greenway trails and pedestrian connections to provide access to parks, recreation and cultura opportunities throughout growth areas and city-wide.
2/2	<b>Objective E:</b> Capitalize on regional and/or state resources to meet recreation and open space needs.

Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.

4/4	<b>Objective A:</b> Develop new standards and sustainability criteria for urban parks, plazas and open spaces that ensure implementation of sustainable community principles.
7/8	<b>Objective B:</b> Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.
2/2	<b>Objective C:</b> Continue to engage the public in the planning and design of innovative urban parks and facilities.

### **APPENDIX A-2**

#### 2014 Action Items Review

This document maps out established action items from the 2014 Parks System Plan and the 2023 status of each action item, based on a number of criteria, including equity impact, action type, time frame, and status of action.

Each table is organized by subsystem and then communicates the goals, objectives, and action items within each subsystem as the first three columns of each table.

The "Scope" column describes the level of collaboration that needs to occur to complete the action. There are three levels of scope: (1) Internal, which describes actions completed entirely by Raleigh Parks; (2) Interdepartmental, which describes actions completed by Raleigh Parks in collaboration with other City departments and agencies; and (3) External, which describes actions that need to be completed in partnership with outside entities.

The "Equity" column identifies the degree to which the action item supports the City of Raleigh's definition of equity and the equity considerations described in this plan.

The "Action Type" column describes the outcome of the action. For example, a programming action type will result in an event or program or a review of programs and capital investments and plan implementation are typically capital projects.

The 'Timeframe" column communicates the intended length of time that the action item will be completed within the 2014 Parks System Plan implementation timeline. There are three timeframes that each action can fall into - short, medium, and long.

The "2023 Status" Column identifies whether Raleigh Staff responsible for the implementation and tracking of the action items believe the action is on-track and aligned with the specified timeframe, or off-track.

### **ARTS**

Goal	Objective	Action Item
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective A: Implement goals identified in the City of Raleigh's forthcoming Raleigh Arts Plan.	Complete a citywide community engagement process to inform the Raleigh Arts Plan.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective A: Implement goals identified in the City of Raleigh's forthcoming Raleigh Arts Plan.	Identify Raleigh Arts Plan goals and priority actions for implementation.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective B: Increase City of Raleigh investment in arts organizations, arts programs, and arts events and installations.	Research and analyze other municipal funding models for support of arts organizations, arts programs, and arts events and installations.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective C: Increase collaboration and investment in public art projects associated with City of Raleigh Capital Improvement Projects (CIP).	Collaborate with all City of Raleigh departments on public art projects.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective C: Increase collaboration and investment in public art projects associated with City of Raleigh Capital Improvement Projects (CIP).	Research and analyze other funding models for public art.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective D: Encourage private developers to increase investment in publicly accessible art and art programs.	Identify opportunities for private developers to invest in publicly accessible art and art programs.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective D: Encourage private developers to increase investment in publicly accessible art and art programs.	Develop and distribute promotional materials to highlight opportunities for private investment in publicly accessible art and art programs.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective E: Increase awareness of the economic value that the arts contribute to the City of Raleigh.	Document economic value of the arts to the City of Raleigh.
Goal 1: The City of Raleigh will be a national leader in supporting the arts.	Objective E: Increase awareness of the economic value that the arts contribute to the City of Raleigh.	Update the "Arts and Economic Prosperity" Report.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and non-traditional venues and partnerships.	Objective A: Provide increased capacity through investments in traditional and non-traditional arts organizations, venues and programs.	Inventory and facilitate opportunities for mobile, pop-up and other non-traditional venues for the arts and arts programming throughout Raleigh.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and non-traditional venues and partnerships.	Objective A: Provide increased capacity through investments in traditional and non-traditional arts organizations, venues and programs.	Identify capacity needs and future arts facilities through the Raleigh Arts Plan process.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and nontraditional venues and partnerships.	Objective A: Provide increased capacity through investments in traditional and non-traditional arts organizations, venues and programs.	Expand the Pullen Arts Center in conjunction with the expansion of the North Carolina State University Gregg Museum.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and nontraditional venues and partnerships.	Objective A: Provide increased capacity through investments in traditional and non-traditional arts organizations, venues and programs.	Implement upgrades to the Sertoma Arts Center.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
external	high	Community Interface and Outreach	Short	On Track - Complete
internal	medium	Study, Plan, or Assessment	Short	On Track - Complete
internal	low	Funding	Short	On Track - Ongoing
Interdepartmental	low	Programming	Short	On Track – Ongoing
internal	low	Funding	Short	On Track – Complete
external	low	Funding	Short	On Track - Ongoing
internal	low	Funding	Medium	On Track – Ongoing
internal	low	Operations	Short	On Track - Complete
internal	low	Study, Plan, or Assessment	Short	On Track - Complete
internal	high	Programming	Short	On Track - Ongoing
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
external	low	Capital Investments and Plan Implementation	Short	On Track - Complete
internal	low	Capital Investments and Plan Implementation	Short	On Track – Work in Progress

Goal	Objective	Action Item
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and nontraditional venues and partnerships.	Objective A: Provide increased capacity through investments in traditional and non-traditional arts organizations, venues and programs.	Identify and implement needed improvements to the Raleigh Little Theatre and Theatre in the Park.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and nontraditional venues and partnerships.	Objective B: Support coordinated event listings, marketing and use of city facilities.	Identify opportunities with other organizations to leverage resources relating to event listings, marketing and use of city facilities.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and nontraditional venues and partnerships.	Objective C: Encourage greater collaboration with local schools, colleges and universities and other organizations for youth after-school, summer camp and adult arts programming.	Identify and set goals for collaborative partnerships.
Goal 2: The City of Raleigh will make art more accessible to residents and visitors through traditional and nontraditional venues and partnerships.	Objective C: Encourage greater collaboration with local schools, colleges and universities and other organizations for youth after-school, summer camp and adult arts programming.	Develop access to programming, activities and facilities with identified partners.
Goal 3: The City of Raleigh will nurture the growth of Raleigh's creative community to promote entrepreneurship and innovation.	Objective A: Encourage and support innovative arts business enterprises.	Research and analyze municipal arts incubators and arts business enterprises.
Goal 3: The City of Raleigh will nurture the growth of Raleigh's creative community to promote entrepreneurship and innovation.	Objective B: Market Raleigh's creative community as essential for becoming the "Southern Capital of Arts and Culture".	Contribute to the city's branding and marketing efforts.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Capital Investments and Plan Implementation	Medium	On Track - Complete
external	low	Programming	Short	On Track - Complete
internal	medium	Study, Plan, or Assessment	Short	On Track – Ongoing
internal	medium	Programming	Medium	On Track – Ongoing
internal	low	Programming	Medium	On Track - Complete
internal	low	Operations	Short	On Track - Complete

### **ATHLETICS**

Goal	Objective	Action Item
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective A: Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.	Develop and implement a policy to address need to close facilities and fields for annual maintenance.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective A: Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.	Create family-friendly spaces and amenities in new and existing athletic facilities.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective A: Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.	Evaluate condition and identify improvements needed for all existing fields, courts, lighting, pools, and other athletic facilities.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective A: Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.	Prioritize, schedule and implement improvements for existing facilities.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective A: Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.	Identify potential partners in providing access to athletic facilities and programs.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective A: Continue providing and maintaining high quality athletic fields, courts, pools and programs that are equitably distributed throughout the city.	Inventory and evaluate access to existing athletic fields, courts, pools and programs.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective B: Increase participation by youth and adults in the city's athletic programs.	Identify and evaluate need for expanding or reducing existing athletic program offerings by frequency, capacity and hours of operation.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective B: Increase participation by youth and adults in the city's athletic programs.	Identify barriers that prevent participation in athletic programs.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective B: Increase participation by youth and adults in the city's athletic programs.	Increase athletic opportunities in existing programming based on identified need and/or barrier to access.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective B: Increase participation by youth and adults in the city's athletic programs.	Develop an education and promotional campaign focused on the benefits of youth involvement in athletic programs.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective B: Increase participation by youth and adults in the city's athletic programs.	Document and assess historic participation levels and establish goals for future growth.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective C: Provide, partner and plan for indoor and outdoor opportunities for new and growing athletic trends.	Identify needs in new or growing athletic trends.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Operations	Short	On Track - Complete
Internal	medium	Capital Investments and Plan Implementation	Medium	On Track - Work in Progress
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	medium	Capital Investments and Plan Implementation	Short	On Track – Ongoing
internal	low	Increased Level of Service and Acquisitions	Medium	On Track – Ongoing
Internal	medium	Study, Plan, or Assessment	Short	On Track - Work in Progress
internal	high	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	high	Increased Level of Service and Acquisitions	Short	On Track - Ongoing
internal	medium	Advocacy	Short	On Track - Complete
internal	low	Operations	Short	On Track - Ongoing
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective C: Provide, partner and plan for indoor and outdoor opportunities for new and growing athletic trends.	Identify partners and funding sources.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective C: Provide, partner and plan for indoor and outdoor opportunities for new and growing athletic trends.	Develop new and enhance existing indoor and outdoor spaces to accommodate new athletic needs.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective D: Provide small-scale, urban sports opportunities throughout the city.	Identify and develop small- scale and urban sport venues in collaboration with partners.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective D: Provide small-scale, urban sports opportunities throughout the city.	Assess needs for small-scale urban sports in growth areas of city.
Goal 1: The City of Raleigh will continue to provide athletic venues and programs for every resident to maintain a healthy lifestyle.	Objective D: Provide small-scale, urban sports opportunities throughout the city.	Identify potential sites and site selection criteria for small-scale and urban sports opportunities.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective A: Promote development of athletic facilities that attract regional and national competitions, generate new revenues and provide economic development opportunities.	Work with partners and sponsors to develop and implement marketing and promotion strategies to attract regional and national competitions.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective A: Promote development of athletic facilities that attract regional and national competitions, generate new revenues and provide economic development opportunities.	Assess opportunities and develop a policy to work with partners and sponsors for development, operations and management of athletic venues.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective A: Promote development of athletic facilities that attract regional and national competitions, generate new revenues and provide economic development opportunities.	Partner with the Convention and Visitors Bureau to document existing athletic facility usage and economic value.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective A: Promote development of athletic facilities that attract regional and national competitions, generate new revenues and provide economic development opportunities.	Develop regional and national tournament and competition quality athletic facilities to meet identified needs.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective A: Promote development of athletic facilities that attract regional and national competitions, generate new revenues and provide economic development opportunities.	Inventory existing athletic facilities and identify need for regional and national tournament and competition quality athletic facilities.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective B: Provide a new multi-sport indoor athletic complex(es) to accommodate aquatics, track and field, tennis, basketball, and other sports that will support citywide program needs and attract regional and national competitions.	Evaluate athletic sport types and spatial needs for multi-sport indoor facility and implement recommendations.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	medium	Funding	Medium	On Track – Ongoing
internal	medium	Capital Investments and Plan Implementation	Medium	On Track – Ongoing
Interdepartmental	high	Capital Investments and Plan Implementation	Medium	On Track – Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track – Work in Progress
Internal	high	Study, Plan, or Assessment	Short	On Track - Work in Progress
Interdepartmental	low	Community Interface and Outreach	Medium	On Track – Ongoing
Interdepartmental	low	Operations	Short	On Track – Work in Progress
external	low	Study, Plan, or Assessment	Short	On Track – Ongoing
internal	low	Capital Investments and Plan Implementation	Medium	On Track - Ongoing
External	low	Study, Plan, or Assessment	Short	On Track - Ongoing
Internal	low	Study, Plan, or Assessment	Medium	Off Track - Not Yet Started

Goal	Objective	Action Item
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective C: Renovate, expand and enhance existing and new aquatic facilities consistent with recommendations from the Aquatic Study.	Implement existing recommendations from Aquatic Study.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective C: Renovate, expand and enhance existing and new aquatic facilities consistent with recommendations from the Aquatic Study.	Renovate and enhance existing aquatic facilities.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective C: Renovate, expand and enhance existing and new aquatic facilities consistent with recommendations from the Aquatic Study.	Update Aquatic Study.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective D: Increase public awareness of city's athletic programs.	Identify partnerships consistent with Programs and Services Goal 3; Objective B.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective D: Increase public awareness of city's athletic programs.	Develop promotional materials in collaboration with partners and distribute.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective E: Promote greater access for residents and visitors to athletic facilities through accessible and affordable public transit, biking and walking options.	Identify public transportation options to athletic facilities and evaluate routes and stops with public transit agencies.
Goal 2: The City of Raleigh will continue to promote the community as a premier athletic venue destination where residents and visitors can compete, stay active and healthy, and enjoy amenities of the region.	Objective E: Promote greater access for residents and visitors to athletic facilities through accessible and affordable public transit, biking and walking options.	Identify and prioritize opportunities to enhance access to athletic facilities.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	medium	Capital Investments and Plan Implementation	Short	On Track – Work in Progress
internal	medium	Capital Investments and Plan Implementation	Short	On Track – Work in Progress
Internal	medium	Study, Plan, or Assessment	Short	Off Track - Not Yet Started
internal	low	Operations	Short	On Track – Ongoing
Interdepartmental	low	Community Interface and Outreach	Short	On Track – Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track – Complete
internal	high	Increased Level of Service and Acquisitions	Medium	On Track – Ongoing

# **GREENWAYS**

Goal	Objective	Action Item
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective A: Support initiatives that work to create a protected, linked network of linear natural areas, wildlife habitats and greenspaces throughout the region.	Align efforts with Natural Environments Goal 1
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective B: Continue to expand protection of contiguous greenway lands to full width of the flood plain or include quality natural resource areas adjacent to the greenway corridors.	Identify potential additional greenway land opportunities throughout city.
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective B: Continue to expand protection of contiguous greenway lands to full width of the flood plain or include quality natural resource areas adjacent to the greenway corridors.	Align efforts with Natural Environments Goal 2: Objective B
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective B: Continue to expand protection of contiguous greenway lands to full width of the flood plain or include quality natural resource areas adjacent to the greenway corridors.	Evaluate benefits and impacts of widening the greenway corridors to the full width of the flood plain.
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective B: Continue to expand protection of contiguous greenway lands to full width of the flood plain or include quality natural resource areas adjacent to the greenway corridors.	Develop and implement criteria for widening greenway corridors
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective C: Preserve the natural character of watercourses through greenway acquisition, management, and protection.	Align efforts with Natural Environments Goal 2: Objective A
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective C: Preserve the natural character of watercourses through greenway acquisition, management, and protection.	Implement identified acquisition opportunities
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective C: Preserve the natural character of watercourses through greenway acquisition, management, and protection.	Assist in the development of watercourse best management practices and standards.
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective D: Educate citizens about the benefits of supporting stewardship efforts of greenway corridors.	Align efforts with Natural Environments Goal 1
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective D: Educate citizens about the benefits of supporting stewardship efforts of greenway corridors.	Develop education materials on benefits of greenway support and stewardship
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective D: Educate citizens about the benefits of supporting stewardship efforts of greenway corridors.	Develop educational materials and signage along the greenway network
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective D: Educate citizens about the benefits of supporting stewardship efforts of greenway corridors.	Create and implement online and social media component of educational material

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Operations	Short	On Track - Ongoing
internal	medium	Increased Level of Service and Acquisitions	Short	On Track – Ongoing
internal	low	Operations	Short	On Track – Ongoing
internal	medium	Study, Plan, or Assessment	Short	On Track – Work in Progress
internal	medium	Study, Plan, or Assessment	Medium	On Track – Work in Progress
internal	low	Operations	Short	On Track – Ongoing
internal	medium	Increased Level of Service and Acquisitions	Short	On Track – Ongoing
internal	low	Study, Plan, or Assessment	Medium	On Track – Ongoing
internal	low	Operations	Short	On Track - Ongoing
internal	medium	Advocacy	Short	On Track – Ongoing
internal	medium	Community Interface and Outreach	Short	On Track - Work in Progress
internal	medium	Community Interface and Outreach	Short	On Track – Ongoing

Goal	Objective	Action Item
Goal 1: The City of Raleigh will protect and enhance vegetation, wildlife and wildlife habitat and the waterways along linear natural environment areas.	Objective D: Educate citizens about the benefits of supporting stewardship efforts of greenway corridors.	Make educational promotional literature available to distribution networks
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective A: Prioritize an implementation schedule to complete the system of greenway trails, including connectors with a focus on inter-connectivity among neighborhoods, parks, schools, commercial areas, cultural and civil institutions and other regional destinations.	Inventory opportunities for trail expansion, closing gaps, and making connections.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective A: Prioritize an implementation schedule to complete the system of greenway trails, including connectors with a focus on inter-connectivity among neighborhoods, parks, schools, commercial areas, cultural and civil institutions and other regional destinations.	Develop and evaluate a prioritization plan of trail expansions, gap construction, destination connections, access and connections.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective A: Prioritize an implementation schedule to complete the system of greenway trails, including connectors with a focus on inter-connectivity among neighborhoods, parks, schools, commercial areas, cultural and civil institutions and other regional destinations.	Implement and construct identified connections and trails based on prioritization plan.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective A: Prioritize an implementation schedule to complete the system of greenway trails, including connectors with a focus on inter-connectivity among neighborhoods, parks, schools, commercial areas, cultural and civil institutions and other regional destinations.	Develop a policy and guide for private connections to greenway trail.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective B: Create a hierarchy of greenway corridors and greenway trail classifications based on trail user needs.	Develop a hierarchical typology of greenway trails and corridors.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective B: Create a hierarchy of greenway corridors and greenway trail classifications based on trail user needs.	Develop criteria for the hierarchical designation of greenway trails.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective B: Create a hierarchy of greenway corridors and greenway trail classifications based on trail user needs.	Evaluate and classify trails and corridors for hierarchical designation.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective C: Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.	Identify and inventory existing gaps in connectivity of the greenway network to other transportation systems
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective C: Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.	Identify nearest public transit stop(s) to each greenway access point and encourage installation of pedestrian and bicycle connection between each.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective C: Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.	Coordinate with public transit providers to identify greenway crossings and access points on transit maps.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective C: Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.	Develop, in coordination with applicable departments, prioritization criteria for access with Goal 2.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Advocacy	Short	On Track – Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track – Work in Progress
internal	high	Study, Plan, or Assessment	Short	On Track - Complete
internal	high	Capital Investments and Plan Implementation	Short	On Track – Work in Progress
internal	low	Study, Plan, or Assessment	Short	On Track – Work in Progress
internal	low	Operations	Short	On Track - Complete
internal	low	Operations	Short	On Track - Complete
internal	low	Operations	Short	On Track - Complete
internal	high	Study, Plan, or Assessment	Short	On Track – Work in Progress
internal	high	Advocacy	Short	On Track - Ongoing
Interdepartmental	high	Operations	Short	Off Track - Not Yet Started
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective C: Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.	Identify priority connection and access projects and funding options.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective C: Strengthen and prioritize connections to public transportation, streets, sidewalks and other transportation corridors by closing gaps in connectivity to the greenway network.	Implement identified connections.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective D: Provide increased accessibility and provide connectivity of greenway trails to Growth Centers.	Coordinate with planning effort to identify potential access and connections to existing greenway trails and corridors within growth center comprehensive plans.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective E: Provide adequate parking at trailhead locations.	Identify and inventory existing parking at or near all trailheads
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective E: Provide adequate parking at trailhead locations.	Assess additional parking needs
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective E: Provide adequate parking at trailhead locations.	Provide and increase parking capacity at access points through public and private partnerships
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective E: Provide adequate parking at trailhead locations.	Implement additional parking availability through construction and partnership
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective E: Provide adequate parking at trailhead locations.	Prioritize additional paved parking in coordination with Goal 2.A
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective E: Provide adequate parking at trailhead locations.	Assess site, infrastructure, and environmental constraints for parking needs
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective F: Develop a regional trail system.	Coordinate with adjacent municipalities, and local, state, and national trail organizations to identify potential cross-jurisdictional connections.
Goal 2: The City of Raleigh will improve connectivity and accessibility to greenway corridors and greenway trails throughout the city.	Objective F: Develop a regional trail system.	Examine potential partnerships and funding opportunities to implement regional trail connections including North Carolina's Mountain to Sea Trail and the East Coast Greenway.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective A:Update Capital Area Greenway system design guidelines for new and renovated greenway trails to provide better safety, comfort, convenience, maintenance and amenities for users, and a consistent identity across the entire system.	Identify best practices applicable to the Vision of the Capital Area Greenways.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective A:Update Capital Area Greenway system design guidelines for new and renovated greenway trails to provide better safety, comfort, convenience, maintenance and amenities for users, and a consistent identity across the entire system.	Evaluate practices in other similar jurisdictions.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	medium	Study, Plan, or Assessment	Short	On Track - Work in Progress
internal	medium	Capital Investments and Plan Implementation	Medium	On Track - Work in Progress
Interdepartmental	medium	Study, Plan, or Assessment	Short	On Track - Work in Progress
internal	low	Study, Plan, or Assessment	Short	On Track - Complete
internal	low	Study, Plan, or Assessment	Short	On Track - Ongoing
Interdepartmental	low	Capital Investments and Plan Implementation	Short	Off Track - Not Yet Started
Interdepartmental	low	Capital Investments and Plan Implementation	Short	On Track - Ongoing
Internal	low	Capital Investments and Plan Implementation	Short	Off Track - Not Yet Started
Interdepartmental	low	Study, Plan, or Assessment	Short	Off Track – Not Yet Started
Interdepartmental	high	Increased Level of Service and Acquisitions	Short	On Track - Ongoing
Interdepartmental	medium	Increased Level of Service and Acquisitions	Short	On Track - Complete
internal	medium	Study, Plan, or Assessment	Short	On Track - Complete
internal	low	Study, Plan, or Assessment	Short	On Track - Complete

Goal	Objective	Action Item
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective A:Update Capital Area Greenway system design guidelines for new and renovated greenway trails to provide better safety, comfort, convenience, maintenance and amenities for users, and a consistent identity across the entire system.	Develop a best practices Design Guidelines Manual.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective A:Update Capital Area Greenway system design guidelines for new and renovated greenway trails to provide better safety, comfort, convenience, maintenance and amenities for users, and a consistent identity across the entire system.	Update Capital Area Greenway design guidelines, and revise as codes and regulations are updated.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective A:Update Capital Area Greenway system design guidelines for new and renovated greenway trails to provide better safety, comfort, convenience, maintenance and amenities for users, and a consistent identity across the entire system.	Prioritize and implement best practices renovations.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective B: Promote the Capital Area Greenway system trails as safe, healthy and sustainable travel alternatives.	Identify potential partnership opportunities to promote the Capital Area Greenway system.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective B: Promote the Capital Area Greenway system trails as safe, healthy and sustainable travel alternatives.	Develop promotional information with partners and identify distribution network.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective B: Promote the Capital Area Greenway system trails as safe, healthy and sustainable travel alternatives.	Develop and implement a trail user safety and etiquette education program.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective C: Enhance and implement maintenance standards for existing greenway trails to ensure safe and comfortable travel by users and to achieve sustainable operations.	Review current maintenance standards for greenways trails and update as needed.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective C: Enhance and implement maintenance standards for existing greenway trails to ensure safe and comfortable travel by users and to achieve sustainable operations.	Continue to perform periodic inspection schedule of trail surfaces, structures, and storm drainage facilities.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective C: Enhance and implement maintenance standards for existing greenway trails to ensure safe and comfortable travel by users and to achieve sustainable operations.	Develop an annual funding source that provides for the periodic maintenance of asphalt, structures, and storm drainage facilities.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective C: Enhance and implement maintenance standards for existing greenway trails to ensure safe and comfortable travel by users and to achieve sustainable operations.	Identify, inventory and implement safety and emergency access improvements.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective C: Enhance and implement maintenance standards for existing greenway trails to ensure safe and comfortable travel by users and to achieve sustainable operations.	Evaluate and implement maintenance needs based on inspection and needs.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective D: Develop Capital Area Greenway Programming Plan	Develop and implement trail user count system.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective D: Develop Capital Area Greenway Programming Plan	Expand greenway volunteer program.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Study, Plan, or Assessment	Short	On Track - Complete
internal	medium	Study, Plan, or Assessment	Short	On Track - Work in Progress
internal	medium	Capital Investments and Plan Implementation	Short	On Track – Ongoing
internal	medium	Advocacy	Short	On Track - Ongoing
internal	low	Community Interface and Outreach	Short	On Track - Ongoing
internal	low	Operations	Short	On Track - Ongoing
internal	low	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	low	Operations	Short	On Track - Ongoing
internal	low	Funding	Short	On Track - Ongoing
internal	low	Capital Investments and Plan Implementation	Short	On Track - Ongoing
internal	low	Operations	Short	On Track - Ongoing
internal	low	Operations	Short	On Track - Complete
internal	low	Programming	Short	On Track – Ongoing

Goal	Objective	Action Item
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective D: Develop Capital Area Greenway Programming Plan	Develop event opportunities as part of greenway programming plan.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective D: Develop Capital Area Greenway Programming Plan	Identify potential partnership opportunities for greenway programming.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective D: Develop Capital Area Greenway Programming Plan	Based on programming plan, evaluate and staff greenway programs.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective D: Develop Capital Area Greenway Programming Plan	Develop Greenway Programming Plan.
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective E: Implement the Raleigh Greenways Master Sign Program throughout the system and improve to include wayfinding with comprehensive directions to and from the Capital Area Greenway system, nearby destination information, orientation indicators, and route options within the system by utilizing traditional and advanced technology-based methods.	Update Raleigh Greenways Master Sign Program to include needs identified through the System Plan Needs Assessment
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective E: Implement the Raleigh Greenways Master Sign Program throughout the system and improve to include wayfinding with comprehensive directions to and from the Capital Area Greenway system, nearby destination information, orientation indicators, and route options within the system by utilizing traditional and advanced technology-based methods.	Continue to implement Raleigh Greenway Master Sign Program
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective E: Implement the Raleigh Greenways Master Sign Program throughout the system and improve to include wayfinding with comprehensive directions to and from the Capital Area Greenway system, nearby destination information, orientation indicators, and route options within the system by utilizing traditional and advanced technology-based methods.	Collaborate with Public Works to implement the on-street directional signage package
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective E: Implement the Raleigh Greenways Master Sign Program throughout the system and improve to include wayfinding with comprehensive directions to and from the Capital Area Greenway system, nearby destination information, orientation indicators, and route options within the system by utilizing traditional and advanced technology-based methods.	Collaborate with Public Works to develop an on-street directional signage package that provides directional info to the greenway trailheads
Goal 3: The City of Raleigh will enhance existing greenway trails to provide a high quality system consistent with trail user needs and priorities.	Objective E: Implement the Raleigh Greenways Master Sign Program throughout the system and improve to include wayfinding with comprehensive directions to and from the Capital Area Greenway system, nearby destination information, orientation indicators, and route options within the system by utilizing traditional and advanced technology-based methods.	Evaluate the use of emerging technology options for implementation of the Raleigh Greenways Master Sign Program

Scope	Equity Impact	Action Type	Timeframe	2023 Status
Internal	low	Programming	medium	Off Track - Not Yet Started
Internal	medium	Programming	Medium	Off Track - Not Yet Started
Internal	medium	Programming	Medium	Off Track - Not Yet Started
Internal	low	Study, Plan, or Assessment	Medium	Off Track - Not Yet Started
internal	low	Programming	Short	On Track - Ongoing
internal	low	Programming	Short	On Track - Ongoing
Interdepartmental	medium	Capital Investments and Plan Implementation	Short	On Track - Work in Progress
Interdepartmental	medium	Operations	Short	Off Track - Not Yet Started
Internal	low	Study, Plan, or Assessment	Short	Off Track - Not Yet Started

### **GROWTH CENTERS**

Goal	Objective	Action Item
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	"Objective A: Establish new urban park types and acquisition criteria to ensure that Growth Centers in the city have adequate access to a mix of park experiences and open space types to meet needs.	Evaluate access to existing and future parks in Growth Centers.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	"Objective A: Establish new urban park types and acquisition criteria to ensure that Growth Centers in the city have adequate access to a mix of park experiences and open space types to meet needs.	Develop policy and process for addressing temporary park related tactical urbanism ideas from the public.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	"Objective A: Establish new urban park types and acquisition criteria to ensure that Growth Centers in the city have adequate access to a mix of park experiences and open space types to meet needs.	Evaluate effectiveness of urban open space regulations in Unified Development Ordinance (UDO).
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	"Objective A: Establish new urban park types and acquisition criteria to ensure that Growth Centers in the city have adequate access to a mix of park experiences and open space types to meet needs.	Establish return-on-investment metrics for urban parks.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective B: Establish new public and private partnerships that increase opportunities for a variety of parks and open spaces.	Evaluate urban open space opportunities in coordination with City of Raleigh Planning and Development.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective B: Establish new public and private partnerships that increase opportunities for a variety of parks and open spaces.	Partner with City of Oaks Foundation on parks acquisition and funding in growth areas.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective B: Establish new public and private partnerships that increase opportunities for a variety of parks and open spaces.	Identify methods or strategies that bolster current funds for acquisition and development of urban parks, facilities, greenways or programming.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective C: Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.	Inventory and evaluate access to parks in current and future Growth Centers and potential partnerships.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective C: Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.	Integrate new park search criteria and greenway connections into transit planning in corridor studies and station areas and focus park planning and acquisition in Growth Centers when opportunities become available.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	high	Study, Plan, or Assessment	Short	On Track – Complete
Internal	high	Operations	Medium	Off Track - Not Yet Started
internal	medium	Study, Plan, or Assessment	Short	Off Track - Not Yet Started
Internal	low	Operations	Short	Off Track - Not Yet Started
Interdepartmental	high	Study, Plan, or Assessment	Short	On Track - Ongoing
external	high	Increased Level of Service and Acquisitions	Short	Off Track - Not Yet Started
Internal	medium	Funding	Short	Off Track – Not Yet Started
internal	medium	Study, Plan, or Assessment	Short	On Track - Complete
internal	high	Increased Level of Service and Acquisitions	Short	On Track – Ongoing

Goal	Objective	Action Item
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective C: Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.	Plan and develop new urban parks in growth areas as needed.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective C: Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.	Identify and emphasize urban parks that preserve, protect and restore cultural and natural resources.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective C: Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.	Identify improvements needed and implement enhancements to existing urban parks in Growth Centers.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective C: Create new urban parks and enhance existing parks throughout Growth Centers using proactive planning, partnerships and innovative approaches.	Partner with private organizations and businesses for maintenance of urban parks, spaces and greenways.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective D: Utilize existing and future public transportation centers, greenway trails and pedestrian connections to provide access to parks, recreation and cultural opportunities throughout growth areas and citywide.	Identify existing and future public access opportunities to existing and future parks, recreation and cultural opportunities and prioritize development or enhancement access opportunities.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective E: Capitalize on regional and/or state resources to meet recreation and open space needs.	Identify opportunities to collaborate with State of North Carolina to meet local and citywide needs for recreation and open spaces.
Goal 1: The City of Raleigh will provide adequate park and open spaces within urbanizing areas of the city.	Objective E: Capitalize on regional and/or state resources to meet recreation and open space needs.	Collaborate with state to develop Dorothea Dix site as a destination park in coordination with Parks Goal 2; Objective D.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective A: Develop new standards and sustainability criteria for urban parks, plazas and open spaces that ensure implementation of sustainable community principles.	Seek opportunities for partnerships to enhance urban street tree canopy.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective A: Develop new standards and sustainability criteria for urban parks, plazas and open spaces that ensure implementation of sustainable community principles.	Develop new standards and sustainability criteria in conjunction with Parks Goal 2: Objective A.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective A: Develop new standards and sustainability criteria for urban parks, plazas and open spaces that ensure implementation of sustainable community principles.	Pilot new sustainability technology.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective A: Develop new standards and sustainability criteria for urban parks, plazas and open spaces that ensure implementation of sustainable community principles.	Implement new standards, existing urban parks and facilities and jointly plan improvements with the city Public Works Department and city's Planning and Development.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Identify and assess downtown needs for public spaces and programs and potential partnership opportunities in conjunction with forthcoming Downtown Master Plan.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Continue to inventory vacant or under-used land for potential open space.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	high	Capital Investments and Plan Implementation	Short	On Track - Ongoing
internal	high	Advocacy	Short	On Track – Ongoing
internal	medium	Capital Investments and Plan Implementation	Short	On Track – Ongoing
external	low	Operations	Medium	On Track – Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track – Ongoing
Interdepartmental	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
Interdepartmental	medium	Capital Investments and Plan Implementation	medium	On Track – Ongoing
external	high	Operations	Medium	On Track - Ongoing
internal	medium	Operations	Short	On Track - Ongoing
internal	medium	Operations	Short	On Track - Ongoing
Interdepartmental	medium	Operations	Medium	On Track - Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track - Complete
internal	high	Study, Plan, or Assessment	Medium	On Track – Complete

Goal	Objective	Action Item
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Strengthen greenway trail connections through downtown Raleigh.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Implement Moore Square Master Plan.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Work with City of Raleigh Planning and Development to implement vision and goals of forthcoming Downtown Master Plan.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Develop programs and facilities to meet identified needs for downtown and urban lifestyles, recreation, and cultural engagement.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Work with Department of City Planning to encourage civic space development through partnership.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective B: Enhance existing downtown public spaces to meet urban lifestyles, attract new residents and businesses, and provide accessible recreation programs and opportunities.	Implement North Park, Capital Blvd./Deveroux Meadows park projects.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective C: Continue to engage the public in the planning and design of innovative urban parks and facilities.	Implement Public Participation for Park Planning Guidelines consistent with Parks Goal 2: Objective B to identify innovative urban park and facility solutions.
Goal 2: The City of Raleigh will respond to urban lifestyle needs with attractive, flexible, high quality functional urban parks, plazas and open spaces.	Objective C: Continue to engage the public in the planning and design of innovative urban parks and facilities.	Development public feedback website tool for planning projects consistent with Parks Goal 2: Objective B.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	high	Increased Level of Service and Acquisitions	Short	Off Track - Not Yet Started
internal	medium	Capital Investments and Plan Implementation	Short	On Track – Complete
Interdepartmental	medium	Capital Investments and Plan Implementation	Short	On Track – Ongoing
internal	medium	Programming	Medium	On Track – Ongoing
Interdepartmental	medium	Capital Investments and Plan Implementation	Medium	On Track – Complete
Internal	medium	Capital Investments and Plan Implementation	Medium	On Track – Ongoing
internal	high	Community Interface and Outreach	Short	On Track – Complete
internal	high	Community Interface and Outreach	Short	On Track – Complete

