The City of Raleigh Public Utilities Department (Raleigh Water) maintains the water and wastewater infrastructure for 600,000 customers in Raleigh, North Carolina, and six surrounding communities. Evidence of post-Civil War era development can be found throughout Raleigh, including some of the cast iron pipes that still make up part of the City’s aging infrastructure.

**Challenge**
For years, Raleigh Water had relied on a traditional, age-based approach to assessing risk and prioritizing pipeline intervention. With an extensive network of 2,340 miles of pipeline comprised of more than 88,000 individual pipe segments, some of which date back more than 100 years, efficiently managing risk had become an increasingly difficult challenge. The utility determined that its current age-based strategy was resulting in valuable time and energy being expended to replace assets prematurely, while leaving higher-risk areas of the network in place.

As part of a new, more proactive approach to addressing pipeline risk, Raleigh Water performed a manual analysis to determine the highest-risk group of pipe segments in its network. Confident in the accuracy of its results, the utility determined that validation of this work would be a key component for selecting a partner to go deeper, by helping Raleigh Water gain greater visibility into the condition of its pipelines, more accurately predict breaks, and more efficiently prioritize capital works across the water network.

**Solution**
In 2019, Raleigh Water partnered with Xylem’s team of industry and technical experts to conduct a probability of failure analysis of the utility’s entire network using Xylem’s asset performance services. Xylem combined historical pipeline break data with other infrastructure data from Raleigh Water’s Esri ArcGIS enterprise system – including pipeline location, size, length, and material – to generate risk levels for every pipe segment. Those risk levels were then applied to the distribution network layout within the utility’s Esri software to

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**Program Highlights**
- Reduced project planning time by up to 5 days, or 75%
- Generated pipe risk forecast for more than 88,000 individual pipe segments working in partnership with Xylem’s experienced team of industry and technical professionals
- Optimized CapEx spending and develop a more efficient asset management program
- Identified and prioritized 16 high-risk pipe segment clusters
- Utilized clustering analysis to guide sensor placement to identify breaks more quickly in high-risk areas
- Supported city-wide initiative to increase water equity by utilizing objective data rather than subjective factors to pursue infrastructure projects

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“This is a game changer for us, and it is something we will be able to use for a wide variety of applications.”

– Adam Haggerty, Water and Sewer Asset Manager for Raleigh Water
allow for additional analysis and planning.

The data was then refined further through a clustering analysis which identified and prioritized 16 specific 1.5-mile sections of pipeline containing the greatest number of segments with a high probability of failure.

**Outcome**
Combining advanced risk analytics with Esri mapping software provided Raleigh Water with a more accurate and targeted view of its network’s potential trouble spots than could be achieved through traditional identification methods, like pipe age.

Xylem’s asset performance services confirmed the utility’s original analysis identifying which pipe cluster had the highest probability of failure. This gave Raleigh Water the confidence to not only move forward with its replacement plan for the original cluster, but also begin prioritizing additional projects to address the remaining 15 high-risk clusters identified by Xylem.

“Based on what we’ve seen with Xylem’s predictive modeling services, we are confident that replacing these mains is the best bang for the buck.”

*Adam Haggerty, Water and Sewer Asset Manager for Raleigh Water*

To date, Raleigh Water has planned six projects using the results of Xylem’s probability of failure and cluster analyses and continues to develop more efficient asset management strategies. It estimates the work with Xylem has already saved the utility up to five days of planning time (a 75% reduction) while reducing breaks across the network.

Raleigh Water is also utilizing this increased understanding of its asset risk to guide the placement of sensors on key pipe segments. By monitoring water pressure and flow data within the high-risk clusters which have not yet been repaired or replaced, Raleigh Water is further reducing risk to its network, decreasing response times, and lessening the community impact of any breaks that may occur.

This new data-driven risk model also helps support a city-wide initiative to increase racial equity by ensuring there is no bias when selecting infrastructure projects.

As one of the first utilities in North Carolina to use advanced risk analytics, Raleigh Water is proactively working on behalf of its customers – using data to achieve new levels of visibility into its network and drive asset intervention plans that are reducing breaks and increasing operational efficiency.