## HISTORIC RESOURCES

Goal	Objective	Action Item
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective A: Implement the mission and goals of the Historical Resources and Museum Program.	Validate the Historical Resources and Museum Program goals and mission through public process and program metrics.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective A: Implement the mission and goals of the Historical Resources and Museum Program.	Evaluate the need and funding opportunities to implement a Historical Resources and Museum Plan.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective B: Manage City of Raleigh Historical Resources and Museum Program's Fine Arts Object Collection to adopted industry standards.	Adopt and implement the Historical Resources and Museums Collections Policy.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective B: Manage City of Raleigh Historical Resources and Museum Program's Fine Arts Object Collection to adopted industry standards.	Work with identified partners to address privately held collections.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective B: Manage City of Raleigh Historical Resources and Museum Program's Fine Arts Object Collection to adopted industry standards.	Work with partners to develop criteria to acquire property through gift, purchase, or in-kind donation and implement.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective B: Manage City of Raleigh Historical Resources and Museum Program's Fine Arts Object Collection to adopted industry standards.	Identify and secure private and public funding sources for preservation and conservation of objects in the collection.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective C: Operate City of Raleigh Historical Resources and Museum assets to effectively balance public use and stewardship.	Implement maintenance and facility plans at existing sites.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective C: Operate City of Raleigh Historical Resources and Museum assets to effectively balance public use and stewardship.	Create measurement tools to establish carrying capacity at historic sites balancing public use and resource stewardship.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective C: Operate City of Raleigh Historical Resources and Museum assets to effectively balance public use and stewardship.	Prioritize public access opportunities and implement.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective D: Actively seek, acquire, and manage and maintain unique historic properties and assets that are critical to preserving the city's and area's heritage and story.	Identify opportunities for growth and expansion of historic resources and museums, including all eras of Raleigh history.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective D: Actively seek, acquire, and manage and maintain unique historic properties and assets that are critical to preserving the city's and area's heritage and story.	Leverage available opportunities and partnerships to acquire, collect or provide access to identified assets.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective E: Actively seek, engage and nurture public and private sources of funding and support.	Leverage public and private funding for acquisition, conservation and support.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Operations	Short	On Track - Ongoing
internal	low	Study, Plan, or Assessment	Medium	On Track - Complete
internal	low	Capital Investments and Plan Implementation	Short	On Track - Complete
external	low	Operations	Short	On Track - Ongoing
external	low	Operations	Short	On Track - Ongoing
internal	low	Funding	Medium	On Track - Complete
internal	low	Capital Investments and Plan Implementation	Short	On Track - Ongoing
internal	low	Operations	Short	On Track - Ongoing
internal	medium	Community Interface and Outreach	Medium	On Track - Ongoing
internal	low	Study, Plan, or Assessment	Medium	On Track - Ongoing
external	low	Operations	Medium	On Track - Ongoing
external	low	Funding	Short	On Track - Work in Progress

Goal	Objective	Action Item
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective E: Actively seek, engage and nurture public and private sources of funding and support.	Assess potential economic models of support, including per capita funding similar to Arts.
Goal 1: The City of Raleigh will continue to support historic resource preservation, protection and acquisition.	Objective F: Expand opportunities for effective partnerships and volunteers throughout all City of Raleigh Historical Resources and Museums.	Evaluate current volunteer and development practices throughout the Historical Resources and Museum Program.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective A: Identify compelling stories that can be conveyed using industry standard active, passive and/or tactile learning methods.	Identify and implement compelling narratives at existing sites and museums.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective A: Identify compelling stories that can be conveyed using industry standard active, passive and/or tactile learning methods.	Implement curricula-based programs for active, passive and tactile learning opportunities.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective A: Identify compelling stories that can be conveyed using industry standard active, passive and/or tactile learning methods.	Model industry leading interpretive techniques.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective B: Enhance utilization technology at the city's historic properties and museums.	Place the Historical Resources Fine Arts Collection online for public use and research.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective B: Enhance utilization technology at the city's historic properties and museums.	Expand marketing and advertising through web-based media and measure resulting analytic.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective B: Enhance utilization technology at the city's historic properties and museums.	Incorporate technology where appropriate into historic sites and museums.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective C: Integrate historic resources and museums throughout the city's parks, recreation and cultural resources as well as other city departments.	Create a cultural resources trail map for the Greenway System.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Funding	Medium	Off Track - Not Yet Started
internal	low	Study, Plan, or Assessment	Short	On Track – Work in Progress
internal	high	Capital Investments and Plan Implementation	Short	On Track – Ongoing
internal	medium	Capital Investments and Plan Implementation	Short	On Track - Ongoing
internal	medium	Operations	Medium	On Track - Work in Progress
internal	medium	Community Interface and Outreach	Short	On Track - Complete
internal	medium	Community Interface and Outreach	Short	On Track - Ongoing
internal	medium	Operations	Medium	On Track - Ongoing
Internal	low	Community Interface and Outreach	long	Off Track

Goal	Objective	Action Item
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective C: Integrate historic resources and museums throughout the city's parks, recreation and cultural resources as well as other city departments.	Evaluate and develop opportunities to better integrate historic resources and museums into city's Parks, Recreation and Cultural Resources Department.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective C: Integrate historic resources and museums throughout the city's parks, recreation and cultural resources as well as other city departments.	Develop programming to integrate historic resources and museums into Parks, Recreation and Cultural Resources Department.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective C: Integrate historic resources and museums throughout the city's parks, recreation and cultural resources as well as other city departments.	Create cultural brochures for sites, facilities, and parks that are not in the historic resources and museum program.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective D: Advocate and promote traditional site-based visitation as well as utilize technology to provide remote experiences for non-site based visitations.	Develop marketing materials to promote site-based visitation and distribute.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective D: Advocate and promote traditional site-based visitation as well as utilize technology to provide remote experiences for non-site based visitations.	Evaluate technologies to provide remote experiences for non-site based visitations.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective D: Advocate and promote traditional site-based visitation as well as utilize technology to provide remote experiences for non-site based visitations.	Create web-based programs as an incentive to participate in site based visitation.
Goal 2: The City of Raleigh will interpret the community's history through its historic properties, museums and programs in such a way as to attract more use and visitation while balancing stewardship and conservation of resources.	Objective D: Advocate and promote traditional site-based visitation as well as utilize technology to provide remote experiences for non-site based visitations.	Create mechanism to measure on-site versus remote contacts and visitation.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective A: Continue implementation of the Strategic Plan for the Inventory, Conservation, Programming, Access and Management of Raleigh's Historic Cemeteries.	Coordinate the mission and goals of the Historic Cemeteries Advisory Board work program against the Strategic Plan, Raleigh Design Guidelines and current Cemeteries Ordinance.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective A: Continue implementation of the Strategic Plan for the Inventory, Conservation, Programming, Access and Management of Raleigh's Historic Cemeteries.	Continue review of the recommended priorities found in the Strategic Plan for the Inventory, Conservation and Management of Raleigh Historic Cemeteries for possible funding and implementation.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	medium	Programming	Short	On Track - Work in Progress
internal	medium	Programming	Medium	On Track – Work in Progress
internal	low	Community Interface and Outreach	long	Off Track
internal	low	Community Interface and Outreach	Short	On Track – Ongoing
internal	medium	Study, Plan, or Assessment	Medium	On Track – Ongoing
internal	medium	Operations	Short	On Track - Ongoing
internal	medium	Operations	long	On Track
internal	low	Operations	Short	On Track - Work in Progress
internal	medium	Operations	Short	On Track – Work in Progress

Goal	Objective	Action Item
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective A: Continue implementation of the Strategic Plan for the Inventory, Conservation, Programming, Access and Management of Raleigh's Historic Cemeteries.	Identify and secure adequate resources to ensure priority objectives of the strategic plan are achieved for historic cemeteries.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective A: Continue implementation of the Strategic Plan for the Inventory, Conservation, Programming, Access and Management of Raleigh's Historic Cemeteries.	Provide resources to ensure compliance with the Operations and Maintenance Manual guidelines, procedures and schedules.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective A: Continue implementation of the Strategic Plan for the Inventory, Conservation, Programming, Access and Management of Raleigh's Historic Cemeteries.	Adhere to the Secretary of Interior's Standards for Preservation with regard to the overall management, repair, conservation and ongoing maintenance of Raleigh's historic cemeteries.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective B: Develop an Operations and Maintenance Manual for the city's historic cemetery properties.	Review recommendations from the Strategic Plan, guidance from the Secretary of Interior's Standards for Preservation and comparative best practices in the development of management and maintenance goals and objectives.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective B: Develop an Operations and Maintenance Manual for the city's historic cemetery properties.	Complete and periodically update the Cemetery Operations and Maintenance Manual.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective C: Develop and expand partnerships for programs and funding toward preservation, conservation, rehabilitation, programs, and access to the city's historic cemeteries.	Identify priority projects and opportunities for partnerships consistent with Objective A.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective C: Develop and expand partnerships for programs and funding toward preservation, conservation, rehabilitation, programs, and access to the city's historic cemeteries.	Develop and promote a Historic Cemetery Volunteer Program.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective C: Develop and expand partnerships for programs and funding toward preservation, conservation, rehabilitation, programs, and access to the city's historic cemeteries.	Identify and secure additional private and public funding sources for preservation, conservation, and rehabilitation efforts.
Goal 3: The City of Raleigh will continue to support, preserve and restore the city's historic cemeteries.	Objective C: Develop and expand partnerships for programs and funding toward preservation, conservation, rehabilitation, programs, and access to the city's historic cemeteries.	Recommend changing to "Promote existing partnership with Raleigh City Cemeteries Preservation, Inc. to identify new potential partnership opportunities.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective A: Continue to investigate and utilize opportunities to use technology.	Complete the conversion of all hardcopy burial records into an electronic database.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective A: Continue to investigate and utilize opportunities to use technology.	Develop an interactive website that would allow for public searches of burial records, provide gravesite location, and other information.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective A: Continue to investigate and utilize opportunities to use technology.	Develop accurate mapping of our historic cemeteries through physical surveys, GIS and other relevant methods.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Operations	Short	On Track - Work in Progress
internal	low	Operations	Short	On Track - Ongoing
internal	low	Operations	Short	On Track – Ongoing
internal	low	Operations	Short	On Track – Ongoing
internal	low	Operations	Short	On Track – Work in Progress
internal	low	Operations	Short	On Track – Work in Progress
internal	low	Programming	Short	On Track - Work in Progress
internal	low	Funding	Medium	On Track – Complete
internal	low	Operations	Medium	On Track - Complete
internal	low	Operations	Short	On Track - Ongoing
internal	low	Community Interface and Outreach	Short	On Track - Work in Progress
internal	low	Operations	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective B: Integrate Raleigh's historic cemeteries into the city's parks, recreation and cultural resources system.	Evaluate opportunities for public visitation and on-site interpretive programs.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective B: Integrate Raleigh's historic cemeteries into the city's parks, recreation and cultural resources system.	Evaluate opportunities for remote, non-site based visitation and interpretation through the use of technology, classes and programs.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective C: Integrate our historic cemeteries into a comprehensive city historic and cultural tourism program.	Promote Raleigh's historic cemeteries through the Chamber of Commerce, Convention and Visitors Bureau and other agencies tasked with promotion and economic development.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective C: Integrate our historic cemeteries into a comprehensive city historic and cultural tourism program.	Develop and distribute promotional materials.
Goal 4: The City of Raleigh will support the interpretation of our historic public cemeteries in a manner that will insure stewardship and conservation of these valuable resources.	Objective C: Integrate our historic cemeteries into a comprehensive city historic and cultural tourism program.	Develop and implement an interpretive program that would include guided tours by volunteer docents.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	medium	Programming	Short	On Track - Ongoing
internal	medium	Study, Plan, or Assessment	Medium	On Track – Work in Progress
Interdepartmental	low	Advocacy	Medium	Off Track - Not Yet Started
internal	low	Operations	Short	On Track - Ongoing
internal	low	Programming	Medium	On Track - Complete

### NATURAL RESOURCES

Goal	Objective	Action Item
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective A: Foster a culture of thinking and acting within a broad regional ecological framework.	Support local public and private school efforts to integrate natural resource awareness and environmental education into curriculum.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective A: Foster a culture of thinking and acting within a broad regional ecological framework.	Facilitate and participate in local partnerships with advocacy groups, schools, developers, local governments, and the private sector.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective A: Foster a culture of thinking and acting within a broad regional ecological framework.	Establish and/or engage with local and regional partnerships focused on promoting natural environments.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective A: Foster a culture of thinking and acting within a broad regional ecological framework.	Promote and deliver youth and adult education on the values of natural environments.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective A: Foster a culture of thinking and acting within a broad regional ecological framework.	Expand opportunities and roles of volunteers to build and strengthen the city's stewardship ethic.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective B: Identify and cultivate planning partnerships among the spectrum of agencies and organizations with similar goals and ecological jurisdictions.	Coordinate with City of Oaks Foundation to broker stewardship and acquisition partners.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective B: Identify and cultivate planning partnerships among the spectrum of agencies and organizations with similar goals and ecological jurisdictions.	Work with partners, federal, state, local governments, non-profits and private sector, to identify and conserve natural environments on a regional, landscape scale.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective C: Promote education and awareness of ecological benefits of natural areas, floodplains, watershed preservation, and ecological conservation.	Identify and inventory potential partnership opportunities.
Goal 1: The City of Raleigh will continue to expand residents' awareness of the environmental, economic and social benefits of natural areas.	Objective C: Promote education and awareness of ecological benefits of natural areas, floodplains, watershed preservation, and ecological conservation.	Identify and implement strategies through traditional methods and emerging technologies to increase public awareness to the benefits of natural environments.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective A: Continue to provide stewardship of natural environments, ecological systems and local watersheds through best management practices.	Recruit and coordinate research of evidence-based conservation best practices.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective A: Continue to provide stewardship of natural environments, ecological systems and local watersheds through best management practices.	Research, establish and operationalize best management practice standards relative to specific ecosystems within the parks system.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
external	high	Advocacy	Short	On Track - Ongoing
external	high	Advocacy	Medium	On Track - Ongoing
external	high	Advocacy	long	On Track
internal	medium	Programming	Short	On Track - Ongoing
internal	medium	Programming	Short	On Track - Ongoing
external	high	Increased Level of Service and Acquisitions	Short	On Track - Work in Progress
Interdepartmental	high	Advocacy	long	On Track
external	medium	Operations	Short	On Track-Complete
internal	medium	Advocacy	Short	On Track - Ongoing
internal	high	Study, Plan, or Assessment	Medium	On Track - Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective A: Continue to provide stewardship of natural environments, ecological systems and local watersheds through best management practices.	Partner with appropriate departments and agencies to encourage stormwater management best practices.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective A: Continue to provide stewardship of natural environments, ecological systems and local watersheds through best management practices.	Develop site specific management plans that include inventory of natural assets and guidelines for park or natural area use.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective B: Provide additional natural resource lands as opportunities exist through acquisition, partnerships, non-profits or other means.	Develop and promote the broad network of natural spaces throughout the city for environmental, ecological and social purposes.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective B: Provide additional natural resource lands as opportunities exist through acquisition, partnerships, non-profits or other means.	Work with City of Oaks Foundation and other non-profit or private sector opportunities to access additional natural lands or greenway corridors.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective B: Provide additional natural resource lands as opportunities exist through acquisition, partnerships, non-profits or other means.	Work with City of Raleigh development regulations to enhance opportunities for preservation of natural environments by private developers.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective B: Provide additional natural resource lands as opportunities exist through acquisition, partnerships, non-profits or other means.	Identify priority natural resource lands as opportunities for strategic fee–simple acquisition, easement access or partnership development.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective C: Support Green Infrastructure Planning (GIP) throughout the city.	Identify through sustainable park criteria, opportunities to support Green Infrastructure Practices (GIP) in park, facility and greenway development.
Goal 2: The City of Raleigh will continue to protect, enhance, and expand natural environment areas.	Objective C: Support Green Infrastructure Planning (GIP) throughout the city.	Work with other city departments on coordinated goals and action items for the continued protection, enhancement and expansion of natural environment areas.
Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.	Objective A: Improve and promote public access options such as greenway trails and public transit to natural areas for educational, recreational and environmental research opportunities.	Identify and inventory potential public access opportunities to natural areas.
Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.	Objective A: Improve and promote public access options such as greenway trails and public transit to natural areas for educational, recreational and environmental research opportunities.	Develop public access points to natural areas.
Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.	Objective A: Improve and promote public access options such as greenway trails and public transit to natural areas for educational, recreational and environmental research opportunities.	Promote public access options to natural areas through literature and website information.
Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.	Objective A: Improve and promote public access options such as greenway trails and public transit to natural areas for educational, recreational and environmental research opportunities.	Participate in planning activities at the site and system levels to achieve the balance between protection and use.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
Interdepartmental	high	Advocacy	Short	On Track – Ongoing
internal	medium	Operations	Short	On Track - Ongoing
internal	high	Advocacy	Short	On Track - Ongoing
external	high	Increased Level of Service and Acquisitions	Short	On Track – Work in Progress
Interdepartmental	high	Operations	Medium	On Track – Work in Progress
internal	medium	Increased Level of Service and Acquisitions	Medium	On Track - Work in Progress
internal	high	Study, Plan, or Assessment	Medium	On Track - Ongoing
Interdepartmental	medium	Capital Investments and Plan Implementation	Medium	On Track – Work in Progress
internal	high	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	high	Increased Level of Service and Acquisitions	Short	On Track - Ongoing
internal	high	Community Interface and Outreach	Short	On Track - Ongoing
internal	medium	Operations	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.	Objective B: Develop policies addressing the balance between protection and recreation through collaboration with outdoor conservation professionals, scientists and community advocates.	Identify partners for participation.
Goal 3: The City of Raleigh will balance the protection of natural environments while continuing to provide appropriate public access and use.	Objective B: Develop policies addressing the balance between protection and recreation through collaboration with outdoor conservation professionals, scientists and community advocates.	Create and evaluate evidence- based policy framework for balancing protection and recreation within natural areas with desired future conditions.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective A: Develop regional outdoor adventure hubs.	Partner and develop Forest Ridge Park Outdoor Recreation Center, Falls Whitewater Park, 'Leonard Tract' Park and Neuse River Greenway connectivity.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective A: Develop regional outdoor adventure hubs.	Plan and develop the Lake Wheeler watersport center in partnership with the watersports community.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective A: Develop regional outdoor adventure hubs.	Identify potential partners to help meet regional needs for outdoor adventure activities and facilities.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective B: Provide access through public transit, greenway trail, and bicycle facilities connectivity to regional adventure recreation hub(s)	Identify and prioritize greenway trail, bicycle facilities and transit options to regional adventure recreation hub(s).
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective B: Provide access through public transit, greenway trail, and bicycle facilities connectivity to regional adventure recreation hub(s)	Partner with regional local governments to develop greenway trails, bicycle facilities and transit options to regional adventure hub(s).
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective C: Provide access through public transit, greenway trail, and bicycle facilities connectivity to lake-based recreation opportunities.	Identify and prioritize greenway trail, bicycle facilities and transit options to city-owned lakes.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective C: Provide access through public transit, greenway trail, and bicycle facilities connectivity to lake-based recreation opportunities.	Partner with regional local governments to develop greenway trails, bicycle facilities and transit options to lake-based recreation facilities.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective D: Provide small, urban outdoor adventure recreation opportunities and interfaces with natural areas.	Identify need for urban outdoor adventure recreation and inventory potential sites.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective D: Provide small, urban outdoor adventure recreation opportunities and interfaces with natural areas.	Promote existing access to natural areas within and near to urban areas.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective D: Provide small, urban outdoor adventure recreation opportunities and interfaces with natural areas.	Promote and deliver natural resource education opportunities within urban located and proximal natural areas.
Goal 4: The City of Raleigh will provide access to outdoor recreation and adventure opportunities throughout the city.	Objective D: Provide small, urban outdoor adventure recreation opportunities and interfaces with natural areas.	Plan and develop new small, urban outdoor recreation facilities.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	medium	Operations	Short	On Track - Work in Progress
internal	medium	Operations	Short	On Track – Work in Progress
external	high	Capital Investments and Plan Implementation	Medium	On Track - Work in Progress
internal	low	Capital Investments and Plan Implementation	Medium	On Track - Work in Progress
internal	medium	Increased Level of Service and Acquisitions	Medium	On Track - Ongoing
internal	high	Increased Level of Service and Acquisitions	Short	On Track - Ongoing
Interdepartmental	high	Increased Level of Service and Acquisitions	Medium	Off Track - Not Yet Started
internal	high	Advocacy	Short	On Track - Ongoing
Interdepartmental	high	Increased Level of Service and Acquisitions	Medium	Off Track - Not Yet Started
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	medium	Advocacy	Short	On Track - Work in Progress
internal	medium	Advocacy	Short	On Track - Ongoing
internal	medium	Capital Investments and Plan Implementation	Medium	On Track – Work in Progress

## **PARKS**

Goal	Objective	Action Item
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Design and develop new parks.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Complete System Integration Plans for all newly-acquired properties and for undeveloped park sites.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Partner with Wake County government and Wake County Public School System to develop and update a broad policy to allow public use of school grounds.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Partner with adjacent local governments for joint acquisition and development of recreation facilities.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Partner with private developers on large residential and/or mix-use projects for joint acquisition and development of public recreational facilities.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Work with non-public recreational entities to develop joint-use agreements for public and shared-use and development of recreation facilities.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Continue to evaluate and analyze service areas and update search area priorities for new parks.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective A: Provide new parks or joint use facilities so that every resident has access to a park experience within 1 mile travel distance of their home or place of employment.	Identify and acquire new park sites and joint-use target areas through the use of updated search area criteria to include conventional and non-conventional properties.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Pursue partnerships with City of Raleigh departments and other governmental agencies to obtain data needed to represent the public transportation, bicycle and pedestrian networks.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Coordinate with City of Raleigh's Public Works Department and Department of City Planning to identify priority sidewalk and bicycle facilities development.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
Internal	Medium	Capital Investments and Plan Implementation	Short	On Track – Ongoing
Internal	Low	Study, Plan, or Assessment	Short	On Track - Ongoing
Interdepartmental	Medium	Increased Level of Service and Acquisitions	Short	Off Track - Not Yet Started
Interdepartmental	Medium	Increased Level of Service and Acquisitions	Medium	On Track - Work in Progress
External	low	Increased Level of Service and Acquisitions	Medium	On Track - Ongoing
external	Medium	Increased Level of Service and Acquisitions	Medium	On Track - Ongoing
Internal	High	Increased Level of Service and Acquisitions	Short	On Track – Ongoing
Internal	High	Increased Level of Service and Acquisitions	Short	On Track - Ongoing
Interdepartmental	medium	Study, Plan, or Assessment	Short	On Track - Complete
Interdepartmental	medium	Study, Plan, or Assessment	Short	On Track - Complete

Goal	Objective	Action Item
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Evaluate and develop internal park trails to provide connectivity to facilities and promote active outdoor fitness.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Participate in update to Bike Raleigh and prioritize access to parks and greenways.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Participate in planning and development of a Bike Share system with the Planning and Development Department
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Use best available data to develop, implement and continue to refine a method of analyzing Access Level of Service of all parks and park facilities.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Implement pedestrian and bicycle connections from public right-of-way to park facilities.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective B: Expand sidewalks, trails, bicycle facilities and public transportation routes to improve access to and within existing and future parks and facilities consistent with adopted transportation plans and residents' needs.	Coordinate with local and regional public transportation providers to ensure that bus routes are maintained or created to connect residents to city parks and facilities.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective C: Increase awareness of alternatives to access parks and services through collaborative partnerships with local and regional transportation providers.	Promote transportation options at facilities and parks through literature, signs, and the department's website.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective C: Increase awareness of alternatives to access parks and services through collaborative partnerships with local and regional transportation providers.	Partner with transit providers to include major and/or regional parks on public transportation maps and other transportation plans.
Goal 1: The City of Raleigh will develop high-quality parks available within walking distance of homes or places of employment.	Objective C: Increase awareness of alternatives to access parks and services through collaborative partnerships with local and regional transportation providers.	Partner with City of Raleigh Planning and Development to conduct a transit access study.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective A: Upgrade and reinvigorate existing parks to meet user needs as identified in a comprehensive needs assessment.	Develop, prioritize and implement improvement plans that focus on life-safety, security, ADA, code requirements and critical maintenance issues for parks and facilities.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective A: Upgrade and reinvigorate existing parks to meet user needs as identified in a comprehensive needs assessment.	Develop and review management plans to establish standards, frequencies and costs associated with maintenance of existing parks and facilities.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective A: Upgrade and reinvigorate existing parks to meet user needs as identified in a comprehensive needs assessment.	Analyze need for dog parks and implement recommendations.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	low	Capital Investments and Plan Implementation	Medium	On Track - Work in Progress
Interdepartmental	Medium	Advocacy	Short	On Track - Complete
Interdepartmental	Medium	Study, Plan, or Assessment	Short	On Track - Complete
Internal	High	Increased Level of Service and Acquisitions	Short	On Track - Ongoing
internal	high	Capital Investments and Plan Implementation	Medium	On Track – Ongoing
Interdepartmental	high	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	Medium	Advocacy	Short	On Track - Complete
Interdepartmental	Medium	Advocacy	Short	On Track - Complete
Interdepartmental	high	Study, Plan, or Assessment	Short	Off Track - Not Yet Started
internal	Medium	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	low	Study, Plan, or Assessment	Medium	On Track - Complete
internal	Low	Study, Plan, or Assessment	Short	On Track – Complete

Goal	Objective	Action Item
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective A: Upgrade and reinvigorate existing parks to meet user needs as identified in a comprehensive needs assessment.	Develop and implement a comprehensive needs assessment for park improvements and program evaluations.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective A: Upgrade and reinvigorate existing parks to meet user needs as identified in a comprehensive needs assessment.	Develop, prioritize and implement re-purposing plans for parks and facilities that focus on changing user needs.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective B: Continue to actively engage the public in the planning and design of new parks and facilities or enhancements at existing parks and facilities.	Provide on–going staff training, support and resources needed to carry out Public Participation Program for Park Planning.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective B: Continue to actively engage the public in the planning and design of new parks and facilities or enhancements at existing parks and facilities.	Create a metric to measure success and continue to evaluate and update Public Participation Program.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective B: Continue to actively engage the public in the planning and design of new parks and facilities or enhancements at existing parks and facilities.	Continue to engage citizen volunteers in the enhancement and maintenance of parks and facilities.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective B: Continue to actively engage the public in the planning and design of new parks and facilities or enhancements at existing parks and facilities.	Continue to engage the public in planning and design processes and respond to changing needs and trends.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective B: Continue to actively engage the public in the planning and design of new parks and facilities or enhancements at existing parks and facilities.	Utilize technology for public feedback for planning and development projects.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective C: Update park classification standards and facility fees to reflect changing needs and trends.	Continue to evaluate and update park classifications standards in coordination with Growth Centers Goal 1; Objective A.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective C: Update park classification standards and facility fees to reflect changing needs and trends.	Evaluate and update facility fees.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective D: Continue to collaborate with the State of North Carolina and Wake County to promote regional recreation tourism and encourage economic development.	Collaborate with the State of North Carolina on the transition of the Dorothea Dix property to a destination park.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective D: Continue to collaborate with the State of North Carolina and Wake County to promote regional recreation tourism and encourage economic development.	Continue to collaborate with Greater Raleigh Convention and Visitors Bureau and related agencies to promote tourism.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective D: Continue to collaborate with the State of North Carolina and Wake County to promote regional recreation tourism and encourage economic development.	Develop cooperative marketing strategies with the state, Wake County and other municipal park systems in the region.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective E: Promote economic, environmental and social sustainability.	Identify current sustainable design standards and practices including LEED, Sustainable Sites, Conservation Assessment Project (CEAP), and Low Impact Development (LID) that are applicable to maintenance, upgrades and development of parks and facilities.
Goal 2: The City of Raleigh will identify and address needs for high quality park facilities and programs.	Objective E: Promote economic, environmental and social sustainability.	Implement sustainable design practices, including life-cycle costs, as part of facility development/upgrade projects.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
Internal	high	Study, Plan, or Assessment	Short	On Track - Ongoing
Internal	medium	Study, Plan, or Assessment	Medium	On Track - Ongoing
internal	Medium	Community Interface and Outreach	Short	On Track – Complete
internal	low	Community Interface and Outreach	Short	On Track - Complete
External	low	Operations	Short	On Track - Ongoing
External	high	Community Interface and Outreach	Short	On Track - Ongoing
internal	high	Community Interface and Outreach	Short	On Track - Complete
internal	low	Operations	Short	On Track - Complete
Internal	low	Operations	Short	Off Track - Not Yet Started
Interdepartmental	low	Capital Investments and Plan Implementation	Short	On Track - Complete
Interdepartmental	low	Community Interface and Outreach	Short	On Track - Ongoing
Interdepartmental	low	Operations	Medium	On Track - Complete
internal	low	Operations	Short	On Track - Complete
internal	low	Operations	Medium	On Track - Complete

## **PROGRAMS AND SERVICES**

Goal	Objective	Action Item
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective A: Expand healthy living options, activities and awareness through programs and events, including partnering with other agencies.	Develop and implement healthy living activity options for programming.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective A: Expand healthy living options, activities and awareness through programs and events, including partnering with other agencies.	Identify potential partner agencies for program and event opportunities to promote healthy living options.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective A: Expand healthy living options, activities and awareness through programs and events, including partnering with other agencies.	Review and update existing policies regarding healthy food options.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective B: Enhance the promotion of the community's health service programs and services provided through our partner agencies.	Develop and distribute information to participants of programs and facility visitors and through partnering agencies.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective C: Enhance existing and develop new indoor and outdoor spaces throughout the city that can be used for a variety of programs and activities and are accessible via walking, biking, and public transit.	Evaluate facilities and identify needed renovations or enhancements to promote healthy living and wellness programs.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective C: Enhance existing and develop new indoor and outdoor spaces throughout the city that can be used for a variety of programs and activities and are accessible via walking, biking, and public transit.	Plan and implement renovations of existing facilities and building of new facilities.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective D: Provide programs in local parks, schools, active adult and recreation centers, open spaces, nontraditional facilities and through partnerships.	Through Ongoing analysis of parks and programs, develop new and enhance existing programs throughout city with partners as needed.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective D: Provide programs in local parks, schools, active adult and recreation centers, open spaces, nontraditional facilities and through partnerships.	Identify resources to promote and implement wellness initiatives.
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective D: Provide programs in local parks, schools, active adult and recreation centers, open spaces, nontraditional facilities and through partnerships.	Identify programmatic needs throughout city based on needs assessment(s).
Goal 1: The City of Raleigh will provide opportunities for every resident to maintain a healthy lifestyle.	Objective E: Partner to accommodate non- traditional schedules by providing before/ after-school and work hours programming and activities.	Identify partners in alignment with Goal 1: Objective A and Objective D.
Goal 2: The City of Raleigh will improve outreach and foster a welcoming multicultural environment.	Objective A: Promote existing facilities as multicultural centers by: adding multi-lingual staff; provide news and program information in multiple languages; utilize universal symbols; and encourage family participation in events, activities and programs.	Identify events, activities and programs to distribute multicultural information.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
Internal	low	Programming	Short	On Track-Ongoing
Interdepartmental	medium	Programming	Short	On Track-Ongoing
internal	medium	Operations	Medium	On Track-Ongoing
Interdepartmental	low	Community Interface and Outreach	Short	On Track-Ongoing
internal	Medium	Study, Plan, or Assessment	Medium	On Track-Ongoing
internal	Medium	Capital Investments and Plan Implementation	long	On Track
internal	medium	Programming	Short	On Track-Ongoing
internal	Medium	Study, Plan, or Assessment	long	On Track
internal	high	Study, Plan, or Assessment	Short	On Track-Ongoing
internal	medium	Advocacy	Short	On Track-Ongoing
internal	high	Community Interface and Outreach	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 2: The City of Raleigh will improve outreach and foster a welcoming multicultural environment.	Objective B: Establish and promote multi-cultural events, festivals and programs in neighborhoods to foster a sense of pride and greater awareness of the city's multi-cultural populations.	Identify and inventory multi–cultural communities' opportunities for events, festivals and programs.
Goal 2: The City of Raleigh will improve outreach and foster a welcoming multicultural environment.	Objective B: Establish and promote multi-cultural events, festivals and programs in neighborhoods to foster a sense of pride and greater awareness of the city's multi-cultural populations.	Promote, support and conduct multi-cultural events, festivals and programs in parks and other facilities.
Goal 2: The City of Raleigh will improve outreach and foster a welcoming multicultural environment.	Objective C: Improve community outreach through presentations in churches, schools, and other cultural activity centers and through advertisement and distribution of multi-lingual literature.	Identify opportunities for outreach at churches, schools and other cultural activity centers.
Goal 2: The City of Raleigh will improve outreach and foster a welcoming multicultural environment.	Objective D: Enhance programming and activities to meet changing needs of multi-cultural populations at a local level.	Assess needs for programming and activities through existing resources and partners aligned with efforts for Goal 1: Objectives D and E.
Goal 2: The City of Raleigh will improve outreach and foster a welcoming multicultural environment.	Objective D: Enhance programming and activities to meet changing needs of multi-cultural populations at a local level.	Implement new and enhance existing programing to meet the needs of multi-cultural populations.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective A: Promote accessible and affordable public transportation options and access to parks, programs and facilities.	Utilize available materials for use on website to promote access to parks, programs and facilities.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective A: Promote accessible and affordable public transportation options and access to parks, programs and facilities.	Identify and evaluate public transportation options to parks, programs and facilities.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective A: Promote accessible and affordable public transportation options and access to parks, programs and facilities.	Identify and promote parks and programs that are accessible by public transportation with a focus on the natural environment for preschool, youth and teens.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective B: Increase collaboration with schools, area colleges and universities, local and state agencies and non-profits for facility use and planning.	Identify existing and potential schools, area colleges and universities, local and state agencies and nonprofits to collaborate for facilities use and planning.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective C: Partner to provide mentoring and life-skill programs, technology, employment, volunteerism, cross-generational participation, fitness and wellness, sports training equipment and affordable program opportunities.	Identify potential preschool, youth and teen partnership opportunities.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective C: Partner to provide mentoring and life-skill programs, technology, employment, volunteerism, cross-generational participation, fitness and wellness, sports training equipment and affordable program opportunities.	Partner with the City of Oaks Foundation on the 'Give Play Initiative' to provide scholarships for needsbased children for nature-related programming.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective C: Partner to provide mentoring and life-skill programs, technology, employment, volunteerism, cross-generational participation, fitness and wellness, sports training equipment and affordable program opportunities.	Continue to develop an equitable range of programs and activities for all age groups and abilities in collaboration with partners.

Scope	Equity Impact	Action Type	Timeframe	2023 Status
internal	high	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	high	Advocacy	Short	On Track – Ongoing
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	medium	Study, Plan, or Assessment	Short	On Track – Ongoing
internal	high	Programming	Short	On Track – Ongoing
internal	low	Operations	Short	On Track – Ongoing
internal	high	Study, Plan, or Assessment	Short	On Track – Ongoing
internal	high	Advocacy	Short	On Track – Work in Progress
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
external	high	Advocacy	Short	On Track - Work in Progress
internal	high	Programming	Short	On Track - Ongoing

Goal	Objective	Action Item
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective D: Continue to maintain and create new places throughout the city for preschool, youth and teens to meet and talk with friends, engage in fitness and wellness activities, utilize technology, and other nonprogrammed activities in a safe environment.	Conduct a facilities and activities needs assessment for pre-school, youth and teens.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective D: Continue to maintain and create new places throughout the city for preschool, youth and teens to meet and talk with friends, engage in fitness and wellness activities, utilize technology, and other nonprogrammed activities in a safe environment.	Based on new or existing Master Plans, construct new and enhanced existing spaces for preschool, youth and teen needs.
Goal 3: The City of Raleigh will identify and eliminate barriers to participation in parks, recreation and cultural programs for preschool, youth and teens of all abilities throughout the city.	Objective D: Continue to maintain and create new places throughout the city for preschool, youth and teens to meet and talk with friends, engage in fitness and wellness activities, utilize technology, and other nonprogrammed activities in a safe environment.	Inventory existing and potential locations and spatial needs for facilities and activities.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Continue to promote and increase volunteerism for specialized recreation and recognize volunteers for their service.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Evaluate current PRCR Department fleet and determine resources needed to meet programming demand.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Continue to identify new partners to support and provide program opportunities for individuals with disabilities and families.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Continue to implement and update Americans with Disabilities Act (ADA) Study recommendations for facilities.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Maintain existing and identify new programming opportunities for individuals with disabilities and their families with a focus on wellness, education and mentoring in line with Goal 5, Objective E of the Programs and Services sub-system.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Enhance existing locations and identify new locations for specialized facilities and specialized recreation programming.

Scope	Equity Impact	Action Type	Timeframe	2023 Status	
internal	medium	Study, Plan, or Assessment	Short	On Track – Work in Progress	
internal	medium	Capital Investments and Plan Implementation  Medium  O		On Track – Ongoing	
internal	high	Study, Plan, or Assessment	Short	On Track – Ongoing	
internal	low	Community Interface and Outreach	Short	On Track - Ongoing	
Internal	medium	Study, Plan, or Assessment	Medium	On Track - Ongoing	
internal	high	Advocacy Short C		On Track - Ongoing	
internal	high	Capital Investments and Plan Implementation	Short	On Track - Ongoing	
internal	high	Programming Short		On Track – Ongoing	
internal	high	Capital Investments and Plan Implementation	Short	On Track - Ongoing	

Goal	Objective	Action Item
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Identify resources to ensure compliance with the ADA.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective A: Provide a broad range of opportunities for specialized recreation through collaborations and partnerships, including access to different types of indoor and outdoor spaces; inclusive and independent programs and events; enhanced transportation options to facilities; and educational, mentoring and wellness programs.	Coordinate with public and private transportation providers to evaluate transportation options to parks, programs and facilities.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective B: Increase awareness of special population needs and benefits.	Continue to partner and identify new opportunities to increase awareness throughout the city and region.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective B: Increase awareness of special population needs and benefits.	Identify partners to develop and distribute information on individuals with disabilities' needs, benefits and programs.
Goal 4: The City of Raleigh will provide inclusive and independent spaces, facilities and programs that are accessible to all residents regardless of ability and age.	Objective B: Increase awareness of special population needs and benefits.	Continue to develop and partner to offer educational workshops to citizens on topics associated with different types of specialized needs.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective A: Expand and enhance active adult program options and facilities consistent with recommendations from the Senior Center Feasibility Study.	Inventory existing active adult programs.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective A: Expand and enhance active adult program options and facilities consistent with recommendations from the Senior Center Feasibility Study.	Implement existing recommendations from the Senior Center Feasibility Study.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective A: Expand and enhance active adult program options and facilities consistent with recommendations from the Senior Center Feasibility Study.	Update Senior Center Feasibility Study.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective B: Continue support for senior clubs to ensure that seniors have equitable access to recreation and social programs throughout the city.	Establish a senior club at all staffed community centers.

Scope	Equity Impact	Action Type	Timeframe	2023 Status	
internal	high	Advocacy	Short	Off Track – Not Yet Started	
Interdepartmental	high	Increased Level of Service and Acquisitions			
External	medium	Advocacy	Short	On Track - Ongoing	
internal	high	Advocacy	Short	On Track - Ongoing	
external	high	Programming	Short	On Track – Ongoing	
internal	low	Programming	Short	On Track – Ongoing	
internal	high	Capital Investments and Plan Implementation	Short	On Track - Complete	
Internal	high	Study, Plan, or Assessment	Medium	Off Track - Not Yet Started	
internal	high	Programming	Short	On Track – Ongoing	

Goal	Objective	Action Item
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective B: Continue support for senior clubs to ensure that seniors have equitable access to recreation and social programs throughout the city.	Inventory existing access and evaluate potential opportunities for senior clubs through use of private facilities and volunteers.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective B: Continue support for senior clubs to ensure that seniors have equitable access to recreation and social programs throughout the city.	Identify and evaluate opportunities for new senior club support.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective C: Enhance transportation and accessibility options to centers, clubs and programming through safe and affordable public transportation, biking and walking.	Identify accessibility options in alignment with Goal 3: Objective A; and Goal 1: Objective E.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective C: Enhance transportation and accessibility options to centers, clubs and programming through safe and affordable public transportation, biking and walking.	Identify private transportation options available for senior adults.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective D: Provide access to a variety of indoor and outdoor programs and facilities, intergenerational programming and events, and therapeutic opportunities throughout the city.	Identify and evaluate gaps in active adult program offerings in alignment with Goal 5: Objective A.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective D: Provide access to a variety of indoor and outdoor programs and facilities, intergenerational programming and events, and therapeutic opportunities throughout the city.	Inventory and evaluate access to existing indoor and outdoor programs and facilities as well as volunteer opportunities.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective D: Provide access to a variety of indoor and outdoor programs and facilities, intergenerational programming and events, and therapeutic opportunities throughout the city.	Construct new or enhance existing accessibility options at facilities and spaces as needed.

Scope	Equity Impact	Action Type	Timeframe	2023 Status		
internal	high	Programming	Short	On Track – Ongoing		
internal	high	rogramming Short On		Programming Short On Track - O		On Track – Ongoing
internal	medium	Operations	Short	On Track - Ongoing		
internal	high	Study, Plan, or Assessment Short Or		On Track – Work in Progress		
internal	medium	Study, Plan, or Assessment Short C		On Track - Ongoing		
internal	medium	Study, Plan, or Assessment	Short	On Track – Ongoing		
internal	high	Capital Investments and Plan Implementation	Short	On Track – Ongoing		

Goal	Objective	Action Item
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective E: Promote technology-based, fitness and wellness-focused programs and activities consistent with trends identified through the comprehensive needs and priorities assessment.	Identify community partners to enhance active adult programming.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective E: Promote technology-based, fitness and wellness-focused programs and activities consistent with trends identified through the comprehensive needs and priorities assessment.	Assess need for new technology-based fitness and wellness-focused programs through survey of current and potential users and participants.
Goal 5: The City of Raleigh will continue to promote the community as a premier retirement destination where residents can stay active and healthy; enjoy amenities of the Triangle area; have access to high quality health resources; and enrich the community through business, social, and volunteer activities.	Objective E: Promote technology-based, fitness and wellness-focused programs and activities consistent with trends identified through the comprehensive needs and priorities assessment.	Develop and implement new or enhanced technology-based and fitness and wellness- focused programming and activities.

Scope	Equity Impact	Action Type Timeframe		2023 Status
internal	medium	Community Interface and Outreach	Short	On Track - Complete
internal	medium	Study, Plan, or Assessment	Short	On Track - Ongoing
internal	medium	Programming	Short	On Track - Ongoing

# Appendix B

Stakeholder Engagement

### APPENDIX B-1: LISTEN & LEARN PHASE

#### **June 2023 Staff Listening Sessions Summary**

Four listening sessions documented Raleigh Parks staff experiences, needs, and ideas for four different topical areas of the plan. A summary memo of listening sessions is included on the first four pages of this appendix.

June 7, 2023: Engagement Focused Session

June 14, 2023: System History Focused Session

June 21, 2023: Recreation Program Focused Session

June 28, 2023: Level-of-Service Focused Session

### Raleigh Parks System Plan Update:

### Listening Session Summary: Community Engagement

# Who do we need to be reaching? Are there any groups that are missing from the department's typical outreach and/or that have been challenging to reach in the past?

- Both non-English speakers and recent immigrants might struggle to integrate into park programming
- Engaging students and educators through community colleges, HBCUs, sororities and fraternities, youth groups, and high schools
- Local business owners and real estate groups
- Established community organizations and volunteer groups
- Faith based organizations
- Unhoused individuals
- Neighborhood organizations/newsletters
- County residents who might not live inside of Raleigh

# Who in the department already engages with the community? How can we support these individuals and utilize their expertise?

- Raleigh Parks Marketing Ambassadors
- Volunteer Services
- Community Center/Parks Maintenance Staff
- Department of Equity and Inclusion
- Marketing department through social media engagement and email marketing
- Desha Blake, Superintendant of Engagement for the Parks & Natural Resources Division
- The Community Relations Analysts for neighborhoods
- The Adult Program division
- City of Oaks Advocacy group

# Are there specific programs or events occurring over the next several months at which the System Plan Update should be promoted?

- Events at Dix Park
- La Fiesta del Pueblo
- Black Farmer's Market
- 50th Hip-Hop Anniversary
- Churches

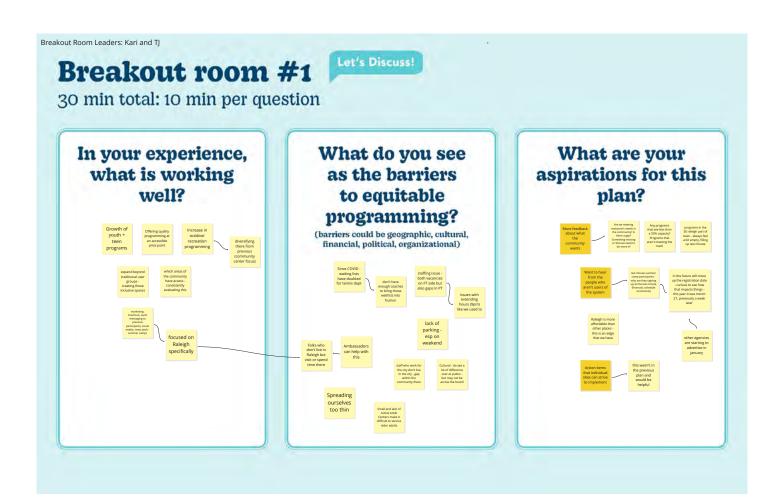
- Mud Day
- Pop-Up Markets
- Back to School events
- Events at Poe Health Education Center
- Summer Concerts at Pullen
- Grocery stores and bus stops
- Art Fairs

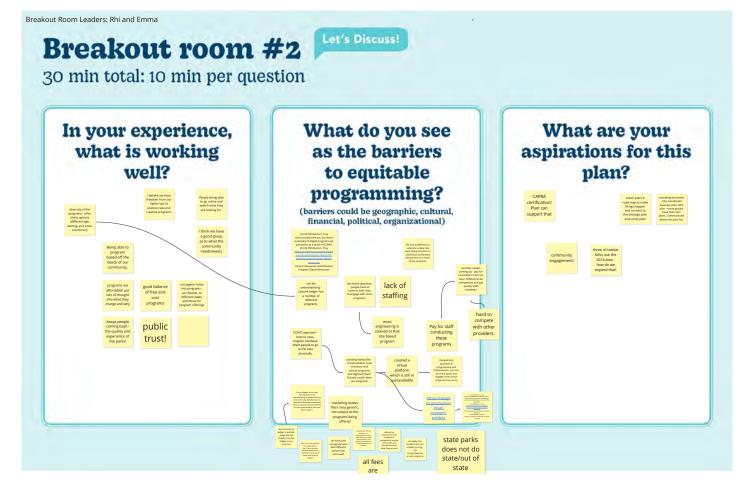
### What does successful engagement look like?

- Building public trust from transparency and meaningful collaboration
- Public action such as subscribing to a newsletter
- Feedback that guides future progress
- An engaged public which follows up with questions
- Data which can be used to implement change

# Now that we've completed this Listening Session series, how should we continue to engage with Raleigh Parks staff?

- A bi-weekly or monthly update
- 1 pager summary of topics discussed and ideas shared
- Drop-in style meeting with donuts/bagels





Breakout room #3

Breakout Room Leaders: Elsa and Lauryn

Let's Discuss!

30 min total: 10 min per question

In your experience, what is working well?

Community engagement conduction real parts parts program where even we were the ev





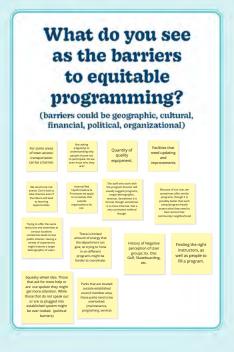
Breakout room #4

Breakout Room Leaders: Lisa and Maria

Let's Discuss!

30 min total: 10 min per question







# Let's Discuss! **Group Conversation** (1) 10 min What stories have you heard about the history of a park, or Raleigh's park system as a whole, that surprised you? impacts on community health +

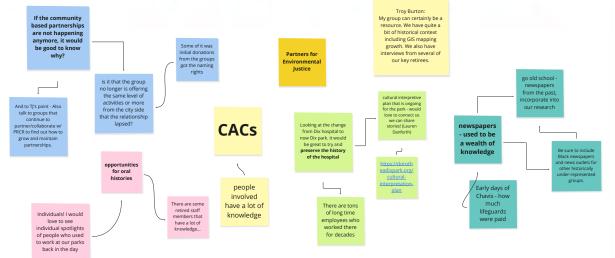


# **Group Conversation**

Let's Discuss!

(1) 10 min

# Who do we need to talk to? Whose stories do we need to tell? Troy Burton: My group can certainly be a



# **Group Conversation**

Let's Discuss!

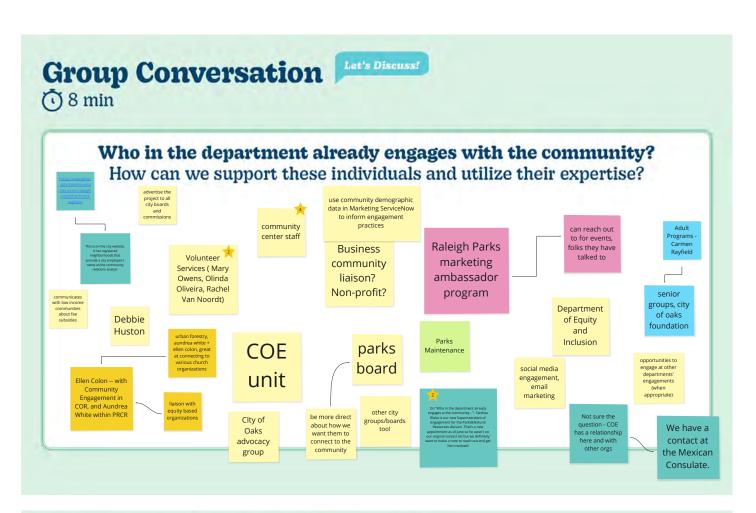
(1) 10 min

### How have needs changed since the 2014 Plan? What are the needs of today?

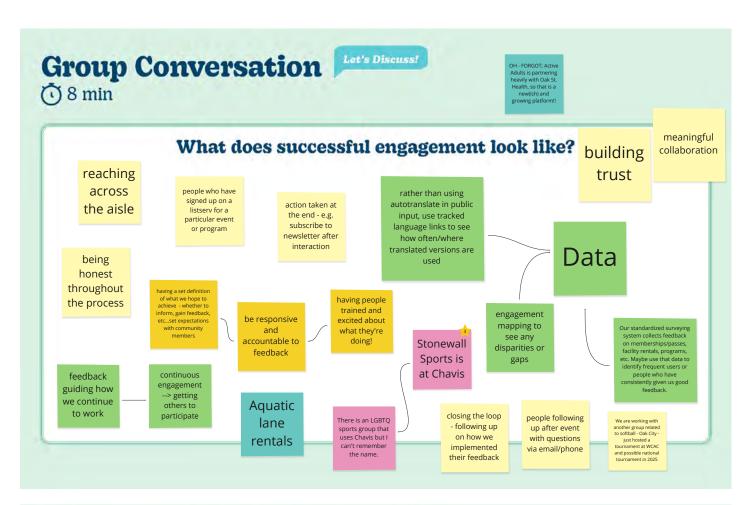


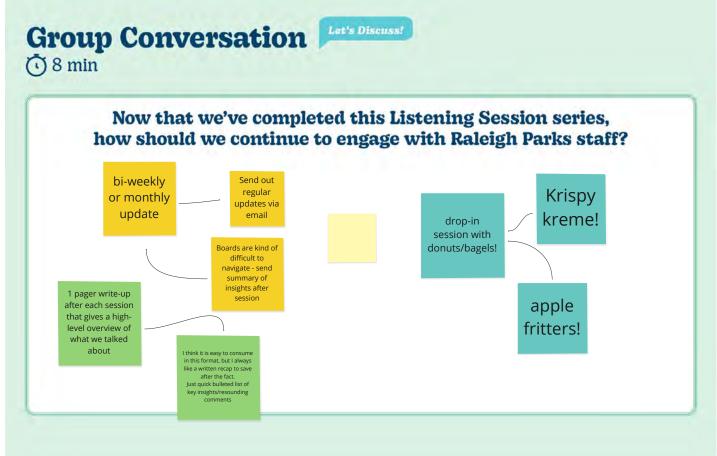
### **Group Conversation** (1) 10 min What have you heard are the gaps in the system? Do you feel that the areas identified as gaps in the 2014 Plan are still relevant today? Sertoma & Pullen Arts Center Sertoma & Pullen Arts Center can't accommodate all the demand for arts classes. And very few PRCR facilities have appropriate spaces for dance education. How do we grow opportunities for active arts activities going forward? and create better geographic equity for that type of programming? of including public would be nice to have several access maps - arts access, nature access. softball/baseball

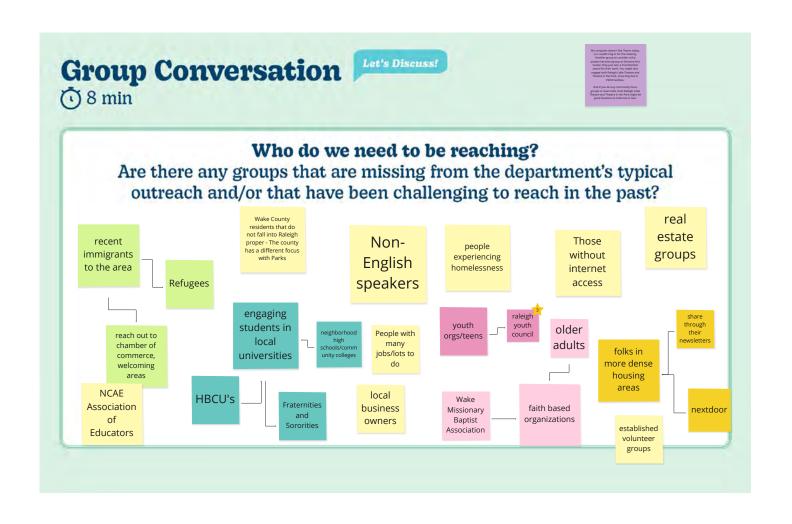














### Raleigh Parks System Plan Update:

### Listening Session Summary: Park System History

# What stories have you heard about the history of a park, or Raleigh's park system as a whole, that surprised you?

- Understanding the ways in which slavery, racism, and segregation has historically affected the relationship between Black, Indigenous, and People of Color (BIPOC) and parks + open spaces.
- The city used to have two separate park directors: one director who oversaw parks for the black community and one director who oversaw parks for the white community.
- The original master plan for the City of Raleigh included five parks, some of which exist to this day.
- Many parks come with unique histories tied to how they were acquired (community organizations + clubs) or how they were named (Chavis park for example was named after John Chavis, a prominent Black freed man).
- The fact that some park land was "left over space" which was later donated leads to unique and site specific park designs with their own quirks.
- The Carousel at Pullen Park originally came from Bloomsbury Park which no longer exists.
- How the Park system continues to change and adapt our level of service due to changing trends and demographics.

#### Who do we need to talk to? Whose stories do we need to tell?

- We should make more effort to record the oral histories from retired staff who either have worked inside of the system for years or who grew up in the city and have seen the changes first hand.
- The story of how Dix Park was originally the site of a hospital as well as the indigenous people who used the land.
- Community organizations such as Partners for Environmental Justice to foster better partnerships and collaborations.
- Looking back at historical newspapers to learn more of the less recognized history of the city (Black newspapers especially).

# How is local neighborhood history expressed or preserved at your park? Where are we doing a good job of this? And where do we need to do more?

- Chavis Park has two public art pieces which highlight community stories, from when the park was first developed until now.
- Parks should add more informative placards which can showcase park history.
- Certain city cemeteries have unique histories which could be highlighted through placards or programming.
- More could be done to highlight the indigenous histories of the park system.
- Parks should highlight any community organizations that have contributed to the creation
  of the space.

# Raleigh Parks System Plan Update:

## Listening Session Summary: Recreation Programming

#### In your experience what is working well?

- Expanding beyond the traditional user groups through the use of additional marketing and new recreation programs at affordable prices.
- Understanding the needs of the community and offering a variety of programs and services which benefit all in the community leading to strong public trust and image.
- Resilient and adaptive staff which collaborate well internally.

#### What do you see as the barriers to equitable programming?

- Potentially too many programs which leads to staff being stretched too thin.
- Staffing issues which leads to gaps in service such as waiting lists in high demand programs or limited hours at facilities.
- Marketing materials are not user friendly or clear on the full extent of unique programs available/financing options.
- Scheduled programming might be hard to attend due to limited bus route service or nontraditional work hours.
- Facilities which need updating and improvements to accommodate a growing city.

#### What are your aspirations for this plan?

- To better understand the financial, scheduling, and community needs of the residents so that we can offer better service models.
- To connect with residents who are not users of our system and figure out how to best attract them to our programs.
- To create specific strategies or action items which can serve as best practices for individual departments to follow.
- To better coordinate with other city plans and organizations wherever possible.
- A plan which can lead us to be visionary and gain accreditation from the National Recreation and Parks Association.

# Raleigh Parks System Plan Update:

### **Listening Session Summary:**

Level-of-Service Models: Park Access and Social Equity

# How have needs changed since the 2014 Plan? What are the needs of today?

- The plan should investigate how the city is keeping up with developing national trends + best practices.
- There is a desire to reconnect with the original history of parks + open spaces.
- As more residents shift to live in higher density areas with a smaller footprint, the demand for rentable spaces increases.
- The plan should investigate what parts of the system have had the most investment, both currently and historically, and also look at parks vs trails + greenways.
- The plan should investigate what are the patterns of development for larger destination parks.

# What have you heard are the gaps in the system? Do you feel that the areas identified as gaps in the 2014 Plan are still relevant today?

- Sertoma & Pullen Arts Center can't accommodate all the demand for arts classes. There are also very few facilities for dance classes.
- The plan should map not only park access but also access to different types of recreation programs (arts, nature, sports etc) to look for gaps.
- The nature preserves are concentrated to the North. There are some parts of town lacking in access to managed open spaces + nature experiences.
- Certain parts of town can't reach facilities on foot and as such are limited by mobility.
- By seeing what zip codes use which programs it might help better locate those programs closer to them rather than force residents to travel farther across town.

# Are there any indicators that are missing from the Park Access and Equity Priority mapping tools?

- Transportation equity is important not only due to lack of car access but also due to limited bus route access.
- Maps should account for areas which are not residential. By removing industrial or gov't owned areas the areas of higher priority might shift.
- Climate equity should be included in regards to urban forests, pollution, noise, and tree canopy.
- Looking at regions which count as food deserts can lead to better placement of community gardens.
- Disability equity in regards to inclusive/universal design will help in creating more accessible parks, no matter the need.
- Language Equity for residents who recently emigrated to the region.

# APPENDIX B-2: LISTEN & LEARN PHASE

#### September 2023 Community Survey 1 Report - Plan Values

Summary report of responses to the first community survey, which was open to public responses from the end of August 2023 to the end of September 2023.

The purpose of the survey was to understand community values for the plan and current use patterns and needs from Raleigh Parks' places and programs that are met or unmet.

# 111 people completed the survey.

VIEWS

355

#### Project Engagement

RESPONSES

1,289

PARTICIPANTS

111

Dont let Dorothea Dix Park make you forget about all the other parks in the system!	
10 months ago	<b>⊕</b> 6 Agree
Milbrook exchange park could use some updating. It's a perfect spot for all socioeconomic classes people to gath people of all different income levels should gather. This helps us build a stronger community and a better world.	
10 months ago	• 4 Agree
Eastgate Park - it is in the heart of our residential community, although it has limited parking. Potentially, it may of for North Raleigh	connect to a new greenway planned
10 months ago	<b>⊕</b> 4 Agree
Millbrook Exchange Park, I live in the area and its the best playground for my kids	
9 months ago	<b>⊕</b> 3 Agree
Eastgate and Millbrook, I live nearby and love their playgrounds	
9 months ago	<b>⊕</b> 3 Agree
Eastgate Park is in the center of my neighborhood. As we have no walkable connection to any greenways, it is an with its pond, playgrounds and community center.	important part of our community
10 months ago	<b>⊕</b> 3 Agree
Durant Nature Preserve and Horseshoe Farm Nature Preserve - both are so beautiful and nearby my house. I wa	ılk in one or the other every day.
10 months ago	<b>⊕</b> 3 Agree
Yes! Absolutely love the nature preserves!	
10 months ago	<b>⊕</b> 1 Agre
Millbrook	
9 months ago	① 2 Agre

COMMENTS

157

The greenway, Raleigh's largest park and largest coherent part of the city's mobility infrastructure (larger than the 440 beltline and its connecting expressways). It's a linear oasis.

There are reasons we are tempted to stroll on a boulevard, parade an avenue, or meander in a neighborhood. There are other, different reasons why we wander a garden, climb a hill or cross a meadow, saunter along a shore, make an excursion to a wetland or an expedition into a canyon ... or go to a greenway.

Why do you and I go to a greenway to walk and ride?

Because we can't get to the countryside or a wilderness. "When we walk, we naturally go to fields and woods," asserts Henry David Thoreau. "What becomes of us, walking only in our garden or the mall?" (Thoreau's "mall" refers to the Pall Mall in London, then a stylish avenue.)

Other essayists, poets and scholars like Aldo Leopold, Nan Shepherd, and Annie Dillard attest to the value of a legible, coherent greenway, consistently screening, buffering or making intrusions unrecognizable.

Within a countryside or wilderness, our instinctive attraction to nature's rhythm of complexity and diversity is satisfied by coherent landscape elements, patterns, and relationships, near and far,

elements, patterns, and relationships, frear and far.	
9 months ago	• 2 Agree
The neuse river greenway is awesome!	
10 months ago	• 2 Agree
Dorothy Dix is sucking all the money away from the rest of Raleigh. Finish our older projects.	
9 months ago	1 Agree
The Walnut Creek and Neuse trails normally allow me to bike to work. Please finish the Walnut Creek trail work!!!!	
10 months ago	1 Agree
The bike path is how my.husband gets to work. Please finish fixing it.	
10 months ago	1 Agree
Neuse River Greenway, especially in the fall when it's nice and beautiful and peaceful	
10 months ago	1 Agree
The lake at Raleigh boulevard and Crabtree road and the path that goes east from there.	
10 months ago	1 Agree
Chavis Park and Moore Square because they're close to my home, beautiful, haven't new amenities and plenty free community events	
10 months ago	1 Agree
Worthdale, Roberts, & Especially Chavis Heights community center. These are all the areas where my family has been raised in and especial Heights is a special community outreach center for providing Love & Peace and connecting all people together in order to improve daily lead abilities and to interact will all races and ethnic backgrounds.	-
10 months ago	1 Agree
Lake Johnson greenway loop around the lake - rode it almost every day in the early months of COVID, sometimes multiple times in a day! V sanity-saver that was. it's always been popular but it seems far more so these days!	Vhat a
10 months ago	1 Agree
Dix - I get an annual photo of my child at the gingko tree! Pullen - where I have spent so much time swimming laps, as well as my child play past) in the shallow water pool. Also Pullen Park because it's fantastic. Lake Johnson Pool - where kids in our neighborhood would hang out the standard of the part	-

ago (doesn't seem to be happening nearly as much anymore, sadly!). Chavis Park - where we had a series of 6 years of my child's birthday parties (outdoors, in winter!).

10 months ago

1 Agree

What great memories!

Shelley Lake greenway park. Lots of varied wildlife; nice large lake to watch; a nice large walking loop; happy people walking. Not TOO many mosquitoes~!

Durant Nature Preserve - large variety of wildlife to observe; lovely walking all around the lake when it's not bug season; lots of woods to explore, very peaceful.

Barwell park - I live near it and I hope that it soon connects to my community via greenway that I can walk directly to.

10 months ago

1 Agree

#### Millbrook, i live close

8 months ago

We enjoy going to any park with both a playground and a place to take a walk in the woods or along the greenway. Those two activities together in the same park make our family really enjoy the space and feel lucky to live in proximity to it. Shelley Lake, North Hills Park and Honeycutt Park offer those amenities.

9 months ago

I really like Lake Johnson state park because its close to my house

9 months ago

Rocky Branch Trai is my favorite because it connects NCSU and downtown Raleigh.

9 months ago

Shelly lake is an amazing spot that has nice views with the water, paved and well maintained trails, cool community park and building, and is connected to the Raleigh greenway trails. It's a break from the busiest of Raleigh

9 months ago

Kaplan park because it is close to home and protects us from highway pollution and noise

9 months ago

I like the rocky branch greenway because I like walking around NC State's campus!

9 months ago

Jaycee Park has lots of potential and should receive funding so they can maximize the space they have.

9 months ago

#### Kentwood Park; disc golf

9 months ago

#### Dorthea Dix Park has that sick view of downtown

9 months ago

Durant Nature Preserve, its super close to where I grew up and its easily accessible for the community. Also it is an amazing place to enjoy nature.

9 months ago

I like Pullen park and the greenway system

9 months ago

Umstead hiking trails, I can hike by myself and still feel as though there are others around if I need help.

Lake Raleigh, because I am able to fish in the lake as well as see waterfowl, which I enjoy watching, it is also located right on campus which makes it meaningful to me.

9 months ago

#### Nope

9 months ago

Lake Johnson is an amazing trail to run and walk on!

9 months ago

I have been participating in Roller Skating Fitness classes at the Millbrook Exchange park for almost 2 years. I have formed a strong connection to other folks who participate in the program, the instructor Eddie Watson, and the staff at the front desk. These are friends I have made in my forties and it can be extremely difficult for adults to make new friends. Please continue to offer Roller Skating classes and Open Skate, and add more locations and more varieties of classes. This community is very important to us!

9 months ago

All of the parks are extremely important to me. I have visited all of them (I have a spreadsheet) and I will continue to as more are added and improved.

9 months ago

The greenways! They are an amazing asset to Raleigh and really make it special! You can quickly get submersed in nature on the greenway from so many places around the city.

9 months ago

Cannon park, rose garden, horseshoe farm. Neighborhood and nature

9 months ago

I feel a special connection to the Neuse River Greenway trail. It is a huge gift to our community. It provides a huge amount of nature space and trail for citizens from Falls Lake all the way down into Johnston county to enjoy. It provides walking and bicycling fitness for our family and so many other families that we encounter as we walk and bike on the trail. It provides a county long corridor for wildlife to be protected in their natural habitat. Because it is paved, it provides access to disabled members of the community to go out into nature with their families. It provides sunshine (Vitamin D), fresh air, and mental peace of mind for everyone. It provides a safe and peaceful bicycling route for children, the elderly, and all ages to be safe and enjoy.

9 months ago

Isabella Cannon Park is in my neighborhood and was renovated and redeveloped to better serve my neighborhood. it has play areas and also natural areas with native plants and trees. New parks seem to get lots of attention and planning but our older parks need that attention too. I enjoy Shelly Lake trails. So much wildlife there to enjoy. So important to have natural areas for people to connect and get to enjoy natural areas.

9 months ago

Nature preserves and neighborhood parks. I like that the City has both special natural areas for passive recreation, environmental education and wildlife viewing as well as small neighborhood parks that people can walk to. Pullen Park is also special because of its history, carousel, lake, etc. in its more urban location. Arts centers are super important as well!!!

9 months ago

Pullen park is a joy to visit but honestly nothing has compared to the new city park in Clayton nc. We just moved to the area and are hoping our local parks can be updated to reflect the creativity and sensory learning incorporated into the main Clayton park.

9 months ago

#### not really

Forest Ridge, Wakefield greenway, Neuse River greenway--we need a connection from Forest Ridge and Wakefield Greenway to the Neuse River Greenway. We are cut off.

It's where I live

9 months ago

Hertford Village Park because I live in that neighborhood!

9 months ago

Tarboro Road Rec Center! The staff is super nice and accommodating! We asked for line dancing and and we got it! Thanks!

- •The Greenway, which I walk or ride on most days of the week, from Shelly Lake to Honeycutt Park, Raleigh Blvd, or the North Carolina Museum of Art.
- •Marsh Creek where my son and I spent countless weekends playing inline hockey at before the goals were removed and "grind" bars were installed.
- •Tarboro Road Park which is the only park in Raleigh that will accomodate hard court bicycle polo!

9 months ago

we feel special connection, because we enjoy walking on the greenway and explore the parks to feel satisfaction.

9 months ago

#### The Rocky Branch

9 months ago

I live in East Raleigh off Poole Rd close to 440 and frequent the Crabtree, Walnut Creek and Neuse River greenways. I'm very interested in seeing the Sunnybrook Road Park Property to Crabtree Creek Greenway Connector completed and also extending this connector to the Walnut Creek greenway. This would make the greenways so much more accessible to my neighborhood, instead of having to drive to greenway entrances.

9 months ago

We are lucky enough to live near the crabtree creek trail between capital blvd and new bern - the area currently closed for recutting the trail away from the eroding creek. We favor it due to our familiarity. We also like the stretch from rock quarry rd to lake raleigh, and of course the area around the NCMA. We enjoy the proximity to our home or work which promotes use. We feel lucky to have easy access to these pockets of green space.

10 months ago

Any of the swimming pools! I love doing water exercise - it is so good for these old bones!

Neuse River Greenway as I use it daily, Durant nature Park as it's beautiful and close to my home, and what we finally refer to as the "dump park" with its beautiful view at the top of the climb

Fortunate to live adjacent to Dix Park so we are there on a daily basis. Drum Circles on Wednesday night at Pullen Park is also a draw for us along with the greenway system in general.

10 months ago

Brentwood Park is a great place to go for a walk. This park has lots of mature trees and landscaping and a very laid back neighborhood vibe. I also like how many community members use this park for various activities.

Nash and Moore Squares, because they're my neighborhood parks. I live as downtown as you can get.

10 months ago

We need a greenway around more of Falls Lake. Currently lots of bicycles ride on Old Weaver & New Light Rd & it's dangerous. Let's widen those roads with a bike lane, or even better - put a greenway in!

Durant Nature Preserve. The back section is such a peaceful place and it is so close to my house.

10 months ago

Laurel hills park as that's where I took my child as a baby and still go today

10 months ago

Love Pullen Park- great mix of fun and natural environment. Love the Falls Lake Dam area, Durant Road Nature Preserve for its size and walkability as well as Horseshoe Farm and distance to the greenway.

10 months ago

I live downtown Raleigh near Moore Square, so I was delighted to find out there is a greenway that goes thru Chavis Park and under Martin Luther King Jr Blvd. I use this greenway several times a week to walk, run, and walk my dog.

10 months ago

#### No

10 months ago

The Greenway, Neuse, Crabtree, House creek, Ready creek, all.

10 months ago

Lake Johnson and Lake Wheeler

10 months ago

The aquatics program. All kids need to know how to swim.

10 months ago

I'm fairly new to the city and would like to learn more about the park area in regard to safety concerns. I look forward to the event.

10 months ago

Oakwood dog park! I've met so many great people (and even more awesome dogs!) there

10 months ago

Every nature trail and park, natural or with a purpose is important to me. Joslin Park Lake Johnson, Raven Ridge, Durant, Yates Mill, several greenway trails, Pullen, Fletcher, The Rose Garden, etc.

10 months ago

Simms Branch is also very nice to walk through, but in dire need of more sitting benches along the way. It's a long hike up and down, and walkers are all ages and conditions.

10 months ago

Chavis Park is where I did an undergraduate internship when at Shaw. Now officer in Chavis Vicle of Friends.

10 months ago

I go to Lake Johnson almost every day and I use the Walnut Creek trail at least weekly. I feel a special connection to Carolina Pines because of how often I use to walk through its woods.

10 months ago

The Greenway Trail along North Hills Dr it is behind our Apt. and we enjoy walking along the trail seeing turtles, birds, and occasionally a snake.

How often do you or members of your household visit a Raleigh park, nature preserve, greenway, or facility?

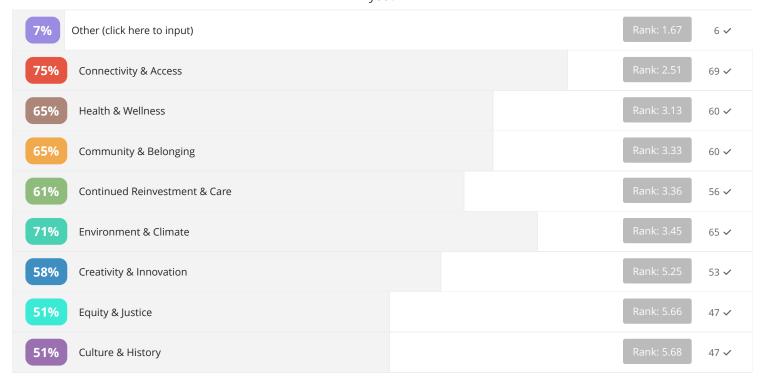


107 respondents

Raleigh's goal is to someday provide every citizen access to a park or greenway within a 10-minute walk of home. How long do you typically need to travel to get to a Raleigh park or facility today?



When you think about the future of Raleigh's parks, greenways, and recreation programs, what **values** are most important to vou?



92 Respondents

When you think about the future of Raleigh's parks, greenways, and recreation programs, what **values** are most important to you?

Poll Questions 'Other' Responses:		
Safety 9 months ago		
Staff and patron safety 9 months ago		
Shaded places to sit while the kids play 9 months ago		
Support Nature - provide shade, habitats to support urban wildlife and conserve park land for connections to natural environment 9 months ago		
Safety 10 months ago		
Safety 10 months ago		
Safty 10 months ago		
Want to tell us more about why these values matter to you? Share your thoughts below!		
Maintenance of older parks must become a higher priority, as well as completion of current projects. Our pond has a temporary bank that was poured after Fran (1996). Dam maintenance has been postponed 3 times. Our community center has had sandbags in place for 3 years since it was remodeled due to drainage issues. Blocks have been missing from sitting areas for 5 years. Sidewalks weren't replaced until they became impassible.		
10 months ago ●5 Agree		
Connectivity matters, but defining it matters more. Unfortunately many see bike lanes on busy roads as a great way to do this and I hate them. I love bike (and pedestrian) access via greenways where it is much safer for bikers and much less annoying for motorists. Continue to build out the greenway system to alleviate the need for bikes on the roads mixed with traffic		
9 months ago  • 4 Agree		
We need to preserve as much tree canopy as possible since we have a climate crisis. Trees clean the air and water and keep cities cool. We are losing trees throughout Wake county and Raleigh.		
10 months ago • 4 Agree		

So many old parks and community centers are falling apart, yet we spend tons of taxpayer dollars on buying up Dix Park and building a brand new building a Chavis only a few blocks away. Meanwhile, folks in wheelchairs can't use the restroom at Optimist, and the sidewalks at Eastgate are a hazard even to walk. Where were those in the last bond? Why weren't citizens consulted to give input when bond projects were proposed?

9 months ago 3 Agree

When discussing continued reinvestment like future bonds and renovations, make sure you consult citizens for potential projects to include. I was very disappointed with the 2014 bond and how many things weren't even considered for it that our neighbors have been advocating to the park staff for like pond improvements and new restrooms at Eastgate. The maintenance guys said they didn't even get input, it was just higher up planners and admin staff, so include frontline folks too.

9 months ago 3 Agree How is it Equitable that so much of the recent renovations and funding has gone to Dix, Chavis, and Pullen? All in one small area of town? Equity and Justice would show some love to ensure all our current parks all across the city are up to par before building Dix.

9 months ago

We need to fix the aging parks we already have before building more. Taking my kids to Eastgate is great until we need a potty break. The bathrooms are horrible.

Fix the old spaces that are currently falling apart before building more. Millbrook still looks like it's from the 1970s. Optimist is old and run down.

9 months ago 

• 2 Agree

This question is tricky because if you say Health & Wellness, it might be interpreted that you want more ball fields. Interpreted more broadly, nature preserves and passive recreation areas contribute significantly to better mental health and overall wellness of both the user and the overall healthiness of the environment. Please be careful not to misinterpret people's single answers here.

9 months ago 💿 1 Agree

Connectivity just opens up the world for getting out and exploring without having to worry about cars.

We are just clear cutting everything and then complain about climate change when we take down the trees that help. We have a legislature that pretends to believe in God but destroys his land, air, and water as much as possible. We have to fight for our parks because republicans want to destroy everything good in the world. It is pretty ironic that Christians believe God created the earth and then they do their best to pollute, and pollute while voting Republican which adds the the issue. All the cancers popping up from dirty water due to Chemours and Dupont - that is all Republicans letting them destroy our planet. Fake Christians!

Parks are a great place to plant native wildflowers that birds, butterflies, animals and people can enjoy.

i hate bike lanes. stop building them and move bikers to greenways where they belong.

8 months ago

Fix and maximize what you have before building more. Old worn out trails, buildings from the 1970's with asbestos and communal showers in locker rooms. Modernize. THEN you can start adding to the system, but don't spend a penny on new stuff until you get the old stuff up to par.

8 months ago

Connectivity and Access are the highest rated value to me. Being able to ride/ walk long distances along the greenway and not be cut by high traffic roads is important. I often have young kids with me and it is only safe for our family to ride along the greenway. One our of favorite things that can be achieved better by better connectivity is getting on the greenway and it connecting to small businesses for a coffee break, lunch spot, playground, etc. Quick stops along a greenway like those are lacking.

9 months ago

I want Raleigh parks to serve the community in ways that repair legacies of harm created by environmental and economic exploitation and imagine an abundant and adaptive future.

9 months ago

I would like to see more natural spaces

9 months ago

Being apart of a community and wellness is what leads me to parks

Connect the greenways and then focus on your other areas. It is very dangerous having bicyclists on one lane roads when they could be using long stretches of greenways.

9 months ago

I primarily use the greenways/parks for exercise and getting outside.

9 months ago

The Neuse River Greenway Trail is beautiful and requires many maintenance folks to care for it, I am sure. In terms of reinvestment & care, the Milburnie Park at Raleigh Beach that attached to the trail is pretty awful in terms of lack of park facility development and cleanliness and parking access. This Park is often overrun with folks, their cars, and their trash. It is in huge need of maintenance and development of picnic tables, trash cans, weekly trash removal, and a children's playground with equipment.

the simplest thing we can do to ameliorate climate change is the plant more trees. MANY MORE! People need to have natural areas with trees, plenty of trails and park benches simply to enjoy being outside.

Wakefield needs to be connected across the River to the Dam park and Neuse River greenway. Connectivity needs to be top priority.

9 months ago

Value: its uniformly pleasant and often extraordinary scenery where urban intrusions are largely obscured with unnavigable thickets

For walkers and cyclists the Capital Area Greenway is the visual counterpart of the Blue Ridge Parkway for motorists. Nearly everywhere at any random spot you find yourself, it's green with nature ahead, behind, and on each side. It offers here, a sheltering seclusion and, there, a boundless sense of nature's indefinite extent.

five urban design qualities in terms of physical characteristics of streets and their edges: imageability, enclosure, human scale, transparency and complexity. The area around a space is as important to its success as the space itself.

It is Raleigh's good fortune that the Greenway suffers really only a rare abutting blemish here and there. Eyesores are infrequent; blight, occasional; and disfigurements, sporadic..

9 months ago

I see the first priorities of expansion of connectivity and access, as well as the care and reinvestment, as expressions of equity, providing access to health and promoting community. The first leads to the others. All work needs to be done with long term climate change scenarios forefront in mind.

10 months ago

All kids need to know how to swim. Please expand the swim lessons and hire staff to work on inclusive programs. It is too competitive to get into swim lessons for my neurotypical child and my sweet inclusive special needs guy has been on a waitlist for almost a year.

10 months ago

#### N/A

History plays a major roles with the park system. In Chavis Heights it is detrimental to understand the black history and how it has impacted the community and around the center.

10 months ago

Having a good open space system is essential in the fight against climate change!

10 months ago

We need to to take care of the environment, ourselves and our children...of all fitness levels and abilities.

Parks are vital to conservation efforts and the care of this planet. Access to parks and recreation are central to developing community.

10 months ago

I want to see more outside exercise equipment for adults. Bring the gym outside. This has been done in other cities.

10 months ago

Studies show that green space near by is SO important to mental and physical health - even small green areas like school yards or small pocket parks. I want them to be more accessible, via safe routes (and not ONLY by car / bus but on foot, bike, etc -SAFELY).

10 months ago

Maintaining parks and community centers offer places to gather for both recreational purposes and for formal meetings for community and City groups.

10 months ago

Many parks and greenways and trails need maintenance... of the walkways, of the trees and shrubbery... Fallen trees and branches, overgrown shrubs, concrete (or whatever they are made of) walkways getting cracked and some get very uneven due to tree roots and flooding if they lie low and near the streams or waterways. NEED MORE SITTING BENCHES on many walkways, like every quarter mile of walking length.

10 months ago

I am a Professor Emeritus from NCSU Parks Recreation Tourism Management

10 months ago

Having navigable wooded trails and accessible natural areas helps ground me and makes the city feel more welcoming.

10 months ago

We need a more structured community bond. To know and socialize with each other. Feel more connected and safe. Food oriented, play, history, art, 10 months ago

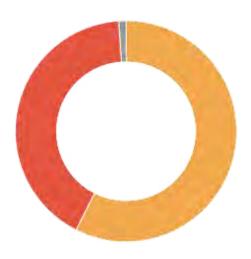
There was a Saturday morning yoga class in a park in Garner on Garner rd before the virus shutdown in 2023 and it was grand. Anyone welcome. It was healing and connecting. They also had a community market for local crafts and foodstuffs which was also grand. Havnt seen them since

10 months ago

Now I am often passed by bikes with no warning. As I am walking a dog this is frightening.

10 months ago

#### Which of the following best describes your gender?



94 respondents



57

Female

Male

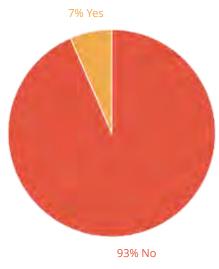
1% Others

#### Which of the following best describes your race?

83% White or Caucasian	76 ✓
12% Black or African American	11 🗸
7% Multi-racial	6 🗸
2% Asian	2 🗸
1% Native American or Alaska Native	1 🗸
0% Native Hawaiian or Other Pacific Islander	0 🗸
0% Other	0 🗸

92 Respondents

#### Are you of Hispanic, Spanish, or Latino/a/e ethnicity?



92 respondents

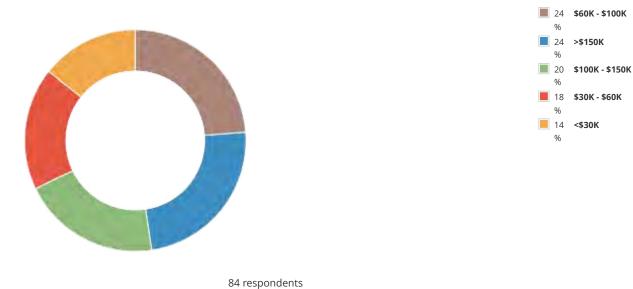
#### What age group describes you?



**25 36-45** % 17 **66**+ **15 56-65** % **14 18-24 14 25-35 13 46-55** 2% <18

93 respondents

#### What is your approximate household income?

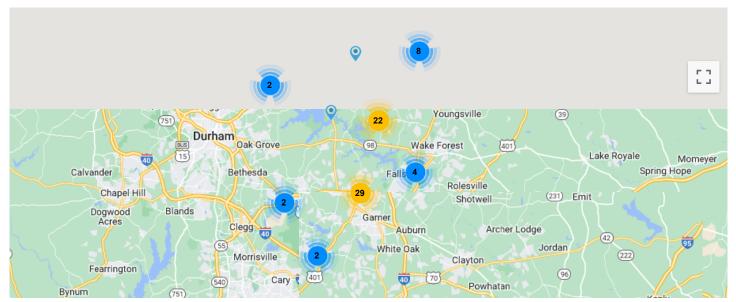


•



92 respondents

Where do you live? Move the circle to show the general area by dragging the map.



# APPENDIX B-3: LISTEN & LEARN PHASE

#### September 2023 Pop-ups - Plan Values Summary Data

Summary of data collected from the first pop-up activity which was deployed in existing events throughout the City. The purpose of the pop-up activity was to raise awareness of the plan and to understand community values for the future Park Plan Update.

The following events hosted pop-ups for the Parks Plan Update in the LIsten & Learn Phase:

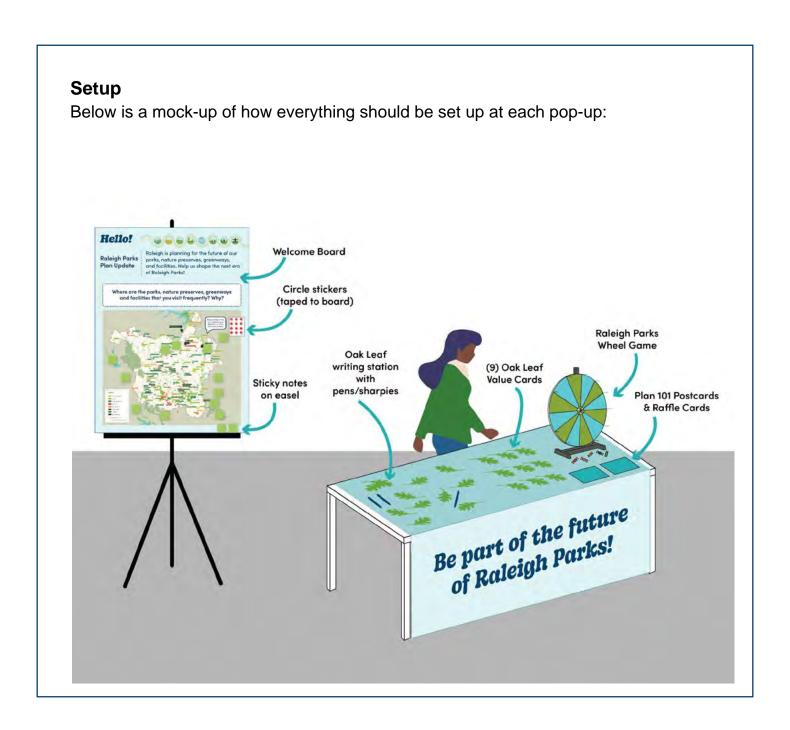
September 15, 2023 - Raleigh Neighborhood Exchange

September 22, 2023 - Movie Night at Peach Road Park

September 24, 2023 - Black Farmer's Market

October 8, 2023 - Moore Square Market

# 150 people engaged across four events.



Selected Value	Reason	Pop-up Location
Community & Belonging	Having "third places" is so important- i love having places to go together (safely + for free) with my family and friends	Neighborhood Exchange Pop Up
Community & Belonging	I enjoy engaging with the families living in the same area. more activities and encouragement among the youth is needed	Neighborhood Exchange Pop Up
Connectivity & Access	It can be hard to access greenways from downtown	Neighborhood Exchange Pop Up
Connectivity & Access	all parks but especially DIX should be accessible by walking/biking	Neighborhood Exchange Pop Up
Connectivity & Access	I bike to parks with my family, need to access the parks on foot or bike.	Neighborhood Exchange Pop Up
Connectivity & Access	Helps family stay connected, allows easy access to get from park to park.	Neighborhood Exchange Pop Up
Connectivity & Access	I can go from school at Meredith to the art museum safely with friends	Neighborhood Exchange Pop Up
Connectivity & Access	I want to be able to ride my bike to work on a greenway	Neighborhood Exchange Pop Up
Connectivity & Access	to expand transportation options and for health reasons	Neighborhood Exchange Pop Up
Creativity & Innovation	Outdoor gym + adult fitness equipment	Neighborhood Exchange Pop Up
Creativity & Innovation	splash pads at every park!	Neighborhood Exchange Pop Up
Culture & History	it is important to continue Infusing the rich history of Raleigh in our future generations	Neighborhood Exchange Pop Up
Culture & History	My parent's brought me to Pullen Park, and that's where I bring my kids today	Neighborhood Exchange Pop Up
culture & History	Our culture is diverse as our people and the parks should include a variety of cultural and historical interactions	Neighborhood Exchange Pop Up
Environment & Climate	I like for parks to be fun but still good for the environment	Neighborhood Exchange Pop Up
Environment & Climate	the urban hat island makes the city so hot I want more trees and green space to mitigate it.	Neighborhood Exchange Pop Up
Environment & Climate		Neighborhood Exchange Pop Up
Equity & Justice	More inclusion services and increased registration for special camps	Neighborhood Exchange Pop Up
Equity & Justice	we need more parks in low income neighborhoods	Neighborhood Exchange Pop Up
Equity & Justice	I love Dix park!!! Dix park is my 1st park	Neighborhood Exchange Pop Up
Equity & Justice	My kids deserve to be included and celebrated	Neighborhood Exchange Pop Up
Growth	Being able to come back to the area I grew up in and see the change and I can also be a part of the growth and activities in the parks!	Neighborhood Exchange Pop Up

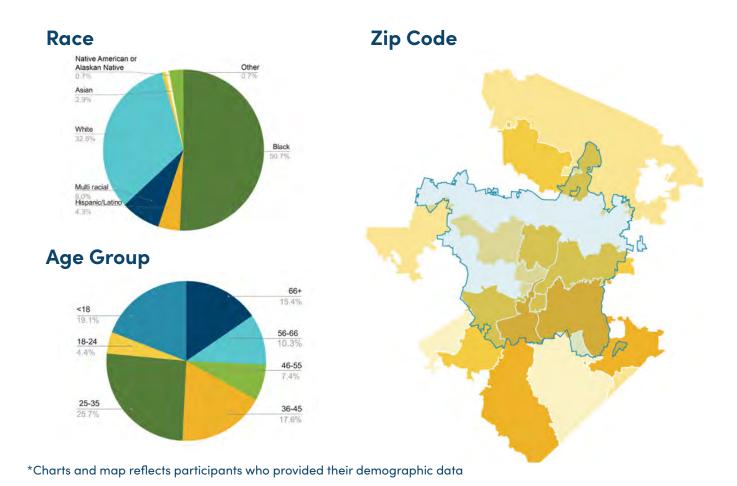
Salastad Valua	Doggon	Pop-up
Selected Value	Reason	Location
Health & Wellness	Everyone needs a safe place to play outside	Neighborhood Exchange Pop Up
Health & Wellness	being able to walk safely and not always having to drive	Neighborhood Exchange Pop Up
Community & Belonging	It's important to have places where people from all walks of life can come together and make new connections	Movie Night Pop-up
Community & Belonging	Making everyone feel like they are a part of something with whatever it is they bring to the table will give them a sense of pride which will ultimately encourage them to be the best version of themselves	Movie Night Pop-up
Community & Belonging	A community that provides helpful resources. It's important for people to have a place with a supportive community and sense of belonging	Movie Night Pop-up
Continued Reinvestment & Care	Review some existing programs to assess where money should be allocated to better and expand instead of creating new initiatives	Movie Night Pop-up
Environment & Climate	Raleigh has wonderful tree canopy- lets preserve it!	Movie Night Pop-up
Equity & Justice	It's important to ensure that all communities have access to nature, despite their socio-economic status, race, ethnicity	Movie Night Pop-up
Security	(translated) Seeing the numerous amber alerts, it would be great to have police vigilance for the safety of our children.	Movie Night Pop-up
Culture & History	Oakview County Park. Historical view Trails-	Black Farmers Market Pop-up
Health & Wellness	Families are able to have fun	Black Farmers Market Pop-up
Connectivity & Access	Parks are greatif you can get to them! Need sidewalks and bike paths	Moore Sq Pop-up
Connectivity & Access	All communities having greenway access	Moore Sq Pop-up
Environment & Climate	Parks are critical to our climate action and holistic sustainability	Moore Sq Pop-up
Environment & Climate	They are critical in maintaining green spaces in our communities	Moore Sq Pop-up
Culture & History	Our environmentalism improve our mental health	Moore Sq Pop-up
Culture & History	Would love to hear more about local history! How does local history shape towns and greenspaces?	Moore Sq Pop-up
Creativity & Innovation	It gets the people out and actually using them builds community	Moore Sq Pop-up
Health & Wellness	Sunshine makes people happy	Moore Sq Pop-up

# APPENDIX B-4: LISTEN & LEARN PHASE

#### September 2023 Pizza in the Park - Public Workshop Data

Summary of data collected from two public workshops which took place at John Chavis Memorial Park. In the workshops, participants shared their values for the plan and their parks, identified priority investments, and reviewed summaries of the existing system.

# 190+ people engaged across two events.



## **Express Values**

#### WHAT VALUES SHOULD GUIDE DECISION MAKING?

In-person values highlighted a renewed focus on health and wellness and cultural programming. Online values were quite different. 'Connectivity and Access' was the top response among online participants.

In-person	Online
#1 Health & Wellness	#1 Connectivity & Access
TIE #2 Equity & Justice	#2 Environment & Climate
TIE #2 Culture & History	#3 Community & Belonging

TIE #2 Community & Belonging

Additional write in values included: jobs, growth, and safety.



'Equity & Justice' was the least selected value in online engagement, while the least selected value in in-person was 'Creativity & Innovation'.

Selected Value	Reason	Meeting
Health & Wellness	Health Assessments, Health Festival, Health Science Education Station, Nutrition, Healthy Cooking Classes	Workshop 1
Continued Reinvestment & Care		Workshop 1
Health & Wellness	Healthy foods for our children Access to healthy food for the less fortunate. Activities in school and places for people to access free gym equipment or nutrition.	Workshop 1
Culture & History	I'm a local historian	Workshop 1
Environment & Climate	Clean air and environment helps to maintain a healthy lifestyle	Workshop 1
Health & Wellness	we need to be healthy	Workshop 1
Environment & Climate	green space in urban environments helps well being and mental health	Workshop 1
Connectivity & Access	work together, better collaborate with other locations	Workshop 1
Equity & Justice	Events are great for awareness, please a moment to visit targeted. justice.com and join	Workshop 1
Connectivity & Access	programs should be accessible to all	Workshop 1
Community & Belonging	Born and raised in Raleigh knowing park history is important to a rich history.	Workshop 1
Community & Belonging	I feel that without community, parks aren't really parks. its all about community.	Workshop 1
Community & Belonging		Workshop 1

Selected Value	Reason	Meeting
Community & Belonging	to get more people connected and outside/tie to city's best interest + education events	Workshop 1
Health & Wellness	healthcare is a given right. everyone deserves access to things that promote healthy lifestyles	Workshop 1
Connectivity & Access	inclusion of athletics for adults, bot just kids. adults need fitness too.	Workshop 1
Health & Wellness	we are all getting older	Workshop 1
Creativity & Innovation	new ideas get more folks engaged	Workshop 1
Continued Reinvestment & Care	existing investments need to be cared for	Workshop 1
Health & Wellness	for health reasons	Workshop 1
Culture & History	It is always important to learn the culture & history of a place it gives you a bigger appreciation for the place you stand.	Workshop 1
Community & Belonging	Community centers & parks are great spaces to connect with neighbors.	Workshop 1
Equity & Justice	Ensuring the entire city has access to parks makes residents feel included	Workshop 1
Culture & History	Learning about the past helps to build a strong future	Workshop 1
Environment & Climate	My kids need a planet to live on!	Workshop 1
Community & Belonging	I like that everyone can feel welcomed & included, playground designs like Laura Hills are amazing.	Workshop 1
Community & Belonging	Community garden (please add!)	Workshop 1
Health & Wellness	Variety of Activities, More spaces needed!	Workshop 1
Connectivity & Access		Workshop 1
Continued Reinvestment & Care	I feel like our parks should all be equally invested in. It seems this should be something to consider	Workshop 1
Equity & Justice	Feeling appreciated is important for your mental health	Workshop 1
Health & Wellness	Play soccer + general exercise	Workshop 1
Culture & History	If we don't know and understand history we are destined to repeat bad experiences	Workshop 1
Culture & History	African Culture Center, learning about different cultures	Workshop 1
Equity & Justice	All cultures contribute to this city, we are all equal	Workshop 1
Health & Wellness	We need healthy provisions for our community and for our children, friends, and family	Workshop 1
Creativity & Innovation	Water park, more exciting!	Workshop 1
Environment & Climate	Gotta breathe!	Workshop 1
Culture & History	Rich history in our parks, lean on our experts in history	Workshop 1
Environment & Climate		Workshop 1

Selected Value	Reason	Meeting
Culture & History	Appreciation of your culture from others helps you to appreciate their culture creating harmony in the community	Workshop 1
Culture & History		Workshop 1
Connectivity & Access		Workshop 1
Environment & Climate	Environments are great for our whereabouts and climate. we need for our health as well as our children's	Workshop 1
Creativity & Innovation		Workshop 1
Equity & Justice		Workshop 1
Community & Belonging	Common Interests	Workshop 1
Community & Belonging	Lost/found/increase security, safety first,	Workshop 1
Health & Wellness	Step Lane (Sp?)	Workshop 1
Continued Reinvestment & Care		Workshop 1
Continued Reinvestment & Care		Workshop 1
	I think it is awesome what y'all are doing.	Workshop 1
Fun		Workshop 2
Equity & Justice	Cause I like to cheer! (sp?)	Workshop 2
Equity & Justice	More blacks should be visible in the park events	Workshop 2
Culture & History	I think history is a big part of our community	Workshop 2
Community & Belonging	Love having a safe fun place for community events	Workshop 2
Creativity & Innovation		Workshop 2
Equity & Justice	We definitely need justice	Workshop 2
Health & Wellness	Stay healthy	Workshop 2
Connectivity & Access	Programs for all	Workshop 2
Health & Wellness	Programs for all	Workshop 2
Connectivity & Access	Walkability is so important & helps to get to know your neighbors & community	Workshop 2
Connectivity & Access	Connecting spaces makes it more accessible to do multiple activities in the same day	Workshop 2
Environment & Climate	To keep open spaces while the city grows	Workshop 2
Continued Reinvestment & Care	need to keep ex-facilities safe & in good condition also for community appearance	Workshop 2
Creativity & Innovation	I like art	Workshop 2
Community & Belonging	if people feel a sense of community they will care about their community and participate	Workshop 2

Selected Value	Reason	Meeting
Health & Wellness	Being healthy we are living longer	Workshop 2
Equity & Justice	love public parks caring	Workshop 2
Culture & History	cause it keeps me distracted and its fun	Workshop 2
Equity & Justice	parks serve an important community role and should support those who need them most	Workshop 2
Community & Belonging	because i like to dance	Workshop 2
Culture & History	understanding for our children	Workshop 2
Community & Belonging	belonging is a big part of our community	Workshop 2
Equity & Justice	we need more!	Workshop 2
Equity & Justice	Fairness/ housing jobs criminal justice	Workshop 2
Equity & Justice	fun	Workshop 2
Connectivity & Access	we need walkable/bikeable/transit accessible parks in our communities, access increases use, sustainability, equity, etc	Workshop 2
Health & Wellness	promoting health in marginalized communities	Workshop 2
Community & Belonging	Co-ed programs for teens on a friday or saturday night to reduce gang in south east raleigh	Workshop 2
Culture & History	more history on the leadership in the raleigh area	Workshop 2
Community & Belonging	the ability to share space with family, friends, and neighbors	Workshop 2
Continued Reinvestment & Care		Workshop 2
Health & Wellness	health is the new wealth	Workshop 2
Equity & Justice	open the public parks to the homeless and churches	Workshop 2
Culture & History	need more historic places	Workshop 2
Equity & Justice	we have neglected this in the past, catch up!	Workshop 2
Health & Wellness		Workshop 2
Health & Wellness	I like to dance, because I have danced my whole life	Workshop 2
Equity & Justice	accessible and public spaces provide benefits to everyone	Workshop 2
Connectivity & Access	healthy living for all	Workshop 2
Community & Belonging	I want to see more community between neighbors	Workshop 2
Continued Reinvestment & Care	this is how equity can be achieved	Workshop 2

Selected Value	Reason	Meeting
Community & Belonging	Access to parks for all, regardless of means. A place to belong	Workshop 2
Environment & Climate	We need our planet love plants and animals!	Workshop 2
Culture & History		Workshop 2
Culture & History	How we make decisions	Workshop 2
Equity & Justice	Self Explanatory	Workshop 2
Community & Belonging	Help others	Workshop 2
Health & Wellness	Because the budget will reflect top values	Workshop 2
Culture & History	It is the south side of Raleigh	Workshop 2
Health & Wellness	Stay physically in shape and fit adults, are there park dance studios?	Workshop 2
	English is a program. Expand to a Spanish program! Let's learn from each other.	Workshop 2
Health & Wellness	Healthier eating habits program for seniors	Workshop 2
Creativity & Innovation	Because I like drawing	Workshop 2
Community & Belonging	Statue of Mr John Chavis and holograms are missing. * Love will keep John Chavis alive	Workshop 2
Environment & Climate	Most important thing if we want our grandkids to be able to do this	Workshop 2
Continued Reinvestment & Care	Raleigh has done a great job growing and maintaining parks/ greenways. I was born here in the 80's and I love that it remains a priority	Workshop 2
Community & Belonging	Community/Social engagement is critical to mental health	Workshop 2
Jobs	More helping the community with up to date jobs/recruiting	Workshop 2
Fun		Workshop 2
Equity & Justice	Because it's needed in this area	Workshop 2
Continued Reinvestment & Care	We are growing over here!	Workshop 2
Health & Wellness	Programs for single parents-self care	Workshop 2
Equity & Justice	Future and ongoing justice for women of color	Workshop 2
Culture & History	I like to dance	Workshop 2
Connectivity & Access	A complete trail & park system (when completed) to promote outdoor participation	Workshop 2
Community & Belonging	We need to take care of each other	Workshop 2
Equity & Justice	Every-one should be treated the same	Workshop 2

Selected Value	Reason	Meeting
Community & Belonging	We love the community here and want it to grow	Workshop 2
Continued Reinvestment & Care	I love that the city keeps parks up to date with beautiful innovative amenities	Workshop 2
Culture & History		Workshop 2
Health & Wellness	Need to encourage outdoor recreation which requires less to maintain buildings and support health and wealth for more people	Workshop 2
Culture & History	Learning about the history of the park	Workshop 2
Health & Wellness		Workshop 2
Equity & Justice		Workshop 2
Environment & Climate		Workshop 2
Environment & Climate	Clean our spaces	Workshop 2
Connectivity & Access	I like being connected with people because it makes me happy	Workshop 2
Culture & History	To know the history of the city	Workshop 2
Equity & Justice	Because we cal all agree that this world needs to be more equal	Workshop 2
Culture & History	A must so history can be passed on	Workshop 2
Health & Wellness	Because Health is wealth	Workshop 2
Health & Wellness	watch games and athletic competitions.	Workshop 2

## **Identify Priorities**

WHAT PLACES AND ACTIVITIES ARE MOST IMPORTANT TO YOU?

Across in-person and online responses, participants shared the following priorities:

#1 Places to walk or ride a bike

#2 Healthy Lifestyles

#3 Parks in walking distances

#4 Where 65+ adults thrive

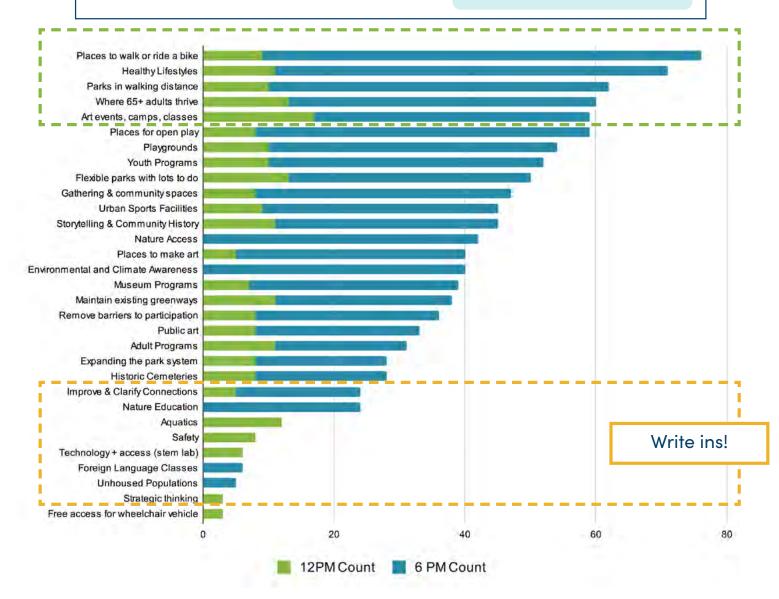
#5 Art events, camps, classes

#6 Places for open play

Additional write in priorities included: nature education, aquatics, safety, technology access, foreign language classes, and unhoused people.



Healthy lifestyles emerged as a priority across all engagement methods. Connectedness continues to be a priority, too!





Topic	Reason
Parks & Greenways	Variety of play equipment for all ages
Parks & Greenways	bike/run trails <3
Parks & Greenways	close to my home and nice place to walk
Parks & Greenways	parks are great for kids and family for leisure time
Parks & Greenways	ability to navigate city without engaging cars
Parks & Greenways	run with no traffic
Parks & Greenways	availability
Parks & Greenways	accessibility
Parks & Greenways	places where community interact
Parks & Greenways	space to breathe and recenter my brain
Parks & Greenways	well-maintained, clean
Art, History, & Culture	reading about our history at community centers
Art, History, & Culture	volleyball/tossing contest/track/ & field/racing

Topic	Reason
Art, History, & Culture	to get our airplane back for history (fighter jet that used to be in Chavis and was removed)
Art, History, & Culture	preservation of historic spaces
Nature & Environment	pollinator plantings and shade trees
Nature & Environment	thankful we have so many parks!
Nature & Environment	Tree canopy!
Nature & Environment	Calming effect and mental health
Nature & Environment	hiking trails in the woods
Nature & Environment	the nature bridge @ yates mill
Nature & Environment	well landscaped and tree preservation
Camps, Classes & Sports Leagues	Kids swim teams
Camps, Classes & Sports Leagues	Hoolahoops for kids, Yoga
Camps, Classes & Sports Leagues	Engaging children and community
Camps, Classes & Sports Leagues	Language translator 1) ASL Class 2) Spanish Class

Topic	Reason
Camps, Classes & Sports Leagues	Camps Classes
Camps, Classes & Sports Leagues	Youth/toddler educational camps
Camps, Classes & Sports Leagues	Walkways
Camps, Classes & Sports Leagues	Swim pizza
Camps, Classes & Sports Leagues	I like to slide
Camps, Classes & Sports Leagues	enjoy track– out program, summer camps
Camps, Classes & Sports Leagues	kiddie sports under 4
Camps, Classes & Sports Leagues	camps and swim
Camps, Classes & Sports Leagues	basketball
Camps, Classes & Sports Leagues	more boxing camps for kids
Camps, Classes & Sports Leagues	swim lessons
Camps, Classes & Sports Leagues	fitness in the building, meeting new people
Camps, Classes & Sports Leagues	I like pickle ball, walking room, senior programs
Camps, Classes & Sports Leagues	camps are available to all and they have a variety of field trips. Exposing kids to different things
Camps, Classes & Sports Leagues	fitness rooms
Camps, Classes & Sports Leagues	fitness rooms
Camps, Classes & Sports Leagues	Very robust offering of classes and programs
Nature & Environment	More stuff to do
Nature & Environment	having nature classes
Nature & Environment	walking the track/trail history
Nature & Environment	playing with toys
Nature & Environment	Nature programs
Nature & Environment	love walking the inside track during bad weather
Nature & Environment	Nature programs
Nature & Environment	I love the blending of natural and urban spaces
Nature & Environment	having nice places to walk with birds, bugs, and pretty trees. '

Topic	Reason
Nature & Environment	I like to play on the slide
Nature & Environment	Pullen park is perfect! I love the nature!
Art, History, & Culture	I like to dance and play at the park
Art, History, & Culture	places to sit down while kids play
Art, History, & Culture	I like the people
Art, History, & Culture	Live music and events
Art, History, & Culture	The beauty and variety of things to do at chavis
Art, History, & Culture	Love History!!
Art, History, & Culture	Love learning about different cultures
Art, History, & Culture	Love diversity and facilities
Art, History, & Culture	As a homeschool parent, I love what Raleigh has to offer for my children, Understanding the past and having positive influences on culture are key
Parks & Greenways	Many near water ways
Parks & Greenways	proximity to downtown, public transit, greenways
Parks & Greenways	Walking distance is low
Parks & Greenways	Yes- wish they all connected better! More sidewalks
Parks & Greenways	The dedication to the greenways
Parks & Greenways	Fun playgrounds
Parks & Greenways	Greenways, chavis park
Parks & Greenways	I love the parks and greenways
Parks & Greenways	There is always something to do
Parks & Greenways	Love the greenway system
Parks & Greenways	I enjoy having places in the icy to take walks and enjoy nature
Parks & Greenways	Pullen Aquatic Center is Awesome!
Parks & Greenways	I love the natural feel of the greenways + being near water
Parks & Greenways	ride bikes around the park
Parks & Greenways	Love the greenways, we are big bikers

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### APPENDIX B-5: VISION & FRAMEWORK PHASE

#### February 2024 Focused Conversations Summary

McAdams conducted several focus groups to identify key themes and action items. Fifty organizations were invited to participate and 32 organizations joined seven conversations.

**February 6, 2024 Growth Centers** 

**February 9, 2024** Arts and Culture Recreation

February 13, 2024 Cultural and Historic Resources **Environment** 

February 15, 2024 Greenways Parks

February 20, 2024 Mobility and Connectivity

The following organizations participated in the focused conversations:

A Place at the Table

**ACORNS** 

ALS (Accelerated Learning Services)

**Arts Commission** 

Bicycle & Pedestrian Advisory Commission

Chamber of Commerce City of Raleigh Housing and Neighborhoods Department **Environmental Advisory Board** Equity and Inclusion

Friends of the City of Raleigh Museum Hispanic and Immigrant Affairs Board Historic Cemeteries Advisory Board Historic Resources and Museum Advisory

LGBT Center of Raleigh

Mayor's Committee for Persons with

Disabilities

Parks Committee of the PRGAB

Parks, Recreation and Greenway Advisory

Board

Planning Commission - Infrastructure &

**Mobility Committee** 

Raleigh Parks Cultural Outreach and

**Enrichment Program** 

Raleigh Parks Active Adults Program

Raleigh Pride

Raleigh United Mutual Aid Hub

Saint Monica Teen Center

Shaw University Instructor/Internship

Coordinator

St. Johns Community Engagement Center Sustainability, Wildlife, and Urban Trees

Teen Zone



#### RALEIGH PARKS FOCUS CONVERSATION SUMMARIES

#### Growth Centers

The Growth Centers focus group highlighted various aspects related to the growth and development of parks, neighborhoods, and recreational amenities in the city. It emphasized the need for inclusive strategies, partnerships, and policies to address issues such as equity, access, cultural diversity, and community engagement. The future is seen as a challenge due to limited land resources and the necessity for technological advancements. The group also mentioned the importance of maintaining existing parks while creating new ones, promoting an inclusive mindset, and addressing language barriers and racial bias. Additionally, it raised concerns about reaching out to non-participants, attracting employers, and showcasing the city's inclusive culture.

#### Arts & Culture

The Arts and Culture group focused on the arts and culture scene in Raleigh, with an emphasis on making it welcoming and accessible to all. It was express that there is a need for outreach to certain communities, such as SE Raleigh, to raise awareness of programs and options like pay-what-you-can. Recent projects include art at fire departments, which provide a great venue for families. The idea of partnering with Dix Parks and establishing an Arts team was mentioned, with a focus on acquiring art from under-represented groups and promoting community participation. The City of Raleigh owns over 700 pieces of art in unexpected places and aims to enhance its art program to tell the story of the city's culture. There is also a desire to contribute to artists' experiences through mentorship programs and create safe spaces for under-represented groups. Outreach efforts should target non-English speakers and expand the groups working in communities. The program should be open to change, consider pricing on language programs, and engage youth and young adults beyond just families. Partnerships with community members who have existing connections and trust are seen as valuable for understanding community needs.

#### Recreation

The group focused on the topic of recreation and how Raleigh Parks can better serve the needs of the community. The group highlighted various areas where the department may be falling short, such as accessibility for different user groups, barriers preventing people from experiencing the parks and facilities, and gaps in programs and facilities. Suggestions for improvement included addressing transportation issues, increasing awareness through marketing and education, improving access for special needs individuals, and building partnerships with rural areas. The importance of engaging teens and youth, addressing the needs of the homeless population, and promoting a sense of belonging in public spaces were also emphasized. Additionally, the group mentioned the need for training to handle crisis situations, targeted advertising to reach missing participants, and removing stigma around accessing recreational programs. Finally, it was suggested to customize events and use social media to resonate with teenagers and increase their engagement.



#### > Environment

This group highlighted various environmental and sustainability-focused issues and opportunities in Raleigh. It emphasized the need for Raleigh Parks to play a role in protecting open spaces and providing equitable access to healthy living environments. The critical climate change and environmental issues facing Raleigh's parks include stormwater management, urban heat island effect, invasive species, and tree canopy loss. Environmental justice issues and historic injustices are also mentioned. The importance of citizen engagement, partnerships with educational institutions, and collaboration with developers was emphasized. The focus group concluded by mentioning the importance of sustainable agriculture, partnerships with schools, and the need for more maintenance staff and coordination with other departments for effective management of greenways and stream corridors.

#### Cultural + Historic Resources

The group focused on the cultural and historic resources in Raleigh. It emphasized the importance of communication, equity efforts, and different means of communication. Parks, such as Pullen Park and Chavis Park, play a significant role in drawing people to Raleigh, providing education, and connecting with history. The group noted that there is a focus on preserving and telling the stories of diverse communities and African American landmarks. Technology, such as QR codes and handheld devices, are used for communication and promoting programs. Collaboration between different groups and organizations should continue to be encouraged to develop a consistent message and advocate for preservation. Events like Juneteenth and Black Santa were mentioned as unique opportunities for inclusion. Overall, the group noted there is a need for continued support from decision-makers to implement adopted plans and preserve cultural resources.

#### **Parks**

The group highlighted the importance of parks as safe spaces for both sheltered and unsheltered populations, providing critical facilities and resources. It emphasized the need for community care, improved safety measures, and partnerships with food banks. They identified that the main goal is to ensure equitable access to resources across different regions of the city and address issues such as mental health, substance abuse, and food insecurity. They also mentioned the significance of community centers, accessibility, language barriers, and the role of parks in connecting people and providing vital services. Staff training, collaboration with external organizations, and support for staff well-being were also key considerations mentioned by the group.

#### > Greenways

The focus group discussed the various aspects and challenges related to greenways in Raleigh. They emphasized the need for integrating greenways into the bike plan update, expanding connections to neighborhoods and public transit facilities, improving signage and wayfinding, ensuring equitable distribution of facilities, addressing safety concerns, and enhancing communication about closures and reopenings. The importance of greenways in connecting neighborhoods, supporting businesses, and contributing to successful transit planning was also emphasized. The involvement of the development community, better stewardship of assets, and balancing investment in greenways and park sites were



identified as areas for improvement. Overall, the group noted the goal is to create easy, safe, and direct paths that cater to the diverse needs of users and enhance the overall experience of the greenway system.

#### Mobility + Connectivity

The group highlighted the importance of improving mobility and connectivity in the city, with a focus on equity and accessibility. It emphasized the need for partnerships, collaboration, and the use of evolving technologies to create a well-connected network that accommodates all users. The group noted that the goal is to reduce disparities, promote health equity, and make the city a standout for its parks system. They also mentioned specific areas that require attention, such as western parts of the city, downtown construction zones, and neighborhoods lacking safe pedestrian infrastructure. Lastly, the group emphasized the importance of integrating connectivity into neighborhoods and addressing neighborhood pushback through codifying connectivity requirements.

#### **THEMES + ACTION ITEMS**

#### Encourage Youth Participation

- o Schedule programs and activities for teens at times that are compatible with their schedules and mobility options, ensuring accessibility and participation.
- o Increase the use of social media platforms popular among teens to promote parks and recreation programs and events, targeting users in their preferred online spaces.
- o Develop a team of teen ambassadors to provide input on programming, marketing strategies, and outreach efforts, fostering a sense of ownership and engagement among youth.
- Organize customized events such as national teenager day celebrations, back-to-school pool parties, and pop-up events tailored to teens' interests and marketed in a way that resonates with them.
- o Advocate for safe routes to schools and provide support for students to access parks and recreation facilities safely, enhancing accessibility for middle and high school-aged youth.
- o Ensure that programs are inclusive and accessible to all teens, regardless of parental support or engagement, by removing barriers to participation and providing free or low-cost options.

#### > Create A Sense of Belonging

- o Address biases and amplify the voices of underrepresented groups through acknowledgment and inclusive decision-making processes, promoting a sense of belonging for all residents.
- o Conduct outreach efforts to engage non-participants, including non-English speakers and marginalized communities, ensuring that all voices are heard and represented.
- o Utilize parks as a platform to highlight art and cultural experiences, increasing accessibility and creating opportunities for serendipitous encounters that enhance community connection.
- o Spread resources and services evenly across all regions of the city to ensure that all communities have access to adequate resources, regardless of location.
- Market public spaces such as greenways and open spaces as welcoming and safe environments, fostering activation and community engagement through events, programming, and recreational activities.



o Implement more intentional outreach and marketing efforts to raise awareness of existing and planned amenities, addressing potential lack of awareness within the community.

#### > Foster Safe Recreation Environments

- o Install blue light emergency phones at community centers or major trailheads to enhance safety and provide reassurance for users.
- o Improve lighting in parks and along greenways to ensure safety after dark, enhancing accessibility and encouraging use by all community members.
- o Foster an inclusive mindset within PRCR programming, challenging preconceived notions about certain recreational activities and promoting diversity and equity.
- o Implement awareness and education initiatives to reduce racial bias and promote inclusivity in recreational spaces, creating a welcoming environment for under-represented groups such as Black, Brown, LGBTQ+ communities.
- o Ensure easy, safe, and direct paths to parks and recreational facilities, particularly in areas of need and along transit corridors such as Bus Rapid Transit (BRT) lines.

#### > Community Centers as Community Hubs

- o Prioritize people-first approaches in community center programming and services, recognizing the importance of creating welcoming and supportive spaces for all individuals.
- o Establish partnerships with county resources to link community centers with critical services such as food pantries, financial assistance, and mental health/substance abuse services, providing accessible information and support to residents.
- o Facilitate cross-departmental training sessions to share valuable insights and expertise among different departments, fostering a collaborative approach to addressing community needs.
- o Restore a sense of pride and importance to local community centers by integrating them more deeply into neighborhood identity and fostering a sense of ownership among residents.
- o Implement a baseline of community care by training staff to serve as better community partners and resources, ensuring they are equipped to support residents' needs effectively.
- o Provide critical facilities such as showers, charging stations, and comfort spaces at community centers to meet the needs of vulnerable populations and create a safe environment for all visitors.
- o Collaborate with organizations like ACORNS for street outreach and information sharing about available services, ensuring community members are connected with the resources they need.

#### > Invest in the Enhancement of Programs

- o Develop new programs and initiatives targeting teenagers and young adults aged 19-20, filling the gap between teen and adult programming options.
- Enhance the art program by making more forms of artistic expression visible.
- o Make marketing communication more relevant and targeted to groups being programmed for.
- o Improve awareness of programs by actively promoting the "pay what you can" option and other accessible pricing options through various communication/social channels.
- o Develop modern and relevant communication strategies, including social media outreach, to bridge awareness gaps and reach new populations, particularly teenagers and young adults.



- o Improve program registration accessibility for Spanish speakers and visually impaired individuals by enhancing technology and language accessibility.
- o Provide flexibility in program registration requirements, particularly for teenagers who may lack parental support or involvement.
- o Integrate art into parks and recreation facilities to enhance placemaking and create unique experiences for visitors.

#### Remove Barriers to Access

- o Access which programs actually need parental consent due to liability or issue and revise those that do not allow teens of a certain age to sign up for themselves.
- o Install new wayfinding and informational signs in both English and Spanish to ensure that all can understand.
- Conduct outreach activities in areas with long waitlists or limited internet access to ensure equitable access to park programs and facilities.
- o Integrate connectivity requirements into the city's planning and entitlements process to ensure equitable outcomes and address neighborhood pushback through codified standards.
- o Improve walkability and safety in rapidly developing areas, such as NW Raleigh Leesville Rd. area, through the addition of protected bike lanes and better pedestrian infrastructure.
- Utilize the parks system as a tool for health equity by addressing disparities in connectivity and access, particularly in underserved communities.
- o Implement dynamic standards for Level of Service (LOS) that are responsive to the unique needs and realities of different neighborhoods, focusing on both access and comfort.

#### > Empower Staff as Community Partners

- o Develop comprehensive training programs to equip staff with the skills to identify and assist individuals experiencing mental health or substance abuse crises, ensuring they can connect them with the right resources.
- o Provide specialized training sessions on crisis identification, de-escalation techniques, and understanding the core needs of unhoused individuals.
- o Facilitate cross-training opportunities with organizations like ACORNS to enhance staff responsiveness and sensitivity in handling diverse community needs, including those of the homeless population.
- o Implement sensitivity trainings and conflict de-escalation workshops to help staff better relate to individuals in crisis and remove stigma associated with mental health, substance abuse, and homelessness.
- o Normalize discussions around mental health to destigmatize it, particularly among teens, making them more receptive to seeking and accepting additional support.
- Cultivate a culture of continuous improvement within community centers, encouraging staff to actively seek opportunities for learning and skill development to better serve the community while also being sure to award good behavior.

#### Celebrate Black History + Culture



- Brainstorm and implement unique events that highlight African American culture and history, encouraging participation and engagement.
- o Collaborate with Community Outreach and Recreation (COR) staff to digitize historic artifacts and resources, making them more accessible to the public.
- o Develop outreach strategies to engage the community in utilizing digitized resources, particularly focusing on African American heritage.
- Work with local schools and colleges with history programs to arrange field trips to African American cemeteries, historic Black universities, and landmarks, utilizing their expertise to enhance educational experiences.
- o Advocate for proactive measures to preserve historic African American sites, such as Oak View County Park, Chavis Park, and Pullen Park.
- o Address the stigma surrounding certain greenways and parks by centering programming around education, safety awareness, and inclusive access.
- o Address negative stormwater impacts on communities, focusing on areas disproportionately affected and advocating for equitable solutions.
- o Educate the community about environmental justice movements and the importance of preserving social and emotional health through initiatives like tree canopy restoration.

#### > Celebrating Diversity in Recreation Spaces

- o Compile and share stories about the diverse populations that call Raleigh home, highlighting their cultural heritage and contributions to the community.
- o Implement strategies to meet people where they are by providing inclusive programming and events that cater to diverse demographics and cultural backgrounds.
- Organize events that celebrate diversity, such as cultural festivals, heritage celebrations, and LGBTQ+ pride events, to showcase the rich tapestry of cultures and identities in Raleigh.
- Collaborate with local organizations and community leaders to host inclusive events that highlight the contributions of diverse communities to the City's recreational landscape.
- o Partner with local LGBTQ+ organizations, minority advocacy groups, and cultural associations to cocreate programs and activities that reflect the interests and needs of diverse communities.
- o Establish feedback mechanisms, such as surveys or community forums, to gather input from diverse stakeholders about their recreational experiences and preferences.
- Use feedback to continuously improve and adapt recreational programs and services to better meet the needs of all residents and visitors, regardless of their background or identity.

#### > Encourage Environmental Stewardship

- o Implement creative and interactive methods to engage park users in environmental stewardship, beyond traditional signage, such as art installations and educational displays.
- o Advocate for policies that promote environmental stewardship and resilience, such as requirements for green infrastructure, canopy conservation, and reducing light pollution to support wildlife habitats.
- Develop a succession plan for older trees and prioritize preservation of urban forests, working with developers to protect natural areas and incorporate green spaces into new developments.



- Prioritize greenway connections and open space requirements in development regulations, ensuring that new developments contribute positively to the city's overall sustainability goals.
- o Encourage citizen engagement in park stewardship through volunteer programs, workshops, and community events, fostering a sense of ownership and responsibility for park sustainability.
- Establish partnerships with educational institutions to develop and implement environmental education programs, leveraging resources and expertise to reach a wider audience.

#### > Modernize The System

- o Review existing policies related to park development, accessibility, and equity, and consider revisions to better address the changing needs of the community and promote environmental stewardship.
- o Collaborate with developers to incorporate green spaces, pocket parks, and recreational amenities into new developments, contributing to the overall supply of public space in the city.
- O Develop a wayfinding plan for the greenway system, including the use of mobile apps and QR codes, to improve navigation and enhance the user experience.
- o Conduct targeted outreach to communities such as Southeast Raleigh and the southern reaches of the city to increase awareness of park facilities and programs.
- o Invest in pedestrian infrastructure and "Last Mile" connections to improve access to parks and recreation facilities, particularly in areas undergoing development or construction.
- Establish mobile recreation units to host programs tailored to specific community needs and preferences, increasing engagement and participation in park activities.
- Audit the existing park system for barriers to accessibility and implement measures to ensure that parks are inclusive and welcoming to individuals of all abilities.
- o Focus on reducing disparities in park access and infrastructure investment across different parts of the city, prioritizing areas with limited connectivity and resources.

#### > Leverage Key Partnerships

- Collaborate with diverse community organizations, including youth-oriented groups and rural associations, to develop inclusive programming and events that cater to a wide range of interests and demographics.
- o Partner with local businesses to support events and initiatives that promote environmental stewardship and community engagement, enhancing the overall quality of life in the city.
- o Increase collaboration across departments and staff members to streamline communication and maximize resources for park improvement projects.
- Partner with local schools and universities, including Historically Black Colleges and Universities (HBCUs),
   to develop educational programs and engage youth in environmental stewardship initiatives.
- Explore funding options for repairing past inequities in city planning and expanding park infrastructure, leveraging partnerships to address community needs.
- Partner with transportation organizations to improve safety and connectivity in the pedestrian network,
   particularly in areas with high pedestrian traffic.
- Collaborate with community members and organizations to identify and address safety concerns in parks and recreation facilities, enhancing the overall user experience.

# APPENDIX B-6: VISION & FRAMEWORK PHASE

#### February 2024 Community Survey 2 Report - Level-of-Service

Summary report of responses to the second community survey, which was open to public responses from February 2023 to March 2023.

The purpose of the survey was to understand how people access their Raleigh Parks destinations today and their desires for methods and distance to access those amenities in the future.

# 80 people completed the survey.

#### Project Engagement

VIEWS	PARTICIPANTS	RESPONSES	COMMENTS	SUBSCRIBERS
219	80	4,504	25	14

#### To experience a small Neighborhood Center, I will travel...

By car	17%	35%	30%	16%	3%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	6%	14%	9%	3%	68%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	18%	42%	27%	8%	4%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	10%	26%	27%	10%	27%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 77 respondents

#### To experience a large Community Center, I will travel...

By car	1%	22%	50%	25%	1%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	3%	10%	15%	3%	69%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	13%	37%	31%	12%	7%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	6%	22%	34%	12%	26%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### To experience a Cultural or Arts Center, I will travel...

By foot	12%	30%	27%	15%	15%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	5%	18%	32%	14%	32%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By car	-	19%	40%	40%	1%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	3%	5%	17%	8%	68%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 70 respondents

#### To experience an Active Adults Center, I will travel...

By car	3%	21%	34%	12%	31%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	3%	5%	15%	-	77%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	12%	25%	15%	6%	42%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	3%	19%	14%	8%	56%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 68 respondents

#### To experience Historic Sites / Museums, I will travel...

By car	2%	6%	36%	53%	3%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	3%	5%	11%	15%	66%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	8%	28%	37%	14%	14%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	3%	17%	30%	17%	33%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### To experience an Environmental Education Center, I will travel...

By foot	13%	33%	23%	12%	18%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	7%	21%	26%	13%	33%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By car	3%	9%	43%	37%	8%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	5%	5%	13%	8%	69%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 65 respondents

#### To experience rivers & lakes, I will travel...

By public transit	3%	5%	13%	13%	65%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	12%	27%	27%	18%	17%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	3%	16%	30%	21%	30%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By car	3%	5%	34%	58%	-
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 64 respondents

#### To experience a Nature Preserve, I will travel...

By car	5%	8%	33%	52%	2%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	3%	17%	28%	20%	32%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	3%	3%	15%	13%	65%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	10%	27%	30%	20%	13%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### To experience Greenway Trails, I will travel...

By car	10%	29%	38%	19%	5%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	3%	14%	12%	2%	69%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	21%	33%	23%	11%	11%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	11%	21%	28%	13%	26%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 63 respondents

#### To experience Hiking Trails, I will travel...

By car	8%	11%	31%	44%	6%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	5%	9%	10%	9%	67%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	17%	28%	27%	10%	18%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	10%	15%	-	27%	15%
	Less than 5 mins	Less than 10 mins	Less than 10 mins	Less than 20 mins	More than 20 mins

#### 64 respondents

#### To experience natural open space, I will travel...

By public transit	7%	9%	14%	5%	66%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	15%	37%	22%	15%	12%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	12%	23%	22%	15%	28%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By car	10%	23%	30%	33%	5%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### To experience pools and splash pads, I will travel...

By car	-	22%	34%	26%	17%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	4%	11%	12%	2%	72%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	19%	40%	10%	7%	24%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	7%	25%	25%	5%	39%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 58 respondents

#### To experience a playground, I will travel...

By foot	19%	25%	12%	7%	37%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	11%	19%	16%	5%	49%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By car	9%	16%	29%	16%	31%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	5%	7%	12%	-	75%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 58 respondents

#### To experience a dog park, I will travel...

By bike	5%	-	9%	2%	84%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By car	7%	15%	17%	-	62%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	7%	2%	5%	-	86%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	10%	5%	17%	2%	66%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### To experience sports fields and courts, I will travel...

By car	2%	21%	34%	14%	29%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	2%	5%	12%	4%	77%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	14%	26%	21%	4%	35%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	7%	16%	25%	5%	47%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 58 respondents

#### To experience adventure sports, I will travel...

By car	-	7%	22%	29%	42%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	4%	4%	9%	4%	81%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	10%	16%	9%	12%	53%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	5%	10%	16%	12%	57%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

#### 59 respondents

#### To experience a walk/run/bike ride, I will travel...

By car	18%	25%	21%	20%	16%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By public transit	11%	15%	5%	2%	67%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By foot	30%	26%	12%	14%	18%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A
By bike	19%	26%	14%	11%	30%
	Less than 5 mins	Less than 10 mins	Less than 20 mins	More than 20 mins	N/A

57 respondents

Is there anything else you want to share about how you get to parks?

Enough clearcutting spaces for yet another unaffordable apartment complex! We should be able to walk or bike to parks! 5 months ago **●** 6 Agree Some questions really needed an option of greater than 20 minutes especially by car 5 months ago ♠ 6 Agree Thank you for your feedback - this is a great point! We have added a "More than 20 minutes" option to the survey. 5 months ago Making the make accessible to me is not about location, it's more about is there a way I can push my son who is in a wheelchair up and around the park and structures like any other kids can do. Accessible is having multiple swings he/she can ride on, not just 1. There are some great parks already. It we have to continue to be innovative to create more spaces for inclusivity. One example, these kids want to slide as well.. there is no slide to accommodate a child with cerebral palsy. I would love to be involved Dana 4074883725 5 months ago 5 Agree I would travel more than 20 minutes to experience any of the places listed under nature and outdoors. 5 months ago ◆ 5 Agree Thank you for your feedback - this is a great point! We have added a "More than 20 minutes" option to the survey. 5 months ago Just within Wake county we often travel completely kitty corner to where we live which can take up to 40 mins and to get to a nice park, nature center/experience, etc. We will do that. We even head to Orange, Durham, Johnston Counties and beyond though a bit less frequently. 5 months ago 3 Agree I would travel by bike much more frequently if Raleigh had safe bike paths more widespread. 4 months ago ① 2 Agree I will travel farther if there are no other quality options / for better options, etc. but that doesn't mean I want to. I want to be able to access safe and family friendly parks, nature spaces/centers and classes by walking or biking with sidewalks to make it safe for children. 4 months ago 12 Agree Accessing parks via greenways would be great 4 months ago 12 Agree This should really be in miles rather than minutes to drive, because that can vary widely depending on location, traffic conditions and time of day. 5 months ago 12 Agree I agree with others who have noted that the survey is faulty and will not give accurate information - for example if someone is willing to travel farther than 20 min for a very special natural experience or a great arts center. These are both things that the public is super interested in and we need more of them!

5 months ago ① 2 Agree

Thank you for your feedback - this is a great point! We have added a "More than 20 minutes" option to the survey.

5 months ago

Stop trying to force public transit, walking, and biking to get to parks. Provide adequate parking at all trails, community centers and parks. Eastgate has nowhere near enough parking for the size building and tennis courts.

4 months ago

1 Agree

The greater the time I'm willing to travel means the more willing I am to go to them, and have different experiences. It doesn't mean we need fewer of them.

4 months ago

1 Agree

I would go almost any distance to avoid lawn equipment and traffic noise so I can truly experience nature. Forest Ridge is very far, but maybe that is the only hope I have left.

4 months ago

I drive from a few towns over.

4 months ago

My older neighborhood does not have access to transit and most streets do not have sidewalks. Without sidewalks, walking to the neighborhood park is scary given the way people drive through our neighborhood. It's not just about how long I am willing to walk but also about the walking conditions. When are we going to be able to ask for sidewalks again?

4 months ago

Public transportation is not easily accessible or usable where we currently live. In the past, in other areas, I've heavily relied on mass transit.

My walking distance depends on whether kids or adults are going and the gear required.

4 months ago

I would love to be able to travel to more parks and green spaces safely on bike with my kids

4 months ago

I would travel for nature. Agree with stop clear cutting for homes, apartments. There should be a law to leave as many tree possible. And let's make a plan to clean up all this trash in Raleigh!

4 months ago

We would love to have more greenway trail access from downtown.

4 months ago

We are so happy to have relocated from MI and purchased a home close to Lake Lynn. We can walk to the trail, but usually drive as we are still getting in shape. We are also thrilled that there is so much greenspace to enjoy in Raleigh.

4 months ago

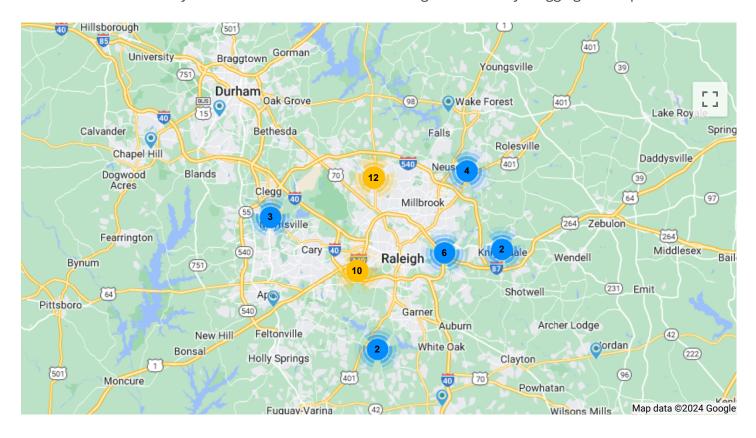
On rare occasions we may travel a distance for a place or event, but day to day, we use the greenway and park nearest to us, under 10min drive or bike.

5 months ago

I am retired, so I have a lot more of time flexibility. Also, my children are grown and that also gives me more time flexibility.

5 months ago

Where do you live? Move the circle to show the general area by dragging the map.



# APPENDIX B-7: VISION & FRAMEWORK PHASE

#### February 2024 Pop-ups - Level-of-Service Summary Data

Summary report of responses to the second community pop-up series, which were deployed across five community centers from February 2023 to March 2023.

The purpose of the pop-up was to understand how people access their Raleigh Parks destinations today and their desires for methods and distance to access those amenities in the future.

### Pop-ups

#### HOW AND HOW FAR ARE YOU WILLING TO TRAVEL TO PARKS?

Across in-person and online responses, these facilities had the most individual votes regarding travel distances.

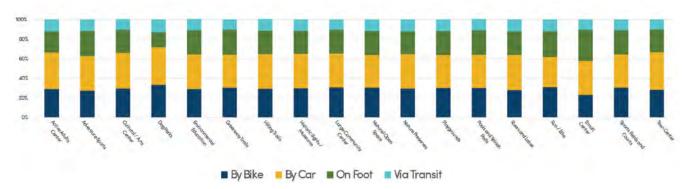
- #1 Small community centers
- #2 Large community centers
- #3 Cultural/arts centers
- #4 Historic sites
- #5 Rivers and lakes
- #6 Greenway trails

Many of these facilities were also at the top of the online survey, which may skew the overall results towards these facilities.

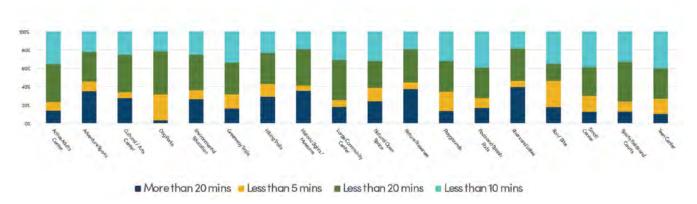


Many of the top 5 preferred locations were top choices both in the online survey and across each community center.

#### **HOW DO YOU TRAVEL?**



#### HOW FAR ARE YOU WILLING TO TRAVEL TO PARKS?



Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Barwell Road	Small Neighborhood Center	Less than 20 minutes	car
Barwell Road	Small Neighborhood Center	less than 10 minutes	bike
Barwell Road	Small Neighborhood Center	less than 5 minutes	walk
Barwell Road	Large Community Center	Less than 5 minutes	walk
Barwell Road	Historic Sites & Museums	Less than 20 minutes	Car
Barwell Road	Rivers & Lakes	Less than 5 minutes	Walk
Barwell Road	Natural Open Spaces	less than 10 minutes	Bike
Barwell Road	hiking Trails	less than 10 minutes	Bike
Barwell Road	Pools & Splash Pads	less than 10 minutes	Bike
Five Points	Small Neighborhood Center	Less than 20 minutes	Walk
Five Points	Cultural & Arts Center	Less than 20 minutes	walk
Five Points	Cultural & Arts Center	Less than 20 minutes	Public Transit
Five Points	Historic Sites & Museums	Less than 20 minutes	Walk
Five Points	Historic Sites & Museums	Less than 20 minutes	Walk
Five Points	Historic Sites & Museums	More than 20 minutes	Car
Five Points	Historic Sites & Museums	More than 20 minutes	Car
Five Points	Active Adult Center	Less than 20 minutes	car
Five Points	Active Adult Center	Less than 20 minutes	car
Five Points	Active Adult Center	Less than 20 minutes	car
Five Points	Active Adult Center	Less than 20 minutes	car
Five Points	Active Adult Center	Less than 20 minutes	Walk
Five Points	Large Community Center	Less than 20 minutes	Walk
Five Points	Large Community Center	Less than 20 minutes	Car
Five Points	Environmental Education Centers	Less than 20 minutes	Walk
Five Points	Environmental Education Centers	Less than 20 minutes	Public Transit
Five Points	Rivers & Lakes	Less than 20 minutes	walk
Five Points	Rivers & Lakes	Less than 20 minutes	walk
Five Points	Rivers & Lakes	Less than 20 minutes	walk

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Five Points	Rivers & Lakes	Less than 20 minutes	Public Transit
Five Points	Rivers & Lakes	less than 10 minutes	Walk
Five Points	Rivers & Lakes	More than 20 minutes	Car
Five Points	Natural Open Spaces	More than 20 minutes	car
Five Points	Natural Open Spaces	Less than 20 minutes	walk
Five Points	Natural Open Spaces	Less than 20 minutes	walk
Five Points	Natural Open Spaces	Less than 20 minutes	car
Five Points	hiking Trails	More than 20 minutes	car
Five Points	hiking Trails	More than 20 minutes	car
Five Points	hiking Trails	Less than 20 minutes	car
Five Points	hiking Trails	Less than 20 minutes	car
Five Points	hiking Trails	Less than 20 minutes	car
Five Points	hiking Trails	Less than 20 minutes	Walk
Five Points	Greenway Trails	Less than 5 minutes	walk
Five Points	Greenway Trails	Less than 20 minutes	Public Transit
Five Points	Greenway Trails	Less than 20 minutes	walk
Five Points	Greenway Trails	Less than 20 minutes	walk
Five Points	Greenway Trails	More than 20 minutes	car
Five Points	Greenway Trails	More than 20 minutes	bike
Five Points	Greenway Trails	More than 20 minutes	car
Five Points	nature preserves	Less than 20 minutes	walk
Five Points	nature preserves	More than 20 minutes	car
Five Points	Pools & Splash Pads	Less than 20 minutes	car
Five Points	Pools & Splash Pads	Less than 20 minutes	car
Five Points	Pools & Splash Pads	Less than 20 minutes	car
Five Points	Walk, Run, or Ride	Less than 20 minutes	Public Transit
Five Points	Walk, Run, or Ride	More than 20 minutes	car
Five Points	Walk, Run, or Ride	More than 20 minutes	walk
Five Points	adventure sports	less than 10 minutes	walk

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Five Points	sports fields and courts	Less than 20 minutes	Public Transit
Method Community Center	Environmental Education Centers	Less than 20 minutes	Public Transit
Method Community Center	Rivers & Lakes	Less than 20 minutes	Public Transit
Method Community Center	Natural Open Spaces	Less than 20 minutes	Public Transit
Method Community Center	hiking Trails	Less than 20 minutes	Public Transit
Method Community Center	Greenway Trails	Less than 20 minutes	Public Transit
Method Community Center	nature preserves	Less than 20 minutes	Public Transit
Method Community Center	nature preserves	Less than 20 minutes	Public Transit
Method Community Center	nature preserves	less than 10 minutes	Public Transit
Method Community Center	Pools & Splash Pads	Less than 20 minutes	Public Transit
Method Community Center	Pools & Splash Pads	Less than 20 minutes	Public Transit
Method Community Center	Pools & Splash Pads	Less than 20 minutes	Public Transit
Method Community Center	Pools & Splash Pads	Less than 20 minutes	Public Transit
Method Community Center	Pools & Splash Pads	Less than 5 minutes	Public Transit
Method Community Center	Playgrounds	Less than 20 minutes	Public Transit
Method Community Center	dog parks	less than 10 minutes	Public Transit
Method Community Center	Walk, Run, or Ride	Less than 20 minutes	Public Transit
Method Community Center	adventure sports	Less than 20 minutes	Public Transit
Method Community Center	sports fields and courts	Less than 20 minutes	Public Transit
Method Community Center	Teen Center	Less than 20 minutes	Public Transit
Method Community Center	Teen Center	Less than 20 minutes	Public Transit
Method Community Center	teen center	Less than 20 minutes	Public Transit
Method Community Center	teen center	Less than 20 minutes	Public Transit
Method Community Center	teen center	Less than 20 minutes	Public Transit
Method Community Center	teen center	less than 10 minutes	Public Transit
Lake Lynn	Large Community Center	More than 20 minutes	car
Lake Lynn	Large Community Center	More than 20 minutes	car
Lake Lynn	Large Community Center	Less than 20 minutes	walk
		<del></del>	

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Lake Lynn	Large Community Center	less than 10 minutes	Public Transit
Lake Lynn	Large Community Center	less than 10 minutes	car
Lake Lynn	Small Neighborhood Center	Less than 20 minutes	walk
Lake Lynn	Small Neighborhood Center	less than 10 minutes	walk
Lake Lynn	Small Neighborhood Center	less than 10 minutes	walk
Lake Lynn	Small Neighborhood Center	less than 10 minutes	Public Transit
Lake Lynn	Small Neighborhood Center	Less than 5 minutes	car
Lake Lynn	Small Neighborhood Center	Less than 5 minutes	car
Lake Lynn	Cultural & Arts Center	Less than 20 minutes	car
Lake Lynn	Cultural & Arts Center	Less than 20 minutes	car
Lake Lynn	Cultural & Arts Center	Less than 20 minutes	car
Lake Lynn	Cultural & Arts Center	More than 20 minutes	car
Lake Lynn	Historic Sites & Museums	More than 20 minutes	car
Lake Lynn	Historic Sites & Museums	More than 20 minutes	car
Lake Lynn	Historic Sites & Museums	Less than 20 minutes	car
Lake Lynn	Historic Sites & Museums	Less than 20 minutes	car
Lake Lynn	Historic Sites & Museums	Less than 20 minutes	walk
Lake Lynn	Historic Sites & Museums	less than 10 minutes	walk
Lake Lynn	Historic Sites & Museums	less than 10 minutes	Public Transit
Lake Lynn	Active Adult Center	More than 20 minutes	Car
Lake Lynn	Active Adult Center	Less than 20 minutes	walk
Lake Lynn	Active Adult Center	less than 10 minutes	car
Lake Lynn	Active Adult Center	less than 10 minutes	Public Transit
Lake Lynn	Environmental Education Centers	Less than 20 minutes	walk
Lake Lynn	Environmental Education Centers	Less than 5 minutes	walk
Lake Lynn	Rivers & Lakes	Less than 20 minutes	car
Lake Lynn	Rivers & Lakes	Less than 20 minutes	car
Lake Lynn	Rivers & Lakes	Less than 20 minutes	walk

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Lake Lynn	Rivers & Lakes	less than 10 minutes	walk
Lake Lynn	Rivers & Lakes	less than 10 minutes	Public Transit
Lake Lynn	Natural Open Spaces	Less than 20 minutes	walk
Lake Lynn	Natural Open Spaces	Less than 20 minutes	walk
Lake Lynn	Natural Open Spaces	less than 10 minutes	Public Transit
Lake Lynn	Natural Open Spaces	less than 10 minutes	car
Lake Lynn	Natural Open Spaces	Less than 5 minutes	walk
Lake Lynn	hiking Trails	More than 20 minutes	car
Lake Lynn	hiking Trails	Less than 20 minutes	car
Lake Lynn	hiking Trails	Less than 20 minutes	car
Lake Lynn	hiking Trails	Less than 20 minutes	walk
Lake Lynn	hiking Trails	Less than 5 minutes	walk
Lake Lynn	Greenway Trails	More than 20 minutes	car
Lake Lynn	Greenway Trails	More than 20 minutes	car
Lake Lynn	Greenway Trails	Less than 20 minutes	car
Lake Lynn	Greenway Trails	Less than 20 minutes	walk
Lake Lynn	Greenway Trails	less than 10 minutes	walk
Lake Lynn	Greenway Trails	less than 10 minutes	walk
Lake Lynn	Greenway Trails	Less than 5 minutes	walk
Lake Lynn	Greenway Trails	Less than 5 minutes	walk
Lake Lynn	Greenway Trails	Less than 5 minutes	car
Lake Lynn	nature preserves	More than 20 minutes	car
Lake Lynn	nature preserves	Less than 20 minutes	walk
Lake Lynn	nature preserves	Less than 5 minutes	walk
Lake Lynn	Playgrounds	More than 20 minutes	car
Lake Lynn	dog parks	less than 10 minutes	walk
Lake Lynn	dog parks	less than 10 minutes	walk
Lake Lynn	dog parks	Less than 5 minutes	car

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Lake Lynn	Walk, Run, or Ride	More than 20 minutes	walk
Lake Lynn	Walk, Run, or Ride	More than 20 minutes	car
Lake Lynn	Walk, Run, or Ride	Less than 5 minutes	walk
Lake Lynn	Walk, Run, or Ride	Less than 5 minutes	walk
Lake Lynn	Walk, Run, or Ride	Less than 5 minutes	car
Lake Lynn	adventure sports	Less than 20 minutes	car
Lake Lynn	adventure sports	Less than 20 minutes	walk
Lake Lynn	sports fields and courts	More than 20 minutes	car
Lake Lynn	sports fields and courts	Less than 20 minutes	car
Lake Lynn	sports fields and courts	less than 10 minutes	walk
Lake Lynn	Pools & Splash Pads	Less than 20 minutes	walk
Lake Lynn	Pools & Splash Pads	less than 10 minutes	car
Greystone	Small Neighborhood Center	Less than 20 minutes	car
Greystone	Small Neighborhood Center	Less than 20 minutes	car
Greystone	Small Neighborhood Center	Less than 20 minutes	walk
Greystone	Small Neighborhood Center	Less than 20 minutes	walk
Greystone	Small Neighborhood Center	less than 10 minutes	car
Greystone	Small Neighborhood Center	less than 10 minutes	bike
Greystone	Small Neighborhood Center	Less than 5 minutes	car
Greystone	Small Neighborhood Center	Less than 5 minutes	walk
Greystone	Small Neighborhood Center	Less than 5 minutes	bike
Greystone	Cultural & Arts Center	Less than 20 minutes	car
Greystone	Cultural & Arts Center	Less than 20 minutes	walk
Greystone	Cultural & Arts Center	less than 10 minutes	walk
Greystone	Cultural & Arts Center	Less than 5 minutes	walk
Greystone	Historic Sites & Museums	More than 20 minutes	car
Greystone	Historic Sites & Museums	More than 20 minutes	car

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Greystone	Historic Sites & Museums	More than 20 minutes	bike
Greystone	Historic Sites & Museums	Less than 20 minutes	car
Greystone	Historic Sites & Museums	Less than 20 minutes	car
Greystone	Historic Sites & Museums	Less than 20 minutes	car
Greystone	Historic Sites & Museums	Less than 20 minutes	car
Greystone	Historic Sites & Museums	Less than 20 minutes	car
Greystone	Historic Sites & Museums	Less than 20 minutes	car
Greystone	Historic Sites & Museums	Less than 20 minutes	bike
Greystone	Historic Sites & Museums	Less than 20 minutes	bike
Greystone	Historic Sites & Museums	Less than 20 minutes	walk
Greystone	Environmental Education Centers	less than 10 minutes	walk
Greystone	Environmental Education Centers	Less than 20 minutes	walk
Greystone	Environmental Education Centers	Less than 20 minutes	walk
Greystone	Environmental Education Centers	Less than 20 minutes	Public Transit
Greystone	Environmental Education Centers	Less than 5 minutes	walk
Greystone	Environmental Education Centers	Less than 5 minutes	walk
Greystone	Environmental Education Centers	Less than 20 minutes	Public Transit
Greystone	Environmental Education Centers	Less than 20 minutes	car
Greystone	dog parks	Less than 5 minutes	car
Greystone	Dog parks	less than 10 minutes	car
Greystone	walk, run, or ride	Less than 20 minutes	car
Greystone	walk, run, or ride	Less than 20 minutes	car
Greystone	walk, run, or ride	Less than 20 minutes	car
Greystone	walk, run, or ride	Less than 20 minutes	walk
Greystone	walk, run, or ride	Less than 20 minutes	walk
Greystone	walk, run, or ride	less than 10 minutes	car
Greystone	walk, run, or ride	less than 10 minutes	car
Greystone	walk, run, or ride	less than 10 minutes	walk

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Greystone	walk, run, or ride	less than 10 minutes	walk
Greystone	Active Adult Center	Less than 20 minutes	Car
Greystone	Active Adult Center	Less than 20 minutes	Car
Greystone	Active Adult Center	Less than 20 minutes	walk
Greystone	Active Adult Center	less than 10 minutes	walk
Greystone	Active Adult Center	less than 10 minutes	walk
Greystone	teen center	More than 20 minutes	Bike
Greystone	teen center	Less than 20 minutes	Public Transit
Greystone	teen center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	car
Greystone	Large Community Center	Less than 20 minutes	bike
Greystone	Large Community Center	Less than 20 minutes	walk
Greystone	Large Community Center	Less than 20 minutes	walk
Greystone	Large Community Center	less than 10 minutes	walk
Greystone	Rivers & Lakes	More than 20 minutes	Car
Greystone	Rivers & Lakes	More than 20 minutes	bike
Greystone	Rivers & Lakes	More than 20 minutes	Car
Greystone	Rivers & Lakes	Less than 20 minutes	car
Greystone	Rivers & Lakes	Less than 20 minutes	car
Greystone	Rivers & Lakes	Less than 20 minutes	car
Greystone	Rivers & Lakes	Less than 20 minutes	car

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Greystone	Rivers & Lakes	Less than 20 minutes	Bike
Greystone	Rivers & Lakes	Less than 20 minutes	Bike
Greystone	Rivers & Lakes	Less than 20 minutes	walk
Greystone	Natural Open Spaces	Less than 20 minutes	car
Greystone	Natural Open Spaces	Less than 20 minutes	car
Greystone	Natural Open Spaces	Less than 20 minutes	car
Greystone	Natural Open Spaces	Less than 20 minutes	car
Greystone	Natural Open Spaces	Less than 20 minutes	walk
Greystone	Natural Open Spaces	Less than 5 minutes	walk
Greystone	hiking Trails	Less than 20 minutes	car
Greystone	hiking Trails	Less than 20 minutes	car
Greystone	hiking Trails	Less than 20 minutes	car
Greystone	hiking Trails	Less than 20 minutes	walk
Greystone	hiking Trails	Less than 20 minutes	bike
Greystone	hiking Trails	Less than 20 minutes	bike
Greystone	hiking Trails	less than 10 minutes	walk
Greystone	hiking Trails	Less than 5 minutes	walk
Greystone	Greenway Trails	More than 20 minutes	bike
Greystone	Greenway Trails	More than 20 minutes	car
Greystone	Greenway Trails	Less than 20 minutes	car
Greystone	Greenway Trails	Less than 20 minutes	bike
Greystone	Greenway Trails	Less than 20 minutes	bike
Greystone	Greenway Trails	Less than 20 minutes	bike
Greystone	Greenway Trails	Less than 20 minutes	Public Transit
Greystone	Greenway Trails	less than 10 minutes	walk
Greystone	Greenway Trails	less than 10 minutes	walk
Greystone	Greenway Trails	less than 10 minutes	walk
Greystone	Greenway Trails	less than 10 minutes	walk

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel
Greystone	Greenway Trails	less than 10 minutes	car
Greystone	Greenway Trails	Less than 5 minutes	walk
Greystone	Greenway Trails	Less than 5 minutes	walk
Greystone	nature preserves	More than 20 minutes	car
Greystone	nature preserves	More than 20 minutes	car
Greystone	nature preserves	More than 20 minutes	car
Greystone	nature preserves	Less than 20 minutes	car
Greystone	nature preserves	Less than 20 minutes	car
Greystone	nature preserves	Less than 20 minutes	car
Greystone	nature preserves	Less than 20 minutes	car
Greystone	nature preserves	Less than 20 minutes	bike
Greystone	nature preserves	Less than 20 minutes	walk
Greystone	nature preserves	Less than 5 minutes	bike
Greystone	sports fields and courts	Less than 20 minutes	Car
Greystone	sports fields and courts	Less than 20 minutes	Car
Greystone	sports fields and courts	Less than 20 minutes	Car
Greystone	sports fields and courts	Less than 20 minutes	Car
Greystone	sports fields and courts	Less than 20 minutes	Car
Greystone	sports fields and courts	less than 10 minutes	walk
Greystone	sports fields and courts	less than 10 minutes	bike
Greystone	sports fields and courts	Less than 5 minutes	walk
Greystone	Pools & Splash Pads	More than 20 minutes	car
Greystone	Pools & Splash Pads	More than 20 minutes	car
Greystone	Pools & Splash Pads	Less than 20 minutes	car
Greystone	Pools & Splash Pads	Less than 20 minutes	car
Greystone	Pools & Splash Pads	Less than 20 minutes	car
Greystone	Pools & Splash Pads	Less than 20 minutes	car
Greystone	Pools & Splash Pads	Less than 20 minutes	car

Pop-up Location	Destination	Distance Willing to Travel	Method of Travel	
Greystone	Pools & Splash Pads	Less than 20 minutes	Walk	
Greystone	Pools & Splash Pads	Less than 20 minutes	Walk	
Greystone	Pools & Splash Pads	Less than 20 minutes	Public Transit	
Greystone	Pools & Splash Pads	Less than 20 minutes	Public Transit	
Greystone	Pools & Splash Pads	Less than 20 minutes	Bike	
Greystone	Pools & Splash Pads	less than 10 minutes	Walk	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Car	
Greystone	Playgrounds	Less than 20 minutes	Bike	
Greystone	Playgrounds	Less than 20 minutes	Bike	
Greystone	Playgrounds	Less than 20 minutes	Bike	
Greystone	Playgrounds	Less than 20 minutes	Bike	
Greystone	Playgrounds	Less than 20 minutes	Walk	
Greystone	Playgrounds	Less than 20 minutes	Walk	
Greystone	Playgrounds	Less than 10 minutes	Car	
Greystone	Playgrounds	Less than 10 minutes	Public Transit	
Greystone	Playgrounds	Less than 10 minutes	Walk	

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# **APPENDIX B-8:**

#### May 2024 Staff Survey Report - Priority Actions

This survey included the draft outcomes for each health lens, for Raleigh Parks staff to indicate their level of support and also provide suggestions for potential projects, programs, and policies that could support these outcomes. A summary report is included in the following pages.

# 134 staff completed the survey.

VIEWS

**PARTICIPANTS** 

425 1,722 134 87 6 Raleigh Parks should help improve physical health by making sure everyone has opportunities to play, exercise, and pursue a healthy lifestyle Average Dislike Love it! Raleigh Parks should support opportunities for all individuals to pursue mental wellbeing Average Dislike Love it! Raleigh Parks should commit to reducing barriers & providing something for everybody Average Dislike Love it! Raleigh Parks should help foster a sense of community identity & belonging Average Dislike Agree Raleigh Parks should commit to building relationships with communities Average Disagree Agree Raleigh Parks should help to balance growth and support a robust local economy Average Disagree Agree

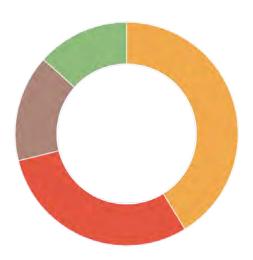
RESPONSES

COMMENTS

**SUBSCRIBERS** 

	Raleigh Parks should <b>create connections</b> between people, places, and communities	
	Average	
Disagree	Raleigh Parks should form the backbone of a <b>sustainable, resilient, citywide ecological framework</b>	Agree
	Average	
Disagree	Raleigh Parks should	Agree
C	commit to <b>best practices in design, management, and operations</b> of all sites & facilities	
	Average	
Disagree empower th	Raleigh Parks should ne community to take an active role in <b>stewardship</b> through programming, environmental ed and volunteerism	Agree ducation,
	Average	
Disagree	Raleigh Parks should	Agree
be a mo	del parks & recreation agency committed to the highest standards of equity and effective	eness
	Average	
Disagree	Raleigh Parks should	Agree
	foster a culture of <b>innovation</b> , <b>creativity</b> , <b>and collaboration</b>	
	Average	
Disagree	Raleigh Parks should  embrace and invest in difference in all of its forms	Agree
	Average	
	Average	
Disagree a	Raleigh Parks should attract and foster a <b>workforce representative of the community</b> we serve and our work	Agree
	Average	
Disagree		Agree
		0

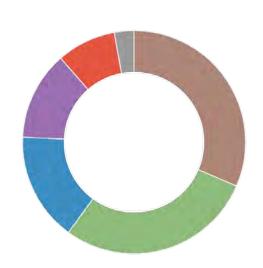
#### What division do you work in?

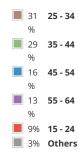


41 Parks & Natural Resources
30 Recreation
15 Resources
13 Business Process Management
6

97 respondents

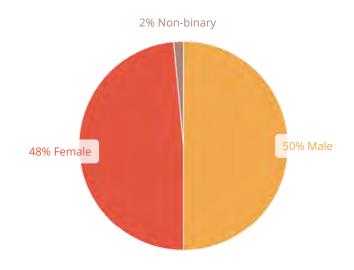
What is your age?





70 respondents

#### What is your gender identity?





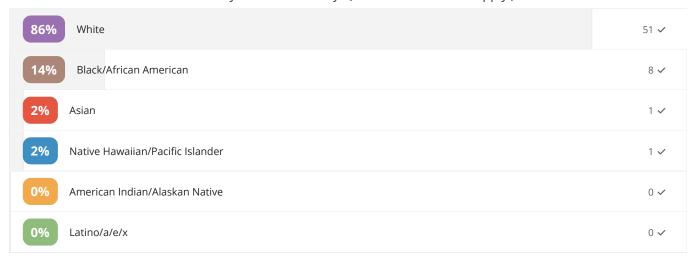
■ 100 Non-Hispanic

0% Hispanic



58 respondents

#### What is your racial identity? (Please select all that apply.)



59 Respondents

#### I speak English as my first language.



60 Respondents

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# APPENDIX B-9: OUTCOMES & ACTIONS PHASE

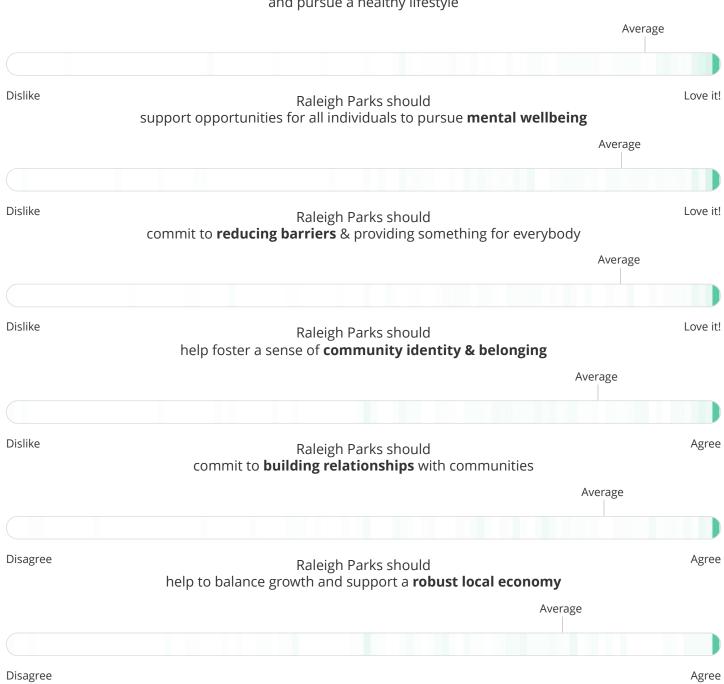
#### May 2024 Community Survey 3 Report - Priority Actions

Summary report of responses to the third community survey. The purpose of this survey was to share the draft plan outcomes and to ask community members to share the projects, policies, and programs they would like to see in support of the outcomes. Community members were also asked to share the level of support they had for each of the outcomes. The survey was open from May 2024 to June 2024.

# 208 people completed the survey.

VIEWS	PARTICIPANTS	RESPONSES	COMMENTS	SUBSCRIBERS
660	208	2,499	80	34

Raleigh Parks should help improve **physical health** by making sure everyone has opportunities to play, exercise, and pursue a healthy lifestyle



### Raleigh Parks should **create connections** between people, places, and communities Average Disagree Agree Raleigh Parks should form the backbone of a sustainable, resilient, citywide ecological framework Average Disagree Agree Raleigh Parks should commit to best practices in design, management, and operations of all sites & facilities Average Disagree Agree Raleigh Parks should empower the community to take an active role in **stewardship** through programming, environmental education, and volunteerism Average Disagree Agree What big ideas do you have on how Raleigh Parks can help accomplish these outcomes and support individual, community, and environmental health in Raleigh Parks. Continued investment in connecting our robust greenway system to more neighborhoods to allow more family's to bike, walk or run. 2 months ago ♠ 63 Agree We need more non automobile connectors crossing the main north/south and east/west traffic corridors of Capital blvd/S. Saunders, Western blvd/MLK. Bridges that are dedicated to pedestrians, bikes, etc that connect parks, greenways and neighborhoods. Allowing our city to be truly connected without the need for getting in an automobile 2 months ago ◆ 58 Agree More natural surface trails and trail-based connections between neighborhoods, schools, businesses, and nature.

2 months ago

◆47 Agree

Find opportunities to incorporate art and park features. Engage in music, art, creative sports and concessions. Create something that is central and impactful and visionary. Not just a playground or a sports facility. Let's create get creative and bring energy and ideas on a grand scale. Activating the greenways with food and beverage destinations, incorporating biking, skating, skateboarding, etc.

2 months ago

• 42 Agree

Build additional Mountain Bike trails in the parks large green spaces, such as Forest Ridge Park. Shift funding and prioritize non-traditional sport facilities development. Mountain Biking in green spaces is a way to improve mental and physical health of individuals as well as the community.

2 months ago

140 Agree

Landscaping with native plants! Not introduced or highly cultivated ornamentals. There are so many resources in Raleigh to do this well (notably the JRC arboretum, NC botanical garden, and local NGOs). This is a simple, impactful change that can help with stewardships outcomes and foster appreciation for native plants in the broader community. It almost comes of as hypocritical to me, or as if organizations are actually knowledgeable or serious about their environmental impact, when I see non-native landscaping around their facilities and other maintained areas.

I'd like to see community gardens in our parks. Especially near area with current or future housing density.

2 months ago

◆ 30 Agree

I believe we need to create more destinations in and around our parks, nature preserves and greenways for people to gather and enjoy, like opportunities for food trucks, community gathering areas and public private partnership. These areas could provide for food and beverage, brewpubs, ice cream and sandwiches. Place making with picnic tables, umbrellas, string lights and common areas that could attract people to these destinations before or after they enjoy our parks and recreational opportunities.

2 months ago

● 30 Agree

Build 2 additional flagship size and quality Skateparks, multiple Skate-spots (three or more features together), and skate-able features in existing parks. Seek to balance the disproportionate development of traditional sports complexes and move funding and prioritize non-traditional sports/activity amenities.

2 months ago

◆ 30 Agree

We need to build more skateparks, both small and large across the city. Existing parks facilities need to include skating amenities (dots and spots) to accommodate growing demand and various skill-levels. Other than pickleball, skating is the most used park feature in US city park systems.

2 months ago

129 Agree

More roller skating sessions in doors and a designated outdoor area.

2 months ago

127 Agree

We need to accommodate indoor & outdoor space for the growing quad & rollerblade skaters

2 months ago

◆ 27 Agree

Please build an outdoor inline/ roller skating hockey rink somewhere. The community could really use it. It also encompasses all the questions i just answered. I'm currently driving to chapel hill and pinehurst from Raleigh to use their facilities. The fact that Raleigh is so behind on this is painful. Denver has 36 outdoor rinks ran by parks and recs and we don't even have one. Even a place would smooth flat concrete just anywhere that would allow us to skate would be amazing.

2 months ago

26 Agree

To be honest, if we really do place value in our parks and these health outcomes as \*essential\* as is said, paying our park employees more and dedicating explicit resources/departments to conservation (like is done for education and recreation with mark management) should be a priority. We have valuable, trained naturalists with degrees & years of experience leaving the Raleigh and Wake County parks system because they can't make a decent living (e.g more than 45k). I realize pay is an issue for many essential services, but it's time we start advocating and budgeting accordingly in our leadership spaces (who are def making more 40k) to do work and keep the expertise around to do it well. If we want to be the best park then in the country, we can do that, but not without valuing the employees and expertise that make that possible by making sure that is reflected in respectable pay.

2 months ago

26 Agree

Increase connectedness of trails to allow biking and walking while avoiding roads:)

2 months ago 125 Agree

More flexible-use facilities, both indoor and outdoor, that allow the quad roller skating community a safe place to practice. There are few local rinks for a metro of this size, and the community would greatly appreciate more options.

① 23 Agree

We need more mountain bike trails. These not only support a healthy lifestyle for our community but have been proven to make even remote towns destinations with patrons that spend more than skiers (see Bentonville, Arkansas studies). At the very least, we need more bike friendly greenways to interesting destinations like breweries and coffee shops to encourage more people to bike places instead of driving. Less parking needed, more customers, and a healthier community is a win win win.

2 months ago 120 Agree

There is a need for indoor ROLLER SKATING facility! Since jelly beans closed about 4 years ago the mental health of the skating community has suffered greatly! Amongst the skate family there has been an increase of depression, loss of being, loss of skate family that was all inclusive. We lost the place where we felt the freest and nothing is more free than roller skating!!

2 months ago 17 Agree

Please consider shade and trees when developing/redeveloping parks/playgrounds. The equipment and surfacing at newly redeveloped parks like Jaycee and Chavis become too hot to use in the summer. Lions Park and the few other older, shaded playgrounds become the only usable. Please also consider rollerskating amenities and shared use/programmed areas to welcome the ample dance-style rollerskating community to practice and build community on flat/smooth surfaces. Especially if considering pickleball courts, please consider how these spaces could also be designed/programmed to welcome roller skates.

2 months ago 17 Agree

We need more outdoor and indoor areas with smooth flat surfaces where roller skating is welcomed, whether that be designated times in multi-use spaces like basketball and tennis courts, or a designated roller skating space.

2 months ago 16 Agree

Build greenways that connect all areas of Raleigh. I'm currently living in North Raleigh off E. Millbrook and there are very few bike/pedestrian friendly ways to get around. Maintain the existing parks and add safer non-motorized ways to get to them. It would be excellent to be able to safely ride downtown or even further without risking life and limb on roads like Atlantic Ave and Wake Forest Rd.

2 months ago 16 Agree

Build a Pumptrack in Lions Park next to the BMX track...

2 months ago 14 Agree

More disc golf courses!!

2 months ago 14 Agree Southeast Raleigh would greatly benefit from additional playgrounds and greenway access points. Enhancements, such as providing more shade in Chavis Park during the summer, are essential for improving park usability. Currently, residents must travel at least 20 minutes to access quality parks and recreational activities. Establishing a community center and open spaces would offer constructive outlets for local youth, fostering a safer and more engaging environment.

10 miles an hour speed limit on the the greenways makes sense around busy lake loops. System wide it needs to be raised to 15 to match Cary and recognize the legitimate place greenways have for active transportation.

Let's build the multi-generational activity course called a Traffic Garden, a play-based learning environment that support gross motor skill development along with traffic safety education. This activity course is open to the public for parents and grandparents to role-play while teaching their children about pavement markings, traffic signs, and how to respond to them while rolling in the world of miniature street infrastructure. It's THE playground where I see multi-generations actively engaging with one another. It also serves as a support center for schools like the Walnut Creek Wetland Center does for environmental sciences. Activities at a Traffic Garden support school's Healthful Living and traffic safety curriculum such as NCDOT's Watch For Me program. This play center serves the city's goals in public health, sustainability, and transportation goals. It's in the center of our Venn Diagram. Several NC cities have built one. When will we do it too?

please focus on outdoor amenities while not impacting sensitive environmental features such as wetlands, rivers, hardwood woods, etc..

Create a dog park with walkable trails for people and their (off-leash) pets.

More trails for our amazing NICA teams

More sustainable/resilient features in parks: solar, community gardens, converting grass to pollinator habitat, EV chargers, native plants, community compost drop off, ev landscaping equipment, climate resilient education for the community.

Need to invest in the existing aquatic facilities infrastructure. Many of the swimming pools are now over 30 years old with no new facilities funded. Two indoor pools are only covered by fabric tents that have been up well past their lifespan of 10 years.

More mountain biking trails are always great but also building more progressive options within our existing parks would help build skillsets and inspire confidence. This city/county seems to shy way from any advanced-level features which are seriously needed in order to become better riders.

 Nurturing the burgeoning community of roller sports in the area. There is only one roller rink in the Raleigh area anymore, so creating more opportunities to provide the experience of roller skating would be refreshing and is much needed. Supporting your local roller derby teams (open gender, gender expansive, as well as youth) would be novel and more than welcome! Carolina Roller Derby is in their 20th anniversary year, and has always wanted to partner with the city!

We need more walkable access to parks and greenways along busy streets and marked crosswalks so cars know to either slow down or stop. We also need more public pickleball courts. The park system is amazing here in Raleigh and very thankful for all that's put into it.

We need more skate parks (accessible for skateboarding as well as online and quad skates) indoor skate rinks, and outdoor skate rinks, especially with the growing popularity in skating since the pandemic. More and more people are becoming interested in skating. Young and old.

More skate parks at multiple locations.

I would like to see more access to mountain bike trails in Raleigh.

Do not spend the majority of \$ and Effort on developing Dix as it will be mainly Developed for amusement park, Luxury residential and retail. Sadly... will not be our Raleigh "central park" but more amusement park with small green spaces outside of luxury developments. SLOW down Dix and focus on bringing the neglected smaller neighborhood parks and greenspaces up to maintainable and well landscaped levels. More parks should be passive Nature Retreats...Raleigh doesn't need 6 Flags Over Raleigh around every corner. Better maintain small neighborhood parks, removing invasive plants and restoring native species.

Incorporate better parking into the already existing parks you have. There's so many parks I love but can't use because parking is full when I arrive. Eastgate is prime example. We don't all want to (or can't) walk/bike to our parks.

Similar to the Raleigh Planning Academy, I think it would be very impactful to host an annual or semi-annual Raleigh PRCR Academy. This would be a designated time for PRCR to reflect on their progress with parks as well as on any future projects. It is also a way to receive feedback from the community in a format that allows for two-way communication.

More indoor roller skating opportunities/facilities.

Focus on keeping the natural landscape of existing and new parks! Amenities are nice but increasing the built upon area sometimes takes away from the beauty of meaning of the outdoor space.

It would be nice to have a greenway that connects wake forest to Raleigh and gives options for people to not rely on a car

 Commit to maintaining and updating existing parks as needed. Our local park has unaddressed issues - including safety and vandalism - dating for years.

2 months ago

Currently the trails are open from dawn to dusk but it would be nice to have trails that are open for an extended time for those of us who like to walk/run/etc. before the sun rises or after it sets.

More "camps" at our parks! They fill up too fast for summer, and there aren't any for non-traditional school calendars, nor holidays or teacher work days for example. Seems like Raleigh Parks could team up with WCPSS and give us more options for days the kids can't be in school... for example could the bus drivers earn extra and work at a camp? (they're not needing to drive the buses if the kids aren't attending school that day). Us working parents are struggling and would love to pay to send our kids to our local parks vs all these crazy expensive private camp options, and vs missing work all the time for all the days off the kids have.

2 months ago • 4 Agree

Raleigh must prove a genuine commitment to the sport that does it all — pickleball. It checks literally ALL the boxes, a small footprint, stimulates economic growth, binds families, serves all ages, both physical and mental health, socialization, merges races and ethnic cultures, promotes tourism. It's the world's fastest growing sport, and for good reasons.

2 months ago • 4 Agree

More parking (Baileywick, Eastgate, etc) lots of places have more stuff to do than parking can accommodate. You build great new facilities but can't play pickleball and baseball at same time due to limited parking.

I am an avid disc golfer and would love to help volunteer to help upkeep the course(s), but because I work a 9-5 all of the volunteer opportunities are outside of times I can make it as they conform to when Raleigh Parks employees can also be at the park. I understand that it's hard to find employees that want to work on the weekends, but not allowing opportunities for people to volunteer on the weekend is going to continue to push people to covertly "volunteer" in ways that Raleigh Parks isn't aware of.

The is a major need for areas where people can roller skate. The roller skating community is increasing in large number. It would be great to have several designated areas for roller skating.

More opportunities to eat and drink in parks, especially along greenways.

Greenways that can be used as a transportation network (connecting neighborhoods to downtown, commercial areas) as well as a recreational amenity.

Please maintain the park greenway trails. Make sure they get connected to neighborhoods and to each other. Shelley Lake is heavily used, but we fear the city may allow it to fill up with sediment. The parks and greenway system is such a valuable resource.

More art in smaller parks and outside of downtown. Like Durham's art mosaic bus and park benches.

2 months ago

Identify undeveloped land for pocket parks (<1 acre) integrated into neighborhoods, especially around TOD (BRT areas). As affordable housing complexes are expanded in the TOD zones, there is a need for local parks to serve growing populations. The beauty of these parks is they naturally will build community, and there is no need for car parking (will be walked, rolled, biked, and bussed to through effective urban planning). Partnerships with affordable and market-rate housing developments along New Bern and Western Blvd and South Raleigh could integrate park designs during construction which could be especially important if no nearby land is readily available for city development (repurpose some of planned parking spaces or edge of property landscaping to functional green space).

2 months ago ① 2 Agree

Wake County has lost 11,000 acres of tree canopy in the last decade. Raleigh city leaders seem to happily encourage developers wipe out densely-wooded lots in exchange for more sod-and-crape-myrtle tax revenue (which must then be constantly maintained by internal combustion landscape equipment).

The Parks Dept provides the best chance, I think, to mitigate these short-sighted choices to raze our city's priceless tree cover. Cleaner air, cooler temps, carbon storage, wildlife habitat, etc. Let Parks leadership guide the way and plant more trees on city property, please.

2 months ago ① 2 Agree

Incorporate additional all-ages bike recreation and education facilities beyond greenways. Include Traffic Gardens, concrete or asphalt pump tracks, and single-track or natural surface trails for mountain biking for all ages and abilities! Collaborate with various communities to establish not only a bike repair station but also a bike education station where local communities can gather to learn to ride, fix their bikes, and more!

2 months ago ① 2 Agree

Parks that foster intergenerational connections. Such as a outdoor playground emphasizes core muscle strength and focuses on activities such as walking, building strength, and increasing flexibility for seniors (and other ages) and permanent Traffic Gardens.

2 months ago 2 Agree

Build a connector bridge from Dorothea Dix to Pullen Park.

2 months ago ① 2 Agree

Parks should also function as infrastructure to alleviate flooding issues. We are way behind the curve on this compared to most other cities of our size.

2 months ago ① 2 Agree

Better design and maintenance of parks in underserved neighborhoods- the differences between parks in wealthy neighborhoods and poorer neighborhoods is dramatic.

2 months ago 2 Agree

Would like to see the addition of single track dirt trails under a canopy of trees. Develop in areas that are heavily trafficked to alleviate some congestion between walkers and bikers.

Also would like to see security cameras at entrances and exits for security of our citizens.

Also maintain a solid yellow line in areas that are heavily congested with poor sight lines to protect from head-on collisions with bicyclist.

Security phones throughout trailer similar to those seen on college campuses.

Thanks for the opportunity to possibly incorporate these views in your planning process.

2 months ago 2 Agree Don't let Big Billboards be built all over town. They will be visible from our neighborhoods, greenways and parks. How is that "green space" is we have ugly Giant TV Screens screaming at everyone walking or playing on greenways and beautiful parks.

2 months ago

Complete Barwell Community Center & Master Plan. Provide more activities and events outside the beltline. Create more walking trails.

2 months ago

Add vendors (food and drink) to parks and playgrounds! What they did at the new downtown Cary park is a good model, but also allow for food trucks, public/private partnerships, etc.

Allotments! Also additional greenway connectors and more route optionality to allow greenway use despite storm water closures.

Focus on creating "Green Belts" in addition to continuing to connect the network of Greenways. Think of a land bridge to between Pullen and Dix Parks. How to provide a continues green corridor between Moore and Nash Square, Fred Fletcher and Edna Metz? etc. How can individuals access these healthy places in a safe car free way?

More amenities are desperately needed at Riverbend Park. Older kids have nothing engaging and there are no picnic tables. The only canopies that exist only cover you from the morning sun, but during the afternoon sun (which can be brutal during summer) there is no shade other than on the sidewalk that leads to nowhere. The park could also benefit from some walking trails in the woods adjacent to the little playground. The bathrooms are often in subpar conditions.

Parks facilities should be representative of a strong commitment to sustainability by the City. We don't have even basic green infrastructure (constructed wetlands, managed forest restoration, etc) and green technology (permeable paving, solar lighting, etc) in most of our parks

Better protection and stewardship of native plant communities, including more access to natural areas in underserved parts of the city.

More Greenway options connecting East and North Raleigh to Downtown without a need to use heavy traffic streets and sidewalks 2 months ago

Connect the neighborhoods, put kiosks/ restaurants on greenways. A lot more sidewalks all around the city

2 months ago

You are cheating the entire nw Raleigh area by neglecting building a new dog park. Pitiful and hurtful to over 50% of taxpayers.

2 months ago

I would like to understand Parks and Rec policy for scattering ashes of humans or pets in the parks or holding memorial services within at community center or other area. I'm quite sure that people will do so or request to do so just like at Duke Gardens. This needs to be clear to the public. They have a trend for scatter gardens with flowers and shrubs that can tolerate the ash content.

2 months ago

My bias as the mom of a young toddler (14 months) is to have more park options that are safe and inviting for that age group.

2 months ago

Adding natural trails for mountain biking, dog walking, and hiking. This is what the community desires and needs. More green space and less development.

2 months ago

The park system is great, but at times I'd like to see a better allocation of resources. We're seeing a very busy Shelley Lake transforming into a swamp, which, esthetics aside, will make it less functional as a retention device, while at the same time we're seeing a massive and (IMO) excessively expensive suspension bridge built over the far end of Crabtree Creek near Duraleigh.

2 months ago

I'd like to see more wildflower pollinator gardens installed like the NC highway programs. https://www.ncdot.gov/initiatives-policies/enviro fbclid=lwZXh0bgNhZW0CMTAAAR307gx75\_TAHUuqYrTLmJW3zAtZiH3usZtu1sj2PHFtEzT\_j13MR2eVfTs\_aem\_AfjF3UrRglkq21lxrtOeV6m2cgX

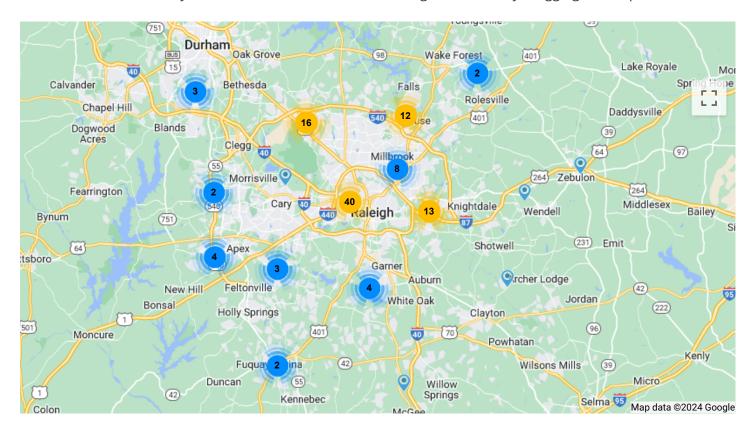
2 months ago

The community could benefit from mountain bike park skills areas. These are great ways for mounting bikers to improve their skills and spend time with fellow riders in the community. Also, riders will travel to well built skills areas, which can lead to increased business to the local economy.

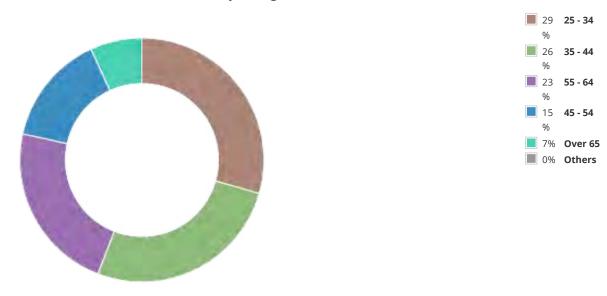
https://youtu.be/yO17nzld6xl?si=XnCL8uRqzdxu3oFJ

2 months ago

Where do you live? Move the circle to show the general area by dragging the map.

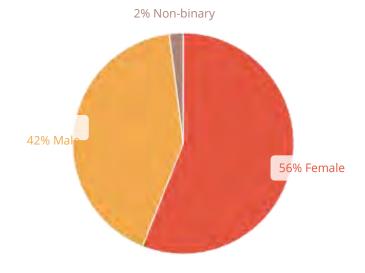


What is your age?



102 respondents

#### What is your gender identity?

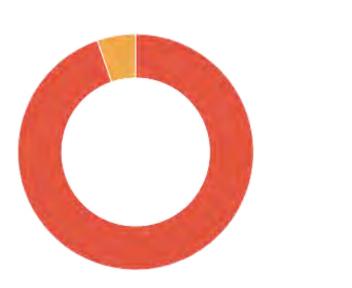


100 respondents



95 Non-Hispanic

5% Hispanic



95 respondents

#### What is your racial identity? (Please select all that apply.)

91% White	86 🗸
4% Black/African American	4 🗸
3% Asian	3 🗸
3% Latino/a/e/x	3 🗸
1% American Indian/Alaskan Native	1 🗸
0% Native Hawaiian/Pacific Islander	0 🗸

94 Respondents

#### What is your approximate household income?



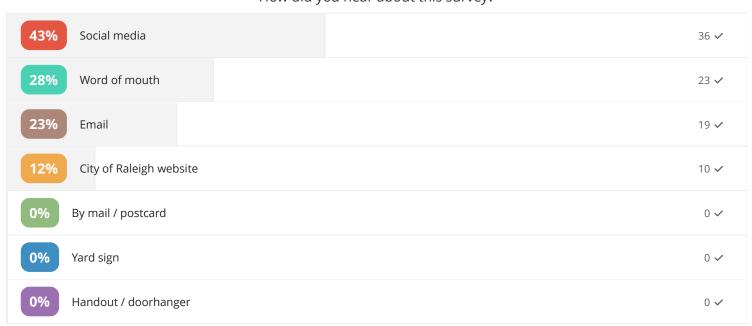
89 respondents

#### I speak English as my first language.



81 Respondents

#### How did you hear about this survey?



83 Respondents

# **APPENDIX B-10: OUTCOMES & ACTIONS PHASE**

#### May 2024 Pop-ups - Priority Actions Summary Data

Images of the pop-ups deployed in four community centers in May 2024. The purpose of the popups was to share the draft plan outcomes and understand the level of support they had for each of the outcomes. The pop-up was open from May 2024 to June 2024.

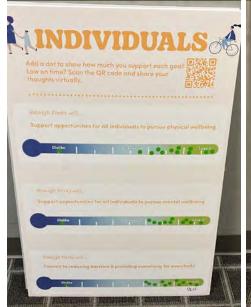
#### **Abbotts Creek Community Center**



#### **Barwell Road Community Center**



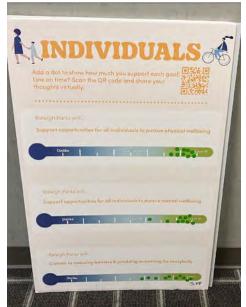
#### **Brier Creek Community Center**



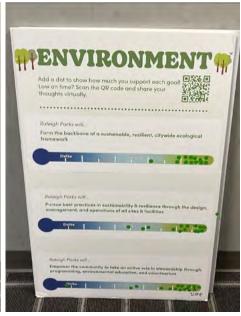




#### John Chavis Community Center







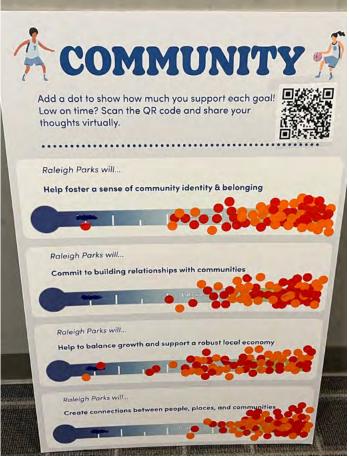
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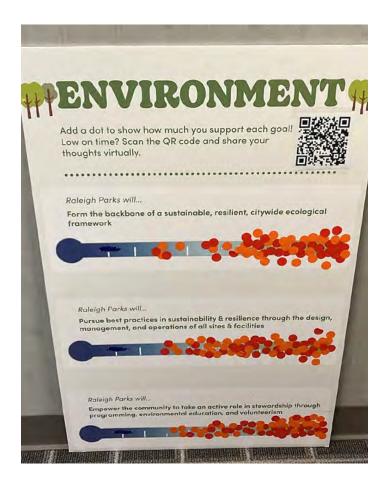
# APPENDIX B-11: OUTCOMES & ACTIONS PHASE

#### June 2024 Park Play Days Staff Outcomes Feedback

This appendix includes images of the plan outcomes and staff alignment of outcomes with their current work/role.







# Appendix C

Parks, Recreation and Greenway Advisory Board (PRGAB) Meetings

# **APPENDIX C-1**

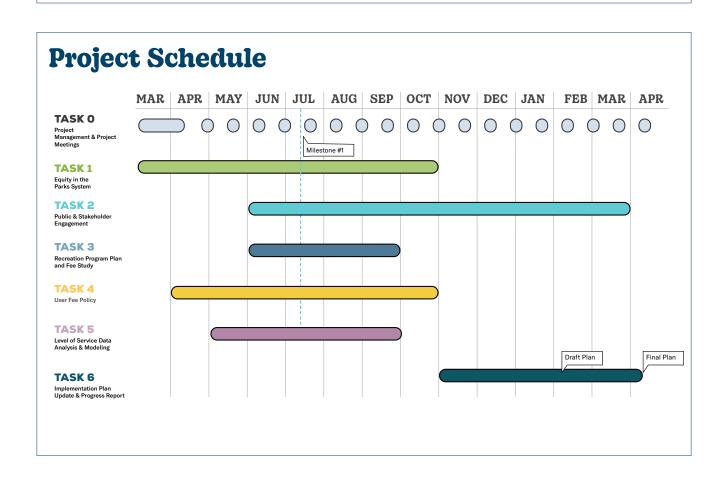
#### June 2023 Parks, Recreation and Greenway Advisory Board Meeting

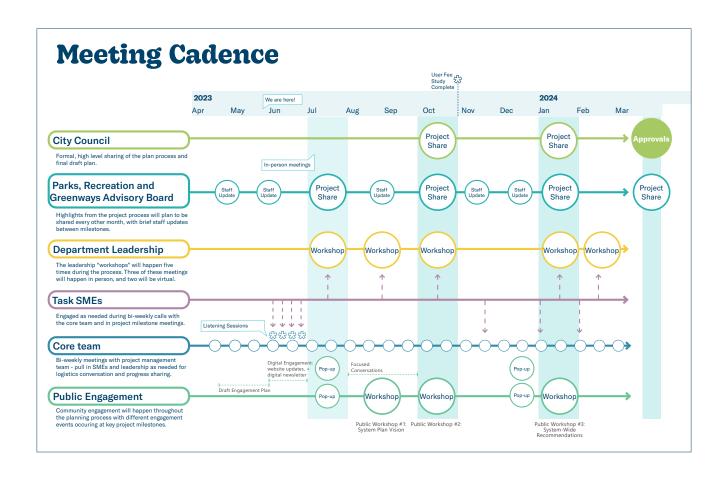
These meetings helped communicate progress, findings, and action items throughout the Parks Plan Update process.

#### **Plan 101**

What will this plan accomplish?

- Provide an update to the 2014 Parks System Plan
- Craft and deploy equitable public and stakeholder engagement
- Encourage broad collaboration with City leadership and staff
- Prioritize Fee Study Implementation by October 2023
- Produce recommendations for Recreation Programs
- Review existing approach to Level-of-Service
- Move from plan to action with an Implementation Plan Update and Progress Report





# **Listening Session Topics**

#### Overview

- This is a chance for you as staff to share your experiences with existing policies, projects, and the system in general
- These conversations are meant to give you an opportunity to openly discuss and share information early on in the planning process
- Comments given should reflect your thoughts on the topic rather than thoughts that you have heard or recieved from users of the system.

06/07: Recreation **Session 1 Programming** 

06/14: Park System History Session 2

06/21: Level-of-Service **Session 3** Models: Park Access & Social Equity

06/28: Community Session 4 **Engagement** 

# **Engagement Strategy**

#### Goals

#### **Reach Underserved Groups**

- Make special efforts to engage historically underserved communities in the City as well as individuals who are unfamiliar with what the parks system has to offer.
- Promote an inclusive and accessible engagement process to ensure that we hear from a broad representation of communities

#### **Education & Inspiration**

- Provide opportunities for open dialogue and mutual learning, and encourage participants to ask questions about problems and challenges and explore solutions
- Promote a greater understanding of the overall planning process and the Raleigh parks system.

#### Keep It Fun!

 Make participation in the engagement process an enjoyable activity for a wide range of ages and abilities.

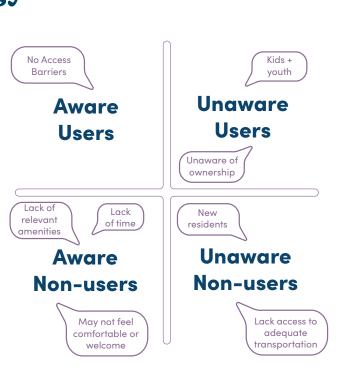
#### **Grow Stewardship**

• Build a community of civically engaged residents for the long-term success of the Raleigh Parks system.

# **Engagement Strategy**

#### **Approach**

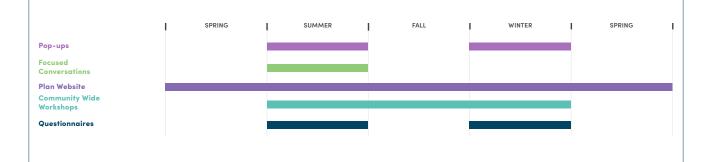
- The engagement approach targets four major user groups: Aware Users, Unaware Users, Aware Non-users, Unaware Non-users.
- These user groups will allow us to focus the plan's energy on outreach to nonusers, especially around barriers to accessing programs and places that the Department provides. These non-users may include the following groups:
  - Teens/Youth
- Older Adults/Seniors
- Unhoused Individuals
- BIPOC
- Low-income Individuals
- LGBTQIA+Refugees
- Individuals with Disabilities
- English as Second Language



# **Engagement Strategy**

#### **Tactics**

- Pop-ups (5-7)
- Focused Conversations (10-12)
- Community-wide workshops (3-5)
- Plan website
- Project Digital Newsletter
- Plan Ambassadors Program
- Digital Engagement/Social Media
- Questionnaires/Mini Surveys
- Leadership Workshops
- Engagement with Staff Subject Matter Experts (SMEs)



# **Engagement Strategy**

#### **Potential Metrics**

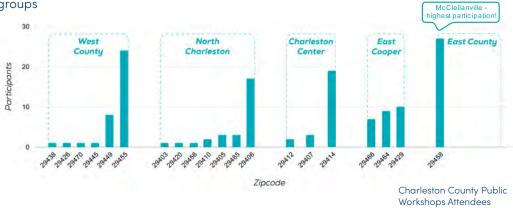
- Use **consistent tools** across engagement events that allow us to ask the same questions to different user groups - and process that data to compare priorities across different groups.
- Confirm who **non-users** are (by geography, race and culture, age, etc) to establish baseline engagement objectives



# **Engagement Strategy**

#### **Potential Metrics**

- Conduct an equity analysis after each engagement milestone, and evaluate the demographics reached as compared to the City or specific neighborhoods
- Make adjustments to engagement strategy in order to focus future engagement with underreached groups



# **APPENDIX C-2**

#### Oct 2023 Parks, Recreation and Greenway Advisory Board Meeting

These meetings helped communicate progress, findings, and action items throughout the Parks Plan Update process.



# **Engagement to Date**

**FALL 2023** 

4

Pop-up Events



**150** people engaged!

2

Community Workshops



190+ people engaged!

921

unique visits to Engage Raleigh



**125** participants

**90** comments

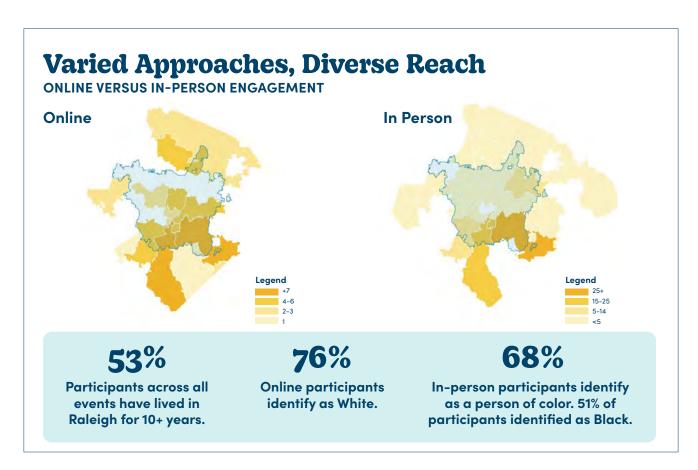
**102** new subscribers from all events to date!

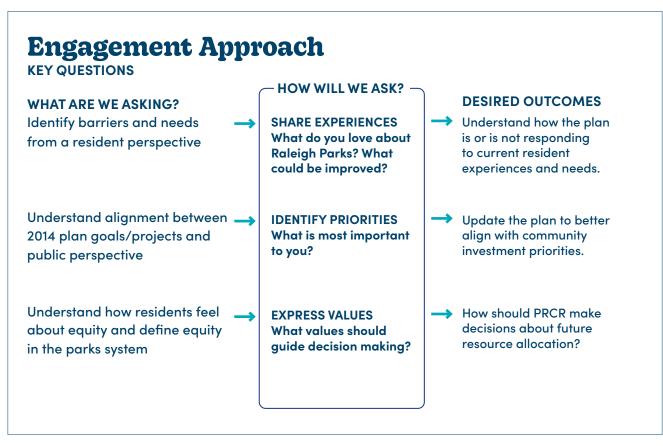
#### Communications



advertised plan and workshops through:

- · Press release
- · Weekly Parks Newsletter
- · City Manager's Report
- · Social media
- · PRCR website





# **Share Experiences**

WHAT DO YOU LOVE? WHAT COULD BE IMPROVED?

#### Loves

Ability to navigate city without engaging cars

I love the natural feel of the greenways + being near water

Camps are available to all and they have a variety of field trips. Exposing kids to different things Places where community interact

Reading about our history at community centers

# What do got: Ioue about Raleigh Parks? What could be improved?

#### **Improvements**

More advertisements for parks like Chavis to bring people in Expand awareness of nature and environmental programs

Improved indoor aquatic centers

More parks in under-served areas

Have greenways that connect to urban areas and destinations, more playgrounds in urban areas Participants enjoy varied park offerings and want increased awareness of programs and events. They also want to keep their parks and greenways safe.

# **Identify Priorities**

WHAT PLACES AND ACTIVITIES ARE MOST IMPORTANT TO YOU?

Across in-person and online responses, participants shared the following priorities:

- #1 Places to walk or ride a bike
- #2 Healthy Lifestyles
- #3 Parks in walking distances
- #4 Where 65+ adults thrive
- #5 Art events, camps, classes
- #6 Places for open play

Additional write in priorities included: nature education, aquatics, safety, technology access, foreign language classes, and unhoused people.



Healthy lifestyles emerged as a priority across all engagement methods. Connectedness continues to be a priority, too!

## **Express Values**

#### WHAT VALUES SHOULD GUIDE DECISION MAKING?

In-person values highlighted a renewed focus on health and wellness and cultural programming. Online values were quite different. 'Connectivity and Access' was the top response among online participants.

In-person	Online
#1 Health & Wellness	#1 Connectivity & Access
TIE #2 Equity & Justice	#2 Environment & Climate
TIE #2 Culture & History	#3 Community & Belonging

TIE #2 Community & Belonging

Additional write in values included: jobs, growth, and safety.



'Equity & Justice' was the least selected value in online engagement, while the least selected value in in-person was 'Creativity & Innovation'.

# Informing the System Plan Update

Opportunity to amplify healthy, vibrant communities

• Activities and conversations centered on the role of PRCR in healthy lifestyles that can adapt to a growing and aging community.

Connectivity and access remain a priority

• Residents continue to desire comfortable, accessible, and safe ways to get around without a car.

Parks should feel safe and cared for

- Many participants highlighted feeling unsafe in parks and greenways.
- A desire for existing parks to be updated to be more welcoming, equitable, and inclusive.

Desire for greater awareness and variety in park experiences

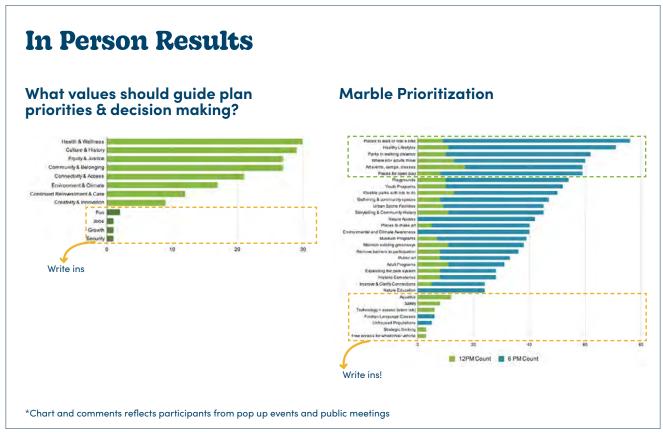
• Residents shared a range of priorities for future investments in what their parks and facilities offer - from English language classes, to more complete telling of the City's history, to more activities for older adults and teens, to expanded aquatics programs and water access.

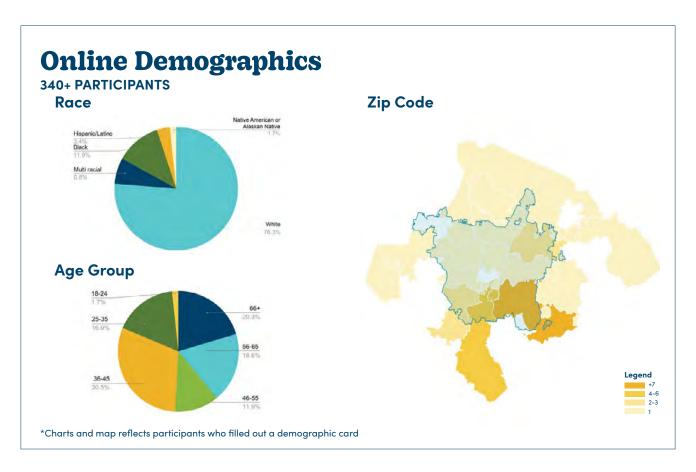


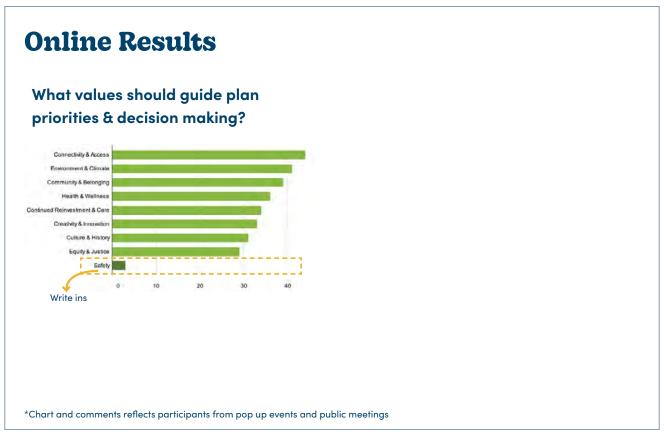
# **Apendix**

**ADDITIONAL CHARTS AND GRAPHS** 









# **APPENDIX C-3**

#### March 2024 Parks, Recreation and Greenway Advisory Board Meeting

These meetings helped communicate progress, findings, and action items throughout the Parks Plan Update process.

City of Raleigh Parks, Recreation and Cultural Resources

# Raleigh Parks System Plan Update

Action Item Progress Report

March 21, 2024









# **Summary of Phase Two Engagement**

**WINTER 2024** 

**Focused** Conversations



participants

Pop-ups at **Community Centers** 



306 responses 80

Responses to the online survey



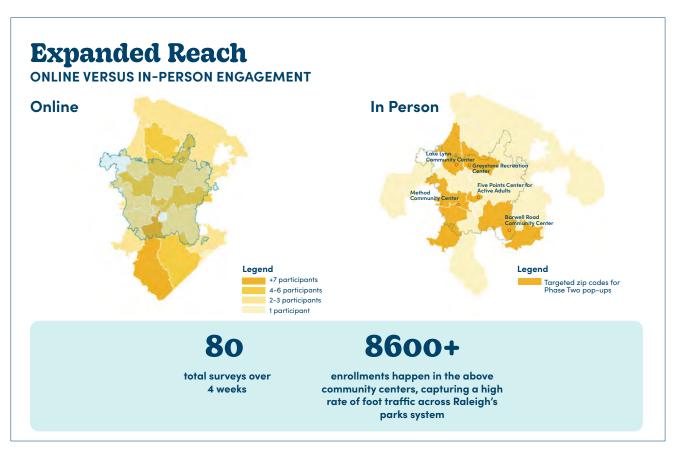
comments

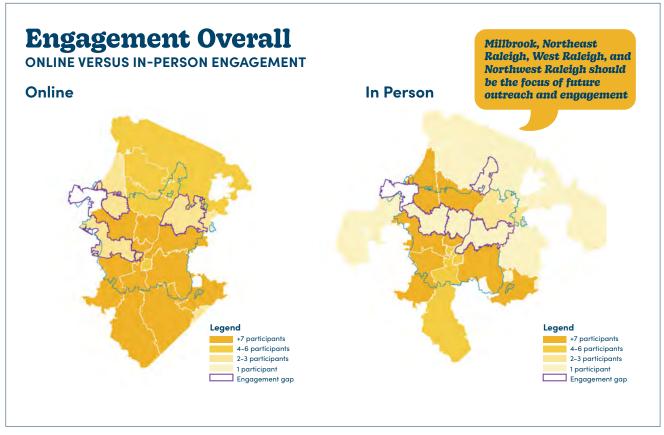
1,419

unique visits to **Engage Raleigh** 

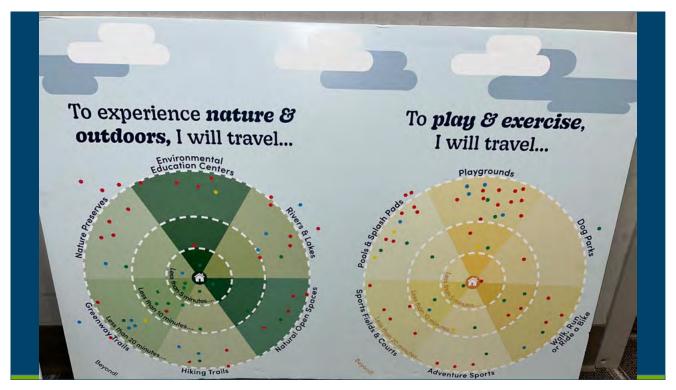


comments











# Raleigh Parks System Plan

- Adopted in 2014
- Supplement to Raleigh's Comprehensive Plan
- Vision, Guiding Principles, and Implementation Plan guides development and delivery of Raleigh's park system over a 20 year timeframe









# **Draft Progress Report by Subsystem**

**Estimated Completion** 

**Parks** 

**Natural Environments** 

Greenways

**Athletics** 

92%

94%

83%

93%

**Programs &** Services

96%

Arts

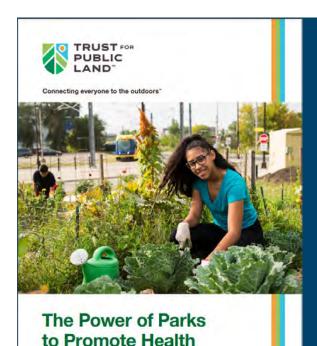
100%

Historic Resources

91%

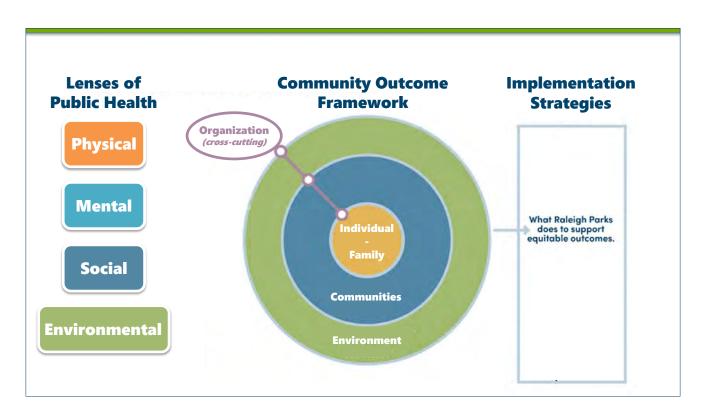
**Growth Centers** 

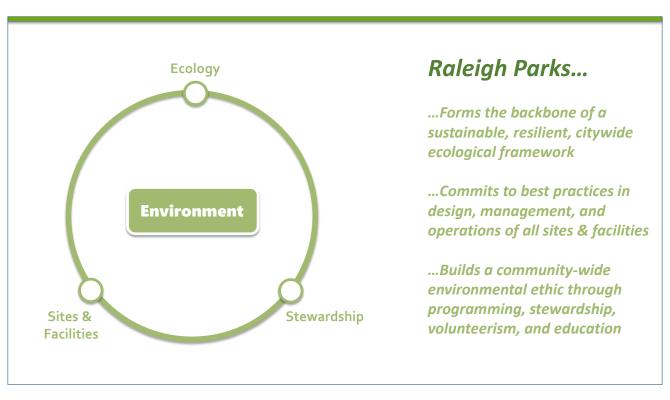
80%



- Parks and Green Spaces Increase **Physical Activity**
- Contact with Nature in Parks **Promotes Mental Wellness**
- Parks Strengthen Social Connections, and Social Connections Are Positive for Health
- Parks Improve Environmental Health and Climate Resilience

A SPECIAL REPORT











# **Upcoming Schedule**

- March 26: PRGAB Focus Groups (Park Equity Accelerator)
- April 10: Leadership Workshop (Plan Framework)
- Week of May 13: Public Meetings + Leadership Workshop
- June: Finalize System Plan Update Report
- July 18: PRGAB Approval
- August 20: City Council Approval

# **APPENDIX C-4**

## May 2024 Parks, Recreation and Greenway Advisory Board Meeting

These meetings helped communicate progress, findings, and action items throughout the Parks Plan Update process.

City of Raleigh Parks, Recreation and Cultural Resources

# Raleigh Parks System Plan Update

Progress Report

May 16, 2024



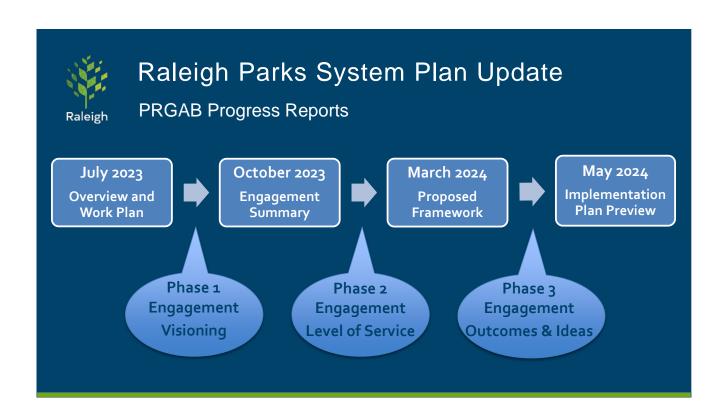


# Raleigh Parks System Plan Update

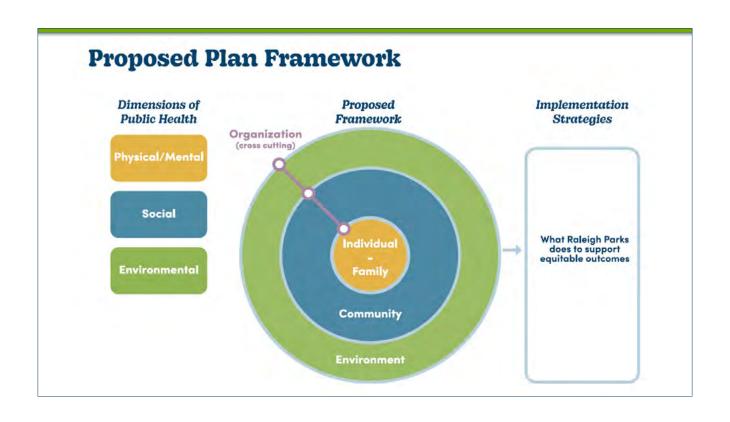
2014 Parks System Plan

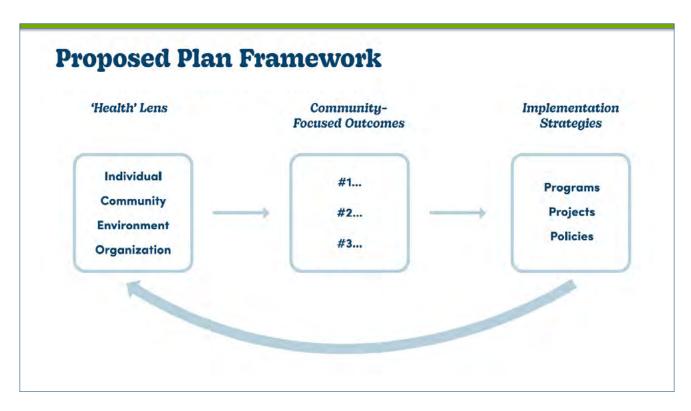
## 2024 Parks System Plan Update:

- Equity in the Park System
- Park Access Level of Service Standards
- 10-Year Progress Report & Updated Implementation Plan
- Fee Study and Policy Update







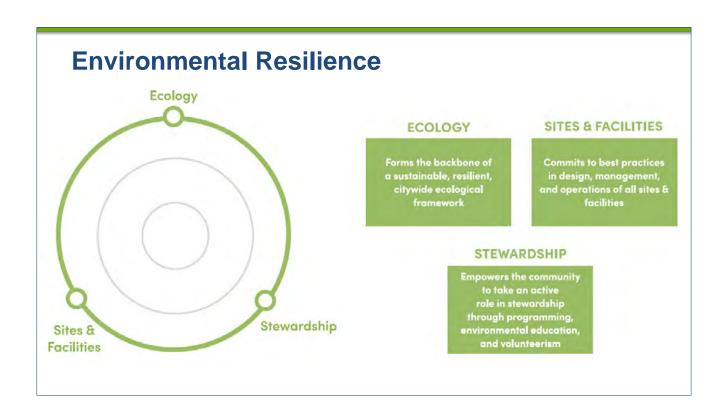


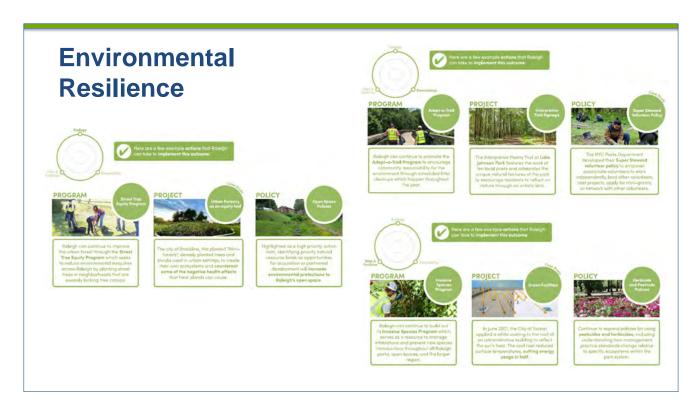












# **Organizational Strategy**



#### **EMPOWER**

Will be a model parks & recreation agency committed to the highest standards of equity and effectiveness

#### **SUPPORT**

Embraces and invests in difference in all of its forms

#### INNOVATE

Fosters a culture of innovation, creativity, and collaboration

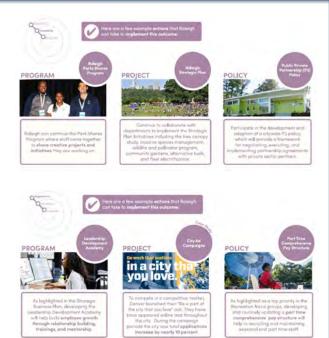
#### **CULTIVATE**

Attracts and fosters a vorkforce representative of he community we serve and our work

# **Organizational Strategy**









# **Upcoming Schedule**

- May: Public + PRCR staff input period
- June: Leadership staff and project team review of draft report
- July: PRGAB review of draft report
  - o Individual review?
  - o In-person charette, separate from monthly board meeting?
  - o Individual review, followed by discussion?
- September: PRGAB presentation of final draft
- October: City Council presentation and adoption

# **Questions?**

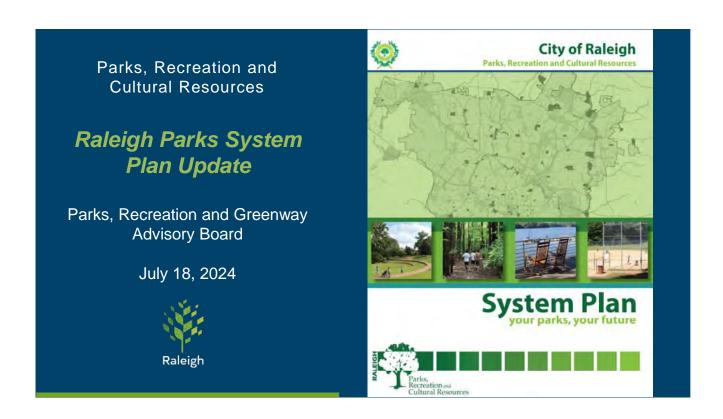


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# **APPENDIX C-5**

July 2024 Parks, Recreation, and Greenways Advisory Board Meeting

These meetings helped communicate progress, findings, and action items throughout the Parks Plan Update process.





# Raleigh Parks System Plan Update

2014 Parks System Plan

## 2024 Parks System Plan Update:

- Equity in the Park System
- Park Access Level-of-Service Standards
- 10-Year Progress Report & Updated Implementation Plan
- Fee Study and Policy Update



## Raleigh Parks System Plan Update

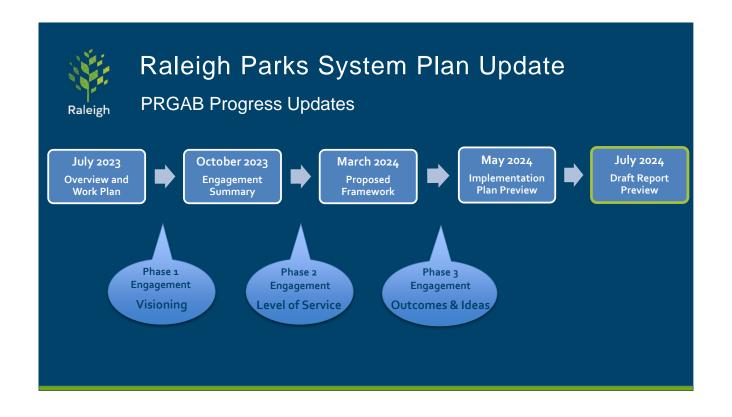
#### **Engagement Process**

## **Community Engagement**

- Community workshops
- Pop-up events
- Online surveys
- Engage Raleigh
- Project website
- Social media & newsletters
- Community Centers

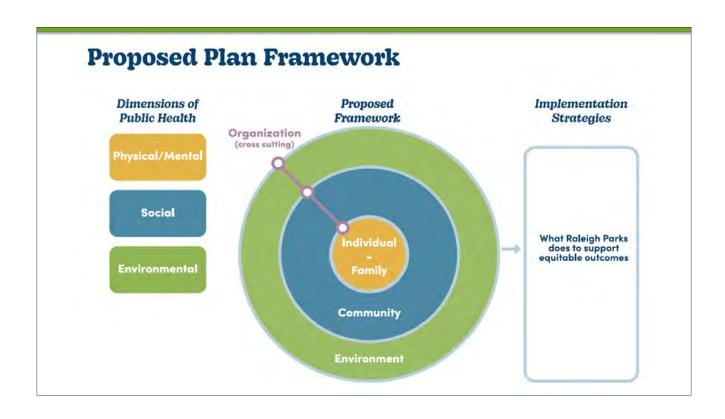
## **Staff Engagement**

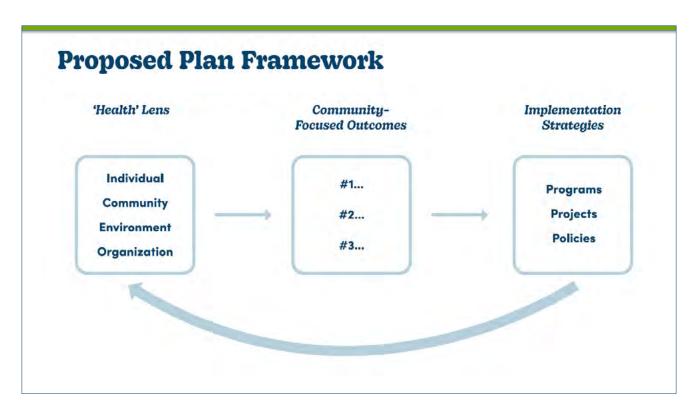
- Focus group series
- Leadership staff reviews
- Staff survey
- Tabling at staff events

















## **Program/Project/Policy Development**

Priorities we have heard from the community and staff

#### **Community Staff** "Raleigh Parks Academy" to Part-time staff engagement and Program connect with the community fostering Community gardens Strengthen invasive species removal program Project Investing in aging facilities Community connections to greenway system Connection to parks and greenways Accessibility and universal design Wheeled resources • Staff retention and dedication Staff retention and dedication Policy Sustainable practices in capital Integrating arts and culture in projects and programs projects and operation



#### **Report Structure** CH<sub>1</sub> CH<sub>2</sub> **CH 3** CH 4 CH 5 **Existing** Vision and Introduction **Plan Process Implementation System Framework Updated History** Executive Engagement Vision Outcome-driven Summary of the System Workplan Key Findings Guiding principles Changes since Community Programs + **Best Practices** 2014 Plan Snapshot Health-focused Projects + Policies Framework: How to use the Equity and Level of Service **Progress** Equity Standards **Indicators** document Park Access o User Fee Policy Accomplishments since 2014





# Raleigh Parks System Plan Update

# **Questions?**

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# Appendix D

**Park Experiences** 

# **APPENDIX D-1**

## **List of Tracked Park Experiences**

The following list identifies the park experiences tracked by Raleigh Parks and mapped as an assembly of core park experiences and park experiences by health lens in Appendix D-2.

## PARK EXPERIENCES

#### **AMENITIES**

Bike Repair Station Car Charging Station Comfort Station

Grill

**Educational Signage** 

Outdoor Water Fountain – People Outdoor Water Fountain – Dogs

#### **AQUATICS**

Aquatic Center Splashpad Swimming Pool – Indoor Swimming Pool – Outdoor

#### **BUILDINGS/SPECIFIC USE ROOMS**

**Active Adult Center** 

**Arts Center** 

**Community Center** 

**Environmental Education Center** 

**Neighborhood Center** 

Teen Center

Concessions

Computer Lab

**Dance Studio** 

Fitness Center/Weight Room - Indoor

Library Room

Rentable Building

Indoor Stage

#### **GAMES**

Bocce

Disc Golf

Handball

Horseshoe

**Outdoor Game Tables** 

Table Tennis - Indoor

Table Tennis – Outdoor

Throwing Pit - Discus/ Shotput

#### **GARDENS**

Community Garden
Pollinator/Native Garden
Sensory Garden

# GREEN INFRASTRUCTURE (STORMWATER CONTROL MEASURES)

Bio-Retention Pond/Rain Garden

Cistern

Constructed Wetland

Green Roof

Permeable Pavement

#### **HISTORIC RESOURCES**

**Historic Exhibit** 

Historic Signage

**Historic Site** 

Historic Structure

Museum

**Visitor Center** 

#### **NATURAL RESOURCES**

**Boat Rentals** 

Canoe & Kayak Launch

**Fishing Access** 

Wildlife Viewing

Nature Education

Nature-Oriented Exhibit

Nature-Oriented Educational Signage

River

Lake

**Pond** 

Wetland

Creek

Other Natural Water

#### **ORGANIZED SPORTS**

**Ballfields** 

Basketball - Indoor (Half Court)

Basketball - Indoor (Full Court)

Basketball – Outdoor (Half Court)

Basketball – Outdoor (Full Court)

**Batting Cage** 

Multipurpose Field

Multipurpose Court

Open Play Field

Pickleball Court - Indoor

Pickleball Court - Outdoor

**Tennis Center** 

**Tennis Courts** 

Volleyball - Indoor

Volleyball - Grass

Volleyball - Sand

## **OUTDOOR ACTIVITIES & AMUSEMENTS**

**Amusement Train** 

Carousel

Dog Park

Fitness Station/Equipment - Outdoor

Kiddie Boat Ride

**Pedal Boats** 

Rock Climbing/Bouldering

#### **OUTDOOR SEATING**

Amphitheatre

Park Bench

Picnic Table

Picnic Shelter

Bleachers

#### **PLAYGROUNDS**

Playground - 2-5

Playground - 5-12

Nature-Oriented

#### **TRACKS & TRAILS**

Track - Non-Competitive/Lined

Track - Competitive/Lined

Trails - Paved

Trails – Natural Surface/Unpaved

Trails - Loops

Walking Path

#### WHEELED RESOURCES

**BMX Track** 

Inline Skating

Mountain Bike Trails

Skate Park

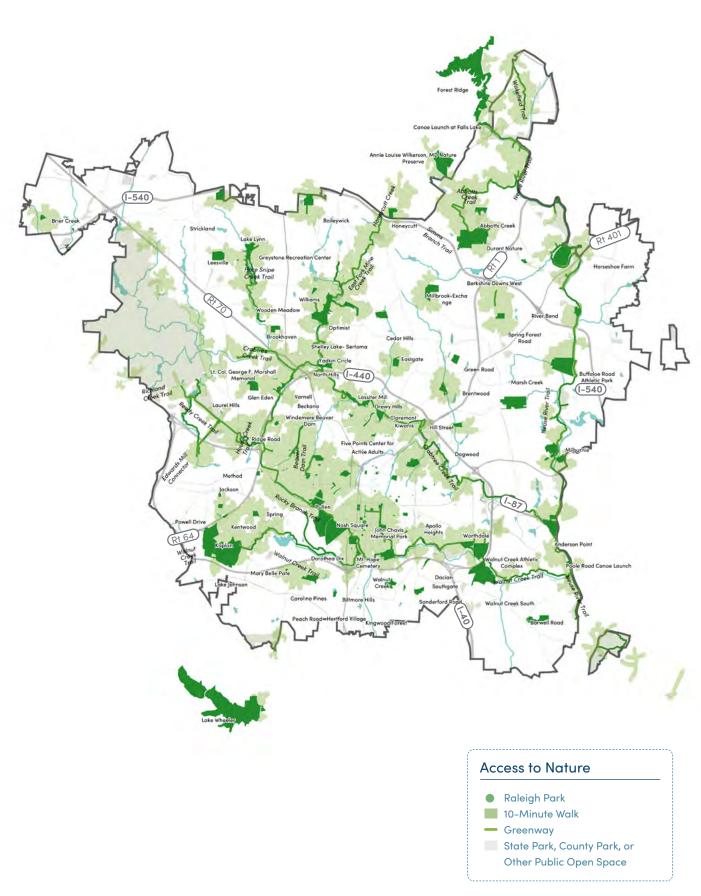
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# **APPENDIX D-2**

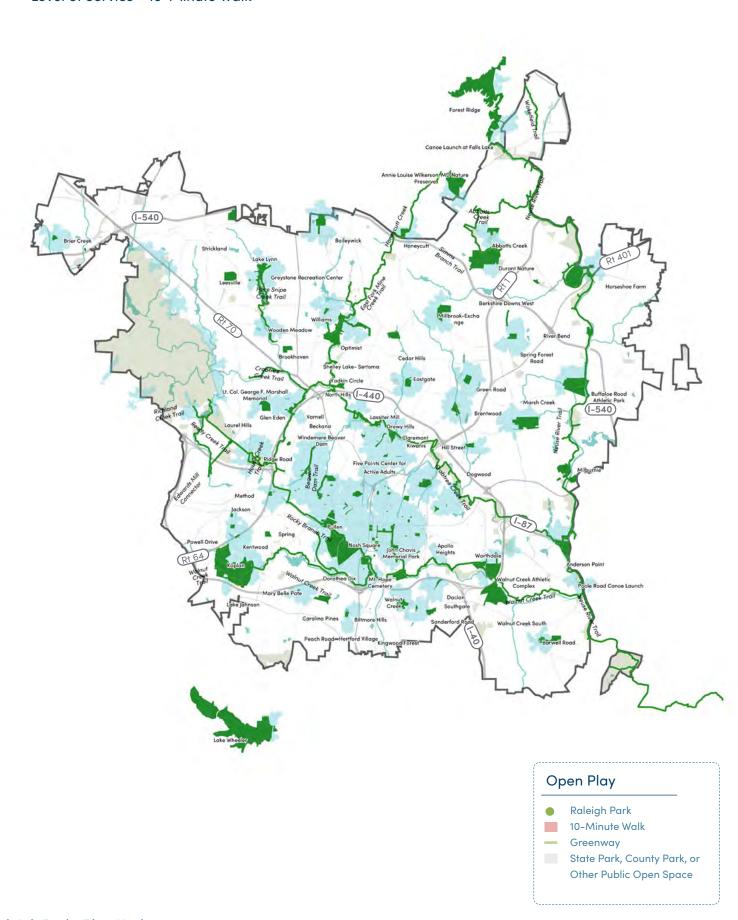
## **Park Experience Maps**

The following maps identify locations of and walksheds from each of the six park experiences as listed in Appendix D-1.

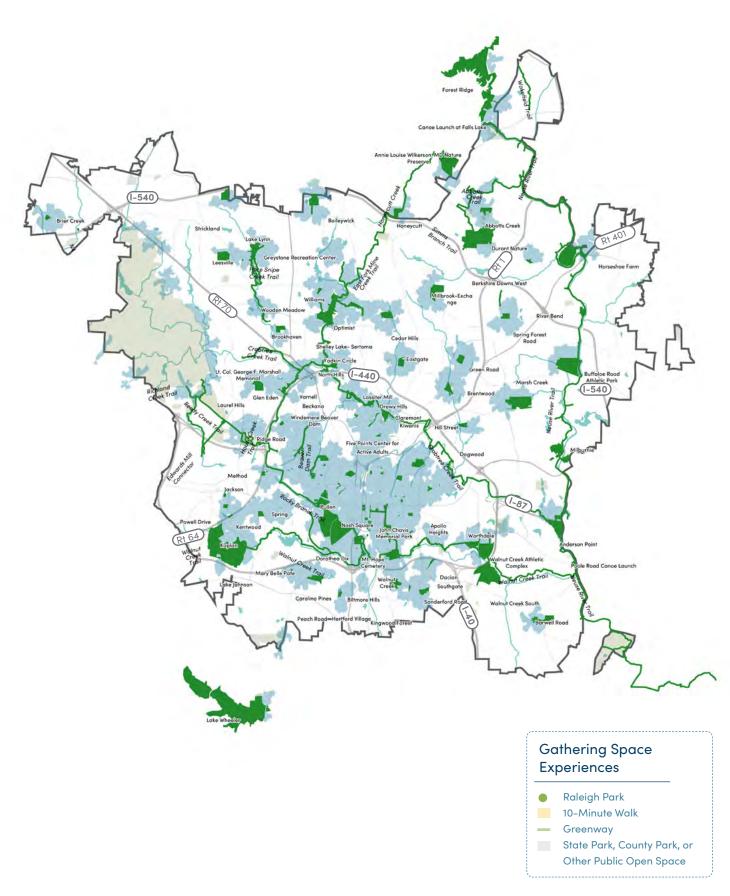
#### **Access to Nature**



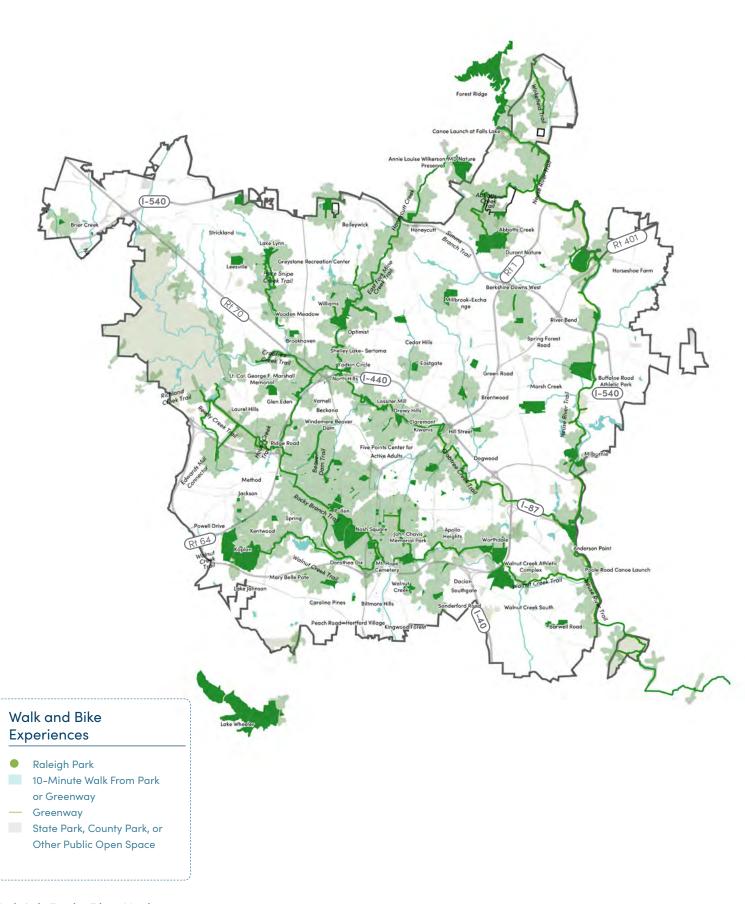
## **Open Play**



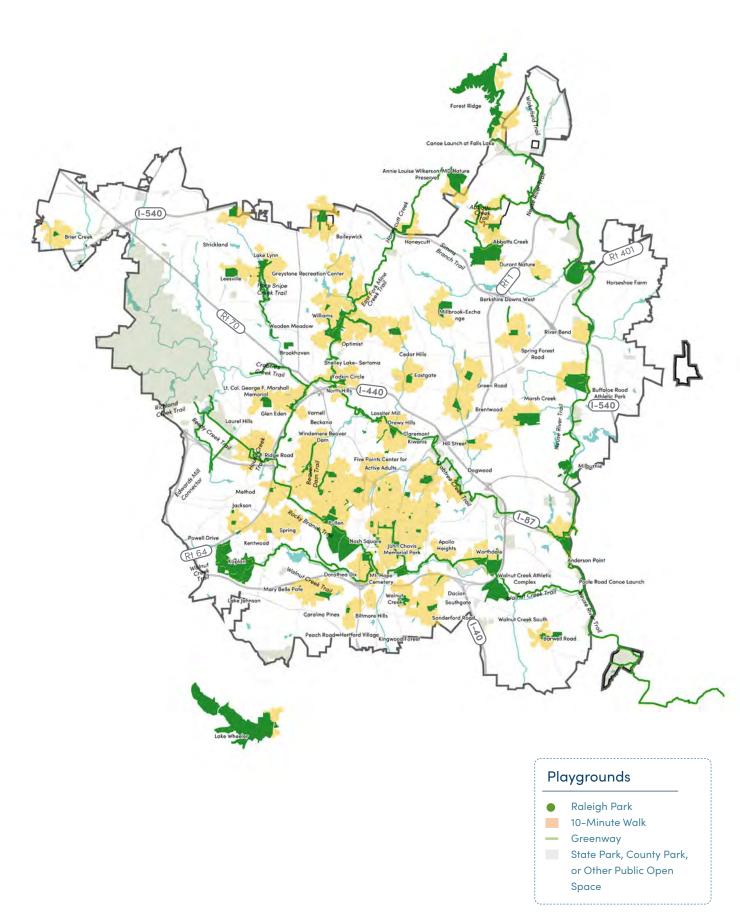
## Gathering



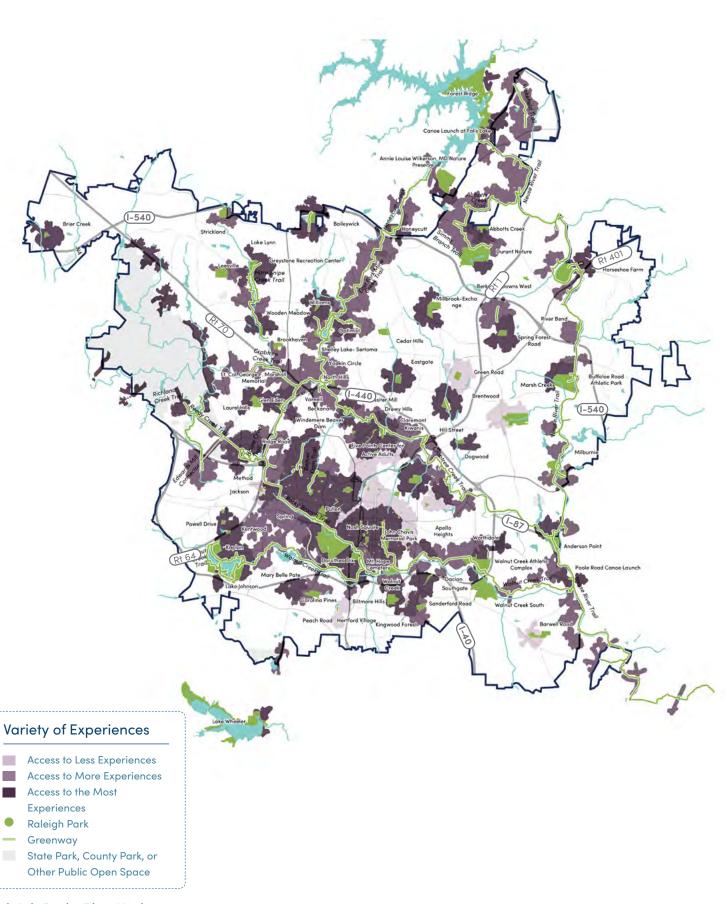
## Walk and Bike Experiences



## **Playgrounds**



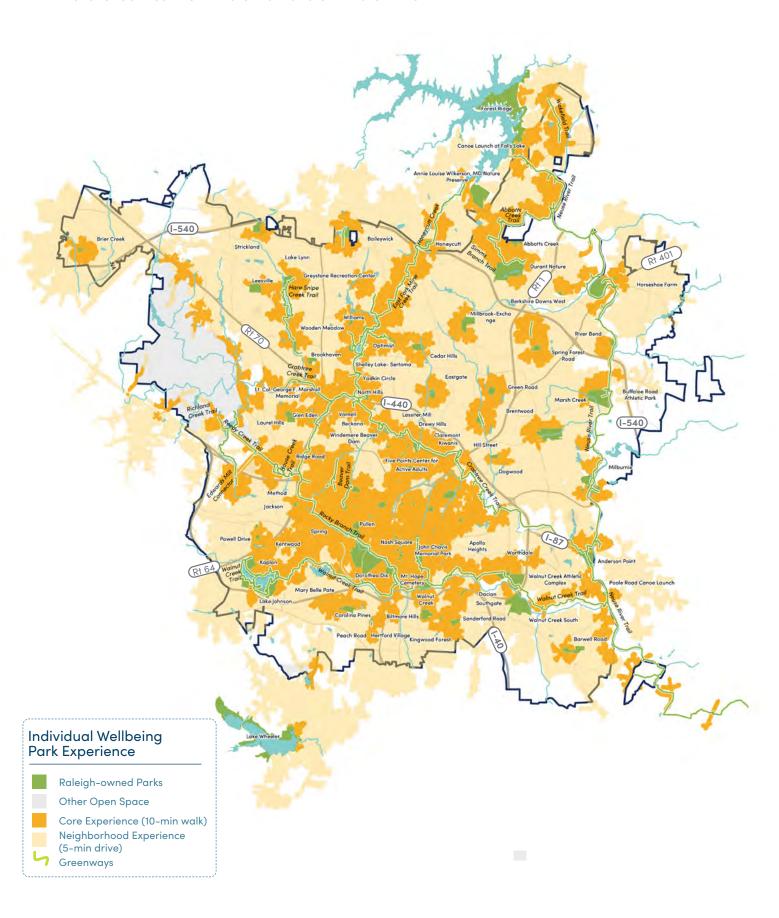
## **Variety of Experiences**



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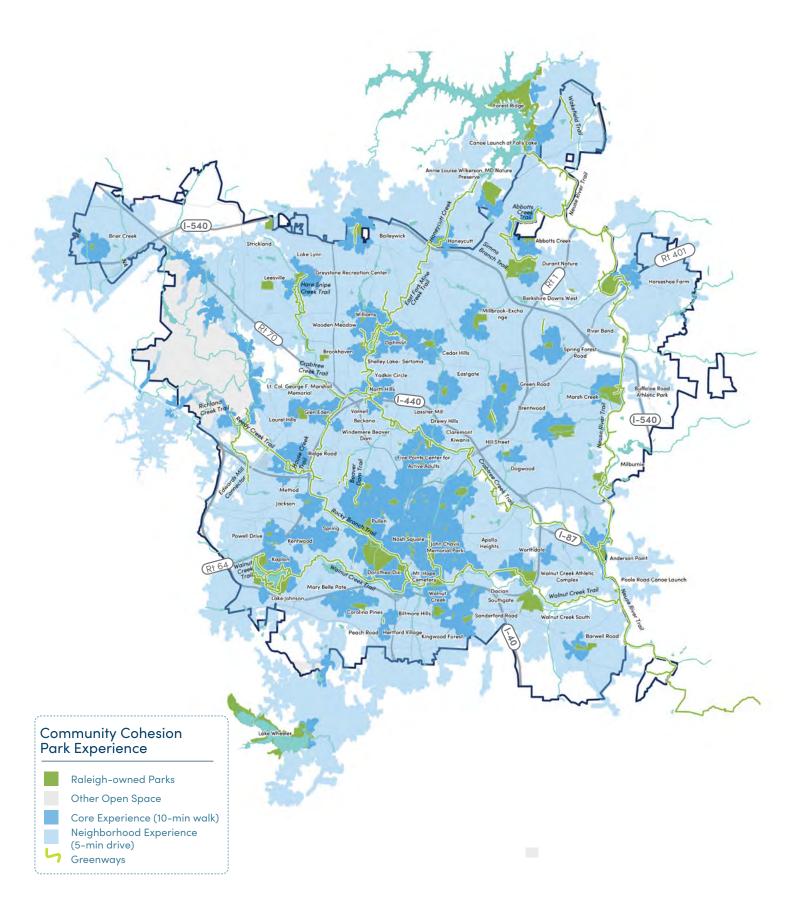
## **Individual Wellbeing Park Experiences**

Level of Service - 10-Minute Walk and 5-Minute Drive



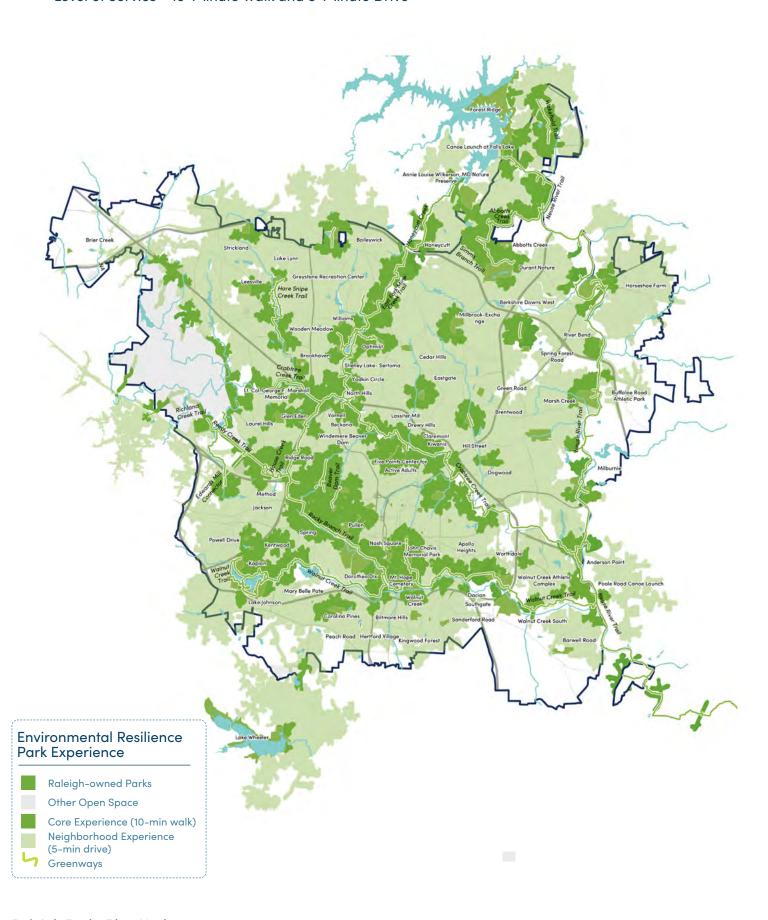
## **Community Cohesion Park Experiences**

Level of Service - 10-Minute Walk and 5-Minute Drive



## **Environmental Resilience Park Experiences**

Level of Service - 10-Minute Walk and 5-Minute Drive



